



Town of Bowden - Regular Council Meeting

AGENDA

A Regular Council Meeting of the Town of Bowden
to be held in Council Chambers, at 2101 – 20th Avenue, Bowden,
on **Monday, July 13, 2026, 7:00 pm**

- 1. CALL TO ORDER**
 - 1.a Land Acknowledgement.
- 2. ADDITIONS / DELETIONS TO THE AGENDA & ADOPTION OF THE AGENDA**
 - 2 [Agenda](#)
- 3. ADOPTION OF PREVIOUS MINUTES**
 - 3.a [Regular Council Meeting \(June 22nd, 2026\)](#).
- 4. PUBLIC HEARING**
 - 4.a None scheduled.
- 5. DELEGATIONS**
 - 5.a None scheduled.
- 6. BUSINESS ARISING FROM PREVIOUS MINUTES**
 - 6.a [Council Resolutions Follow-Up Action](#).
 - 6.b [Key Dates](#).
 - 6.c [Waste Services Updates](#).
- 7. BYLAWS & POLICIES**
 - 7.a None scheduled.
- 8. NEW BUSINESS**
 - 8.a [Town of Bowden Library Appointment Requirements](#) – revised motion required GoA.
 - 8.b [Information Technology](#).
 - 8.c [Live Barn](#)
- 9. FINANCIAL**
 - 9.a [Mower](#)
- 10. CORRESPONDENCE**
 - 10.a [Correspondence](#)
- 11. REPORTS**
 - 11.a [CAO's Report](#).
 - 11.b [Council Committee Reports](#).
 - 11.c [Society & Other Reports](#).
- 12. MEETING ADJOURNMENT**

Regular Council Meeting: 2026-07-13	Agenda Item: 2
Prepared by: CAO	Approved By: Mayor
Report Type: RFD	Attachment(s): Agenda

Content:**2.a**

Administration submits to Council the Agenda for Regular Council Meeting Monday, July 13, 2026.

2**Adoption of the Agenda:**

Council is requested to pass a motion to adopt the agenda as presented and printed.

Recommended Motion:**Motion 2.a**

MOVED by Councillor _____ that Council adopts the agenda, as presented and printed, for the Regular Council Meeting of July 13, 2026.

Regular Council Meeting: 2026-07-13	Agenda Item: 3.a
Prepared by: CAO	Approved By: CAO
Report Type: RFD	Attachment(s): Minutes

Content:**3.a**

Administration submits to Council the minutes of the previous Regular Council Meeting held on:

- Monday, June 22, 2026

3**Adoption of Minutes of Previous Minutes:**

Council is requested to pass a motion to adopt the minutes of the previous meetings (as attached).

Recommended Motion:**Motion 3.a**

MOVED by Councillor _____ that Council adopts the minutes, as presented and printed, for the Regular Council Meeting of June 22, 2026.

Town of Bowden - Regular Council Meeting

MINUTES (unapproved)

A Regular Council Meeting of the Town of Bowden
to be held in Council Chambers, at 2101 – 20 Avenue, Bowden,
on **Monday, June 22, 2026, 7:00 pm**

1. CALL TO ORDER

Mayor Laurie Miller called the meeting to order at 7:00 pm.

PRESENT	Mayor	Laurie Miller
	Councillor	Randy Brown
	Councillor	Ryan Howlett (attended via Teams – left at 7:50pm, back at 8:00pm)
	Councillor	Cam Morrison
	Councillor	Amanda Peffers
	Councillor	Carol Pion
	Councillor	Marietta Tuckwell
	CFO	Jacqui Molyneux (Recorder)
	CAO	Christiaan Liebenberg
	Delegate	Lyle Stevenson, President, Stevenson Homes

1.a Land Acknowledgement

We respectfully acknowledge that we are gathered on the traditional territories of the Treaty 7 First Nations — including the Blackfoot Confederacy (Siksika, Kainai, and Piikani First Nations), the Tsuut'ina Nation, and the Îyârhe Nakoda Nations — as well as the homeland of the Métis Nation of Alberta, Region 3.

We honour the Indigenous Peoples who have cared for this land, and we are grateful to live, learn, and build community on this land.

2. ADDITIONS / DELETIONS TO THE AGENDA & ADOPTION OF THE AGENDA

Motion 2

Motion by Councillor Randy Brown that Council adopt the agenda as presented.

MOTION CARRIED UNANIMOUSLY

3. ADOPTION OF PREVIOUS MINUTES

3.a Regular Council Meeting (June 8, 2026)

Motion 3.a

Motion by Councillor Marietta Tuckwell that Council adopts the minutes, as presented, for the Regular Council Meeting of June 8, 2026.

MOTION CARRIED UNANIMOUSLY

4. PUBLIC HEARING

None scheduled.

5. DELEGATIONS

Motion 5

Moved by Councillor Randy Brown at 7:00 pm that Council moves to an "in-camera" session.

MOTION CARRIED UNANIMOUSLY

5.a President Lyle Stevenson from Stevenson Homes

CLOSED SESSION OF COUNCIL

Property Development (Confidential)

An exception to disclose under Division 2 of Part 1 of the Access to Information Act, Statutes of Alberta 2024, Chapter A-1.4 (as amended over time) therefore applies on the basis of: Section 30 "harm to economic or other interests of a public body."

Motion 5.a.i

Moved by Councillor Cam Morrison at 8:06 pm that Council return to an "open meeting" of Council.

MOTION CARRIED UNANIMOUSLY

6. BUSINESS ARISING FROM PREVIOUS MINUTES

6.a Council Resolutions Follow-Up Action

- Green bins

Motion 6.a

Motion by Councillor Amanda Peffers that Council accepts the Council Resolutions Follow Up Action Report as information.

MOTION CARRIED UNANIMOUSLY

6.b Key Dates

Motion 6.b

Motion by Councillor Amanda Peffers that Council accepts agenda item 6.b as information.

MOTION CARRIED UNANIMOUSLY

7. BYLAWS & POLICIES

7.a ATIA Bylaw

Motion 7.a

Motion by Councillor Carol Pion that Council gives second reading to Access to Information and Privacy Bylaw 07/2026.

MOTION CARRIED UNANIMOUSLY

Motion 7.a.i

Motion by Councillor Cam Morrison that Council gives third and final reading to Access to Information and Privacy Bylaw 07/2026 and is adopted accordingly and made effective once duly signed.

MOTION CARRIED UNANIMOUSLY

7.b Council Procedural Bylaw**Motion 7.b**

Motion by Councillor Randy Brown that Council gives second reading to Council Procedural Bylaw 06/2026.

MOTION CARRIED UNANIMOUSLY

Motion 7.b.i

Motion by Councillor Carol Plon that Council gives third and final reading to Council Procedural Bylaw 06/2026 and is adopted accordingly and made effective once duly signed.

MOTION CARRIED UNANIMOUSLY

8. NEW BUSINESS

None submitted.

9. FINANCIAL

None submitted.

10. CORRESPONDENCE

10.a Sunny 94

- Advertising Opportunities for Bowden Daze

Motion 10.a

Motion by Councillor Randy Brown that Council direct Administration to thank them for correspondence and that we will decline this year.

MOTION CARRIED UNANIMOUSLY

11. REPORTS

11.a CAO's Report.

Motion 11.a

Motion by Councillor Carol that Council direct Administration to review the 2026/2027 waste management and recycling contracts and report back to council.

MOTION CARRIED UNANIMOUSLY

11.b Council Committee Reports.

- i. Special Events Committee
 - 06-16-2026 Minutes

Motion 11.b

Motion by Councillor Amanda Peffers that Council accepts the submitted reports as information.

MOTION CARRIED UNANIMOUSLY**11.c Society & Other Reports.**

- ii. Alberta Counsel
 - The News, Issue 249 June 2026
- iii. CBC Eyeopener
 - 2026-05-29 Mayor: Link to interview: <https://www.cbc.ca/listen/live-radio/1-5-calgary-eyeopener/clip/16217584-talk-town-bowden-property-taxes>
- iv. Bowden Agricultural Society
 - 05-20-2026 Minutes
- v. Expanding Horizons
 - 2026-06-02 Minutes
- vi. Provincial Education Requisition Credit (PERC) Program Extension
 - 2026-06-05: Email re: PERC and DIRC programs
 - 2026-05-26: Letter: Municipal Affairs, Minister Dan Williams
 - Property Tax Accountability Strategy (PTAS) Final Report
 - Key Points Summary PTAS Report (AI Summary)

Motion 11.c

Motion by Councillor Marrietta Tuckwell that Council accepts the submitted reports as information.

MOTION CARRIED UNANIMOUSLY**12. MEETING ADJOURNMENT****Motion 12**

Motion by Councillor Amanda Peffers at 8:44 pm to adjourn the meeting.

MOTION CARRIED UNANIMOUSLY

Meeting adjourned.

Minutes signed by:

Mayor
Laurie Miller

CAO
Christiaan Liebenberg

Regular Council Meeting: 2026-07-13	Agenda Item: 6.a
Prepared by: Executive Assistant	Approved by: CAO
Report Type: Information	Attachment(s): Council Resolutions

Matters arising from past minutes (2026).

6.a Council Resolutions Requiring Follow Up Action Report

A up to date summary of past Council resolutions that require follow-up action is attached for information.

Recommended Motions:

Motion 6.a

MOVED by Councillor _____ that Council accepts the Council Resolutions Follow Up Action Report as information.

Town of Bowden
COUNCIL RESOLUTIONS & FOLLOW UP ACTION
 (updated comments in red - updated 2026-07-09)

Meeting Date	Resolution	Action By Whom	Date back to Council
24 Nov 25	Agenda Item 8.a Administration to adopt a scent-free environment policy. OHS tasked to complete.	CAO	Progress
12 Jan 26	Agenda Item 12.a – Recruitment Motion 12.a Recruitment Committee work ongoing.	Cttee	Progress
26 Jan 26	Agenda Item 10.h – Brownlee – Emerging Trends in Municipal Law Follow-up for offering later in the year.	CAO	Pending
26 Jan 26	Agenda Item 12.a – Strategic Planning Administration to engage McCarroll Consulting to provide ½ day workshop to the council. Determine availability for either February 20 or 21. Tabled for review with LUB/MDP. 2026-06-15: Final document received from consultant. Will coordinate with CAO to incorporate graphics and photos.	CAO/Council	Pending
23 Feb 26	Agenda Item 11.a – ATCO Process for Renewal March 23 RCM: 1 st reading of by-law 03-2026: Done Step 10 Send Proof & Feedback to ATCO 2026-06-25: Done (Proof of Publication, Public Feedback & Confirmation of Advertising): Done Step 11: next step: Responsibility ATCO: Apply to AUC for renewal and fee rate: ToB awaits this step now. 45 days	CAO	In progress
23 Mar 26	Agenda Item 6.b – MDP – LUB April 20: drafts reviewed, waiting on second draft.	CAO	Pending
23 Mar 26	Agenda Item 11.a – Solar Energy Projects New CAO to investigate full cost/benefit report.	CAO	Pending
27 Apr 26	Agenda Item 8.a – CAEP Membership Table for February 2027.	CAO	Pending
11 May 26	Agenda Item 11.a – Black and Green Bin Service Administration meets with [REDACTED] July 6 and the cost estimates for black (biweekly) and green (weekly May to Oct) is forthcoming at the July 27 meeting where they will present and answer questions. Administration met with [REDACTED] July 9, and they will present and provide cost estimates for same service black biweekly and green weekly May to Oct probably meeting after July 13. For the Blue Bin Circular Materials – this item was presented RCM November 25, 2024, and accepted as information by Council at the time.	CAO	Pending



Business Arising (2)

Regular Council Meeting: 2026-07-13	Agenda Item: 6.b
Prepared by: Executive Assistant	Approved by: CAO
Report Type: Information	Attachment(s): as presented below

6.b Key Dates *(for information)*

JUNE 2026

June 22	RCM 7:00 PM Council Chambers
June 23	Expanding Horizons (Cancelled)
June 30	Bowden Historical Society
June 30	7:00 Float Clean-up, Quonset

JULY 2026

July 7	6:30 Special Events, Quonset
July 8	MVRWSC
July 10-12	Bowden Daze
July 13	RCM 7:00 PM Council Chambers
July 27	RCM 7:00 PM Council Chambers

AUGUST 2026

August 10	RCM 7:00 PM Council Chambers
August 24	RCM 7:00 PM Council Chambers

SEPTEMBER 2026

September 1	Bowden Public Library Board 4:15 PM
September 7	RCM 7:00 PM Council Chambers
September 8	Expanding Horizons FCSS
September 17	Parkland Regional Library Board 10:00 AM
September 21	RCM 7:00 PM Council Chambers

**Business Arising (2)**

September 22-25 **AB Munis Fall Conference including RCMP Division K Tour Sept 22 @ 10am**

OCTOBER 2026

October 13 **RCM 7:00 PM Council Chambers**

October 26 **Organizational Meeting 6:30 PM Council Chambers**
RCM 7:00 PM Council Chambers

Recommended Motion:

Motion 6.b

MOVED by Councillor _____ that Council accepts agenda item 6.b as information.



Business Arising (3)

Regular Council Meeting: 2026-07-13	Agenda Item: 6.c
Prepared by: CFO/CAO	Approved by: CAO
Report Type: Information	Attachment(s): Circular Materials: Waste Agreements

6.c Waste Agreements (for information)

- As per June 22 meeting see the Circular Materials information presented 25 Nov 2024;
- This agreement is signed and binding.
- July 6 and July 9 Administration met with RFP service providers and full cost estimates will be provided July 27 and August 10 at RCM with presentations made by service providers on black bi-weekly and green weekly May through Oct.

Recommended Motion:

Motion 6.c

MOVED by Councillor _____ that Council accepts agenda item 6.c as information.

OR/AND (follow up action if any)

Recommended Motion:

Motion 6.c

MOVED by Councillor _____ that Council directs Administration to

Circular Materials June ... x + Create

All tools Read Edit Convert E-Sign Find text, tools, or help Q f8 f9 f10 f11

DocuSign Envelope ID: 0E91758B-5F18-4FB1-8A96-BEFAF8F37297

IN WITNESS WHEREOF the parties have executed this Amending Agreement #1 as of the date first written above.

CIRCULAR MATERIALS **TOWN OF BOWDEN**

By: _____ Signed by: Arno Glover

Name: Allen Langdon Name: Arno Glover

Title: CEO Title: CAO



October 13, 2023

Dear CAO's,

This notification provides high level updates about changes coming for municipalities and recycling. Further information on Extended Producer Responsibility (EPR) can be found on the Alberta Recycling Management Authority (ARMA)'s [EPR webpage](#) or by contacting epr@albertarecycling.ca.

1. Register for EPR: October 2 to December 31, 2023

Your community has choices to make:

- For communities to be eligible for EPR they must indicate their interest by registering with ARMA.
- **Step 1: Pre-registration.** This allows ARMA to initiate one-on-one support to guide you through the process. Pre-registering should be understood as an expression of interest—as the pre-registration process will begin a robust and supported intake and onboarding process where ARMA works with each registrant.
- **Step 2: Registration.** This requires more information on the current state of your municipality's recycling programs.
- Pre-registering and registering occur in the same window of time—Oct 2 to December 31.
- Municipalities may de-register as well.
- Municipalities who choose not to register by December 31st, 2023, will continue to pay for their recycling systems, but have the opportunity to register at a later date.
- Regional waste commissions can register member municipalities on their behalf.
- Registering does not require a council decision as the community is not committed to anything at this stage.
- Municipalities can prepare for the EPR registration process. Some questions to answer are:
 - Contact information for your municipality.
 - Total population.
 - Service levels in your municipality.
 - Number of residential addresses and the number receiving paper and plastic recycling collection.
 - Number and location of depot recycling collection sites.

2. What is EPR?

Extended Producer Responsibility is exactly what it sounds like. Currently, producers sell products. When products reach their end of life, they become waste—waste that is managed by municipalities. EPR extends the responsibility of end-of-life products back to producers.

- Alberta's EPR system covers Packaging and Paper Products (PPP), and Hazardous and Special Products (HSP). In each of these categories, only specific materials are designated for management by EPR. Not all materials currently handled by municipalities in these categories are covered by the regulations.
- EPR regulations only apply to residential materials—not institutional, commercial, nor industrial materials.
- EPR is a voluntary program that saves municipalities money.

3. Steps after registration:

- For those municipalities who want EPR in their community, producers will become responsible for recycling. However, there is a range of ways producers become responsible for operations, including:
 - Hiring a municipality or a private service provider to perform specific functions, including collection.
 - If a municipality becomes a service provider to a producer it does so under a mutually agreeable, contractual relationship directly between the producer and the municipality.
- Under EPR, producers, not the municipality, are responsible for achieving its regulated outcomes.
- Producers must submit their plans to ARMA to collect and manage their designated materials by April 1, 2024—then become responsible for collection and management of recyclables by April 1, 2025 (for single family residential) from municipalities.
- Municipalities must agree to enable producers to become responsible for the collection and management of designated material before any changes to local system operations can be made.
- Producers must implement plans for multi-unit residential on April 1, 2025—where the community authority is currently providing recycling services.

4. Key background:

- In November 2022, the Government of Alberta passed regulations to reduce the financial burden of recycling on municipalities by shifting the physical and financial responsibility of collecting, processing, and recycling materials—from municipalities to producers.
- EPR has been implemented in other provinces and is now coming to Alberta. Further information on EPR can be found on the Alberta Recycling Management Authority's [EPR webpage](#).
- The Alberta Recycling Management Authority (ARMA) is the designated oversight body for EPR. This means they will be responsible for ensuring that regulated parties undertake their required roles in the system and achieve the results required by regulation.
- The entities responsible for implementing recycling collection services are called "Producer Responsibility Organizations" (PROs).

5. Benefits of EPR:

While EPR is not a new concept for producers or suppliers, it is a new concept for Albertans. EPR presents several positive opportunities for Alberta municipalities:

- It will increase the recycling of products across the province as producers take responsibility for recycling the products they create—meaning fewer products end up in our landfills or disposed in other ways.
- It is a step towards creating an Albertan circular economy—as products that previously ended up in the waste stream are redirected and recycled into new products to be used again and again. This means more job creation, more economic investment, and larger economies.

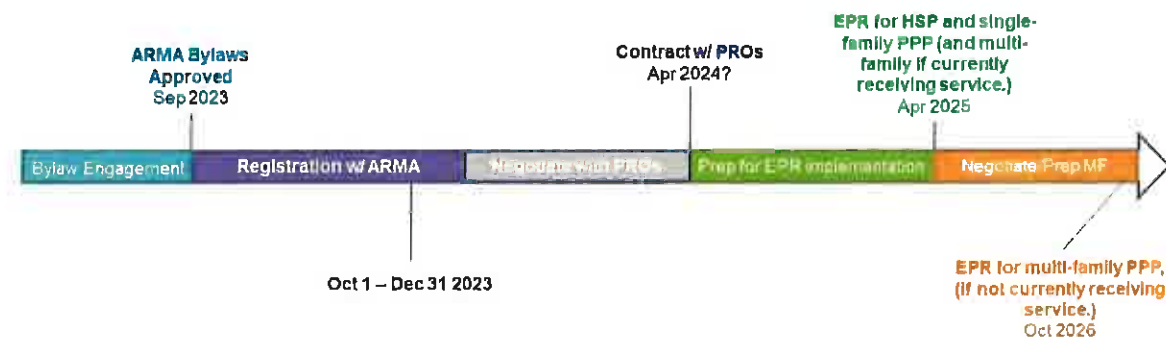
6. Important EPR Contacts

- Alberta Environment and Protected Areas (Regulations):
 - AEP.RecyclingRegulation@gov.ab.ca
- Alberta Recycling Management Authority (Oversight):
 - epr@albertarecycling.ca
 - Contact for registration details.

- Circular Materials (Operations):
 - ABoperations@circularmaterials.ca
 - Producer Responsibility Organization for Packaging and Paper Products.
 - Circular Materials Alberta Municipal Working Group. Oct 25. Zoom webinar for municipalities meeting series to support ongoing collaboration with municipalities as we prepare for program implementation. This will be a forum to share feedback, raise questions and directly engage with our team. [Register here.](#)
- Product Care (Operations):
 - alberta@productcare.org
 - Producer Responsibility Organization for Hazardous and Special Products.

Waste collection programs in Alberta municipalities can vary widely, so each municipality will have different impacts and considerations to work through. If you have any questions please contact Kris Samraj, Policy Analyst (780-431-5431, kris@abmunis.ca).

EPR Milestones



Sincerely,

Dan Rude
Chief Executive Officer

8. NEW BUSINESS

Agenda item 8.a Extended Producer Responsibility Regulation

Administration provided Council with information pertaining to the Extended Producer Responsibility Regulation under the Environmental Protection and Enhancement Act for single use products, packaging and paper products.

This new regulation in Alberta shifts the financial and operational responsibility for recycling from municipalities to the organizations that produce and sell packaging and paper.

Administration stated that the Town is currently in the final stages of contract discussions with Circular Materials. A Master Servicing Agreement will be put in place.

More information about the scheme can be found on the Circular Materials website:
<https://www.circularmaterials.ca>

Motion 8.a

Moved by Councillor Randy Brown that Council accepts the Extended Producer Responsibility Regulation update as information.

MOTION CARRIED UNANIMOUSLY

Mayor Robb Stuart called for a brief recess at 8:10 p.m.
Mayor Robb Stuart called the meeting back to order at 8:20 p.m.

9. FINANCIAL

Agenda item 9.a Operating Budget 2025

Administration submitted to Council the first draft of the 2025 Operating Budget for review and deliberation.

CAO Arno Glover and CFO Jacqui Molyneux provided an overview of the budget and the assumptions made by Administration in the preparation of the first draft.

The operating budget as presented provided an overview summary analysis of projected revenues and expenditures with comparatives to the 2024 Budget and YTD Actuals for 2024.

Administration noted the requirements and comments of Council.

Motion 9.a moved by Councillor Wayne Milaney that Council instructs Administration to make further amendments to the 2025 Operating Budget as required / requested and to resubmit to Council further draft of the Operating Budget for further review, deliberation, adjustments, and approval.

MOTION CARRIED UNANIMOUSLY

As per the provision within section 6.1 of the Town of Bowden Council Procedural Bylaw 08 / 2020 unanimous consent is required to extend a meeting beyond three hours duration.

Motion

Moved by Councillor Paul Webb that Council extends the meeting duration beyond three hours.

MOTION CARRIED UNANIMOUSLY

Regular Council Meeting: November 25, 2024.	Agenda Item: 8.a
Prepared by: Arno Glover	Approved by: Mayor Robb Stuart
Report Type: Information	Attachment(s):

Content:**8.a Extended Producer Responsibility Regulation**

On October 3, 2022 the Alberta Government passed the Extended Producer Responsibility Regulation under the Environmental Protection and Enhancement Act for single use products, packaging and paper products.

These new regulations in Alberta shift the financial and operational responsibility for recycling from municipalities to the organizations that produce and sell packaging and paper.

Circular Materials (a not-for-profit producer responsibility organization PRO) is responsible for implementing and managing the new extended producer responsibility recycling system in Alberta.

Circular Materials was founded by 17 of Canadas leading food, beverage and consumer product manufacturers including for example Costco, Nestle, Loblaws, Kraft-Heinz and PepsiCo.

The service model only applies to the curbside collection of recyclable materials.

The Town is currently in the final stages of contract liaison with Circular Materials. A Master Servicing Agreement will be put in place.

Note: The Town will continue to contract with E360 for the recycling collection contract. From a service level viewpoint nothing will change (alternate Monday blue bin pick up).

The transition to this new framework will start on April 1, 2025.

More information about the scheme can be found on the Circular Materials website:
<https://www.circularmaterials.ca>

The financial compensation to the Town is based on the number of kerbside stops and a variable rate.

Estimated compensation revenues to offset the cost of the residential recycling pick up is \$22000.00 per annum which will be reflected in the 2025 Operating Budget.

Suggested Motion

Motion by Councillor _____ that Council accepts the Extended Producer Responsibility Regulation update as information.



Alberta EPR phase 2 transition toolkits

Single Stream

1. Overview: An enhanced recycling system for Alberta

Alberta is transitioning from a multi-system recycling model to a centralized and enhanced extended producer responsibility (EPR) framework. Under this model, the financial and operational responsibility for packaging and paper products (PPP) shifts from municipalities to producers.

A critical component of this modernization is the province-wide transition to a single-stream recycling system, effective October 1, 2026.

What is single-stream recycling?

Single-stream recycling is a collection method where all designated recyclable materials are placed into one container. Materials are sorted later at a specialized facility, rather than being separated by residents at the point of collection. This model is already used for approximately 93% of the recycling tonnage collected in Alberta.

Key system outcomes:

- **Centralized efficiency:** A unified provincial supply chain reduces duplication and optimizes infrastructure.
- **Standardized resident equity:** all residents will have access to the same recycling standards and accepted materials list, whether at a depot or curbside.
- **Verified data integrity:** the system moves from estimated data to verified weigh-scale tickets and comprehensive material audits to ensure accuracy.
- **Circular economy integration:** advanced sorting ensures high-quality materials are recovered, helping producers meet regulatory targets for recycled content.

2. The unified Packaging and Paper Products (PPP) material list & management targets

Effective October 1, 2026, Alberta will adopt a harmonized material list, eliminating resident confusion and ensuring consistency across the province.

Expanded scope of accepted materials: The new system captures materials previously excluded by many municipal programs, including:



- Glass containers (jars and bottles)
- Foam packaging (e.g., Styrofoam)
- Flexible plastic packaging (films and wraps)
- Aerosol containers (hairspray, cooking oils)
- Laminated paper and plastic packaging (chip packets, pet food bags and stretchy plastic bags)

Provincial material management requirements: The system is engineered to meet escalating regulatory recovery requirements, ensuring more materials are captured and recycled.

Material Category	2027 Recycling Requirement
Paper	80%
Rigid Plastic	50%
Glass	75%
Metal	67%
Flexible Plastic	25%

3. System design and advanced infrastructure

The provincial supply chain is organized into a "hub-and-spoke" model to streamline logistics. The system will utilize 12–14 receiving facilities to aggregate materials.

By early 2027, two advanced pre-conditioning facilities (PCFs) in Edmonton and Calgary will be operational. These high-capacity hubs will process approximately 97% of Alberta's PPP recycling tonnage, using a combination of mechanical, optical, and AI-driven systems for precision sorting. This advanced technology allows the system to efficiently handle commingled materials while maintaining high-quality output for end markets.

The PCFs utilize a combination of mechanical, optical, and AI-driven systems to achieve precision sorting:

- **AI-enhanced optical sorters:** image recognition technology sorts materials based on visual appearance.
- **Optical sorters (NIR):** near-infrared sensors identify materials by spectral properties.



- **Ballistic separators:** oscillating paddles separate 2D (paper/flexibles) from 3D (containers) materials.
- **Aspiration and vacuum systems:** specifically for flexible plastics, the system uses plastic film aspiration hoods and manual removal by sorters with placement into air vacuum hoods to capture lightweight films.
- **Air classifiers:** air streams separate lightweight paper/plastics from heavy glass/metals.
- **Magnetic & eddy current separators:** automated removal of ferrous and non-ferrous metals (including designated aerosols).
- **Mechanical sorting:** bag breakers, trommels, and disc screens separate materials by size and density.

5. Benefits of a single-stream system

The transition is built on four core pillars:

1. **Simplicity:** no more sorting. All recyclables go into one container.
2. **Worker safety:** transitioning from manual depot sorting to automated facilities reduces injuries and direct contact with materials.
3. **Increased recovery:** A more convenient system is proven to capture more materials, keeping them out of landfills.
4. **System effectiveness and efficiency:** automation and economies of scale increase effectiveness and streamline costs.

6. Auditing, data and future innovation

2026 audit program

To establish a provincial baseline, Circular Materials is conducting a comprehensive inbound audit program involving 1,200+ samples. Each 100 kg sample is hand-sorted into 80+ categories. This data allows us to monitor PCF performance, understand material flow, and support the fair setting of producer fees.

Innovation & eco-design

- **Small Capture Project:** We are currently researching solutions to recover "small packaging" (items like lids and small tubs), which currently account for 10-25% of plastic waste weight.



Ecodesign strategy

Alberta is part of a national harmonization of Ecodesign Guidelines focused on reduction (optimizing weight), procurement (recycled content), and recyclability (ensuring packaging fits our new infrastructure).

7. Public FAQ

Q: Will single-stream recycling increase contamination? A: Modern pre-conditioning facilities (PCFs) are designed with advanced sensors and AI to manage commingled materials effectively. Combined with a standardized education program, we aim to reduce contamination across the province.

Q: What is the benefit of single-stream for residents? A: It simplifies the recycling process, which significantly increases participation. It also creates a consistent experience for all Albertans, no matter where they live.

Q: How will public education be handled? A: Circular Materials will implement a robust promotion and education plan with clear, consistent information to guide residents through the changes and promote positive recycling habits.

Q: How will this affect depots? A: Single-stream simplifies operations for staff and improves the resident experience. The new system is expected to drive operational efficiencies, and compensation structures will be assessed during the initial 15 months of the new program. Many existing collection containers can continue to be used.

Q: Why are we moving to single-stream?

- **Regulatory alignment:** Alberta regulations require depots to accept all designated packaging and paper products (PPP). Single-stream collection supports consistent compliance (a unified approach) across the system.
- **Infrastructure readiness:** New pre-conditioning facilities can now achieve the sorting efficiencies required to handle single-stream material effectively.
- **Participation goals:** Simplifying recycling improves public participation and program performance.
- **Efficiencies:** Circular Materials is working to leverage economies of scale (provincial system) using a single-stream common collection system, including transportation efficiencies, and pre-conditioning facilities with technology and systems to manage all regulated materials. Depot operations can generally be more costly as manual sorting and/or baling is required.



- **Data integrity:** To meet regulatory reporting requirements, we require data that can only be received through verified sources: such as through weigh-scale tickets and at PCFs through material composition audits.

Q: Will the quality of materials be impacted by moving to a single-stream system?

Although there may be an adjustment period where smaller materials may be lost as residue, the increased collection rate expected due to single-stream systems will assist Circular Materials in reaching sorting efficiency rates and regulated targets. Over time, operational refinements will be made to capture the most amount of material possible.

Q: How are recycling systems currently set up in Alberta?

While approximately half of existing depots collect recycling in multiple streams, these facilities only account for about 7% of the total system tonnage. This means the majority (93%) of material collected across the system is already managed through a single-stream configuration.

Q: How will safety issues be addressed with the collection of materials such as broken glass?

The system already handles glass within the single-stream curbside and depot collection systems. Circular Materials will provide communities with signage relating to glass being placed in bins.

8. Contact Information

- **Operations:** aboperations@circularmaterials.ca
- **Marketing & Communications:** communications@circularmaterials.ca
- **Media & Press:** media@circularmaterials.ca
- **General Inquiries:** info@circularmaterials.ca

Regular Council Meeting: 2026-07-13	Agenda Item: 8.a
Prepared by: CAO	Approved By: Gov of AB
Report Type: RFD	Attachment(s): Library Legislative Adviser email June 18, 2026

Bowden Library Requirements GoA

From: Ken Allan
 Sent: Thursday, June 18, 2026 2:32 PM
 To: Bowden Library; CAO
 Cc: Shawna MacDonald
 Subject: **RE: RFD Library requirements**

Hi Julie and Jacqui (and Shawna),

My sincere apologies for the lateness of this reply. Thanks very much for sending in this motion. Unfortunately, the appointment motion should be listed directly in the minutes, and not in an attached document as referenced here. Appointment motions that are listed in an attached document such as an RFD may become separated from the minutes, and the intent of the motion may therefore become unclear.

I would recommend that council revise the previous motion to include the text referenced in the previously attached RFD to council. For your reference, I've re-copied the text of the motion below, this time with the full name of the board included.

Motion to appoint the following individuals to the Town of Bowden Library Board for the specified terms:

- Shawna MacDonald – term expiry date November 1, 2027
- Caroline Furman – term expiry date November 1, 2028
- Justina Klassen-Fehr – term expiry date November 1, 2027
- Evelyn Zimmermann – term expiry date November 1, 2026
- Aggie Fehr – term expiry date November 1, 2026

Please let me know if you any questions. Again, my apologies for the lateness of this reply, and thanks for your help.

Ken Allan (he/him)

Library Legislative Advisor

Motion 8.a

MOVED by Councillor _____ Motion to appoint the following individuals to the Town of Bowden Library Board for the specified terms:

- Shawna MacDonald – term expiry date November 1, 2027
- Caroline Furman – term expiry date November 1, 2028
- Justina Klassen-Fehr – term expiry date November 1, 2027
- Evelyn Zimmermann – term expiry date November 1, 2026
- Aggie Fehr – term expiry date November 1, 2026"

CARRIED

Regular Council Meeting: 2026-07-13	Agenda Item: 8.b
Prepared by: CAO	Approved By: Budget
Report Type: Information/RFD	Attachment(s): estimates

Recommended Motions:

8.b Laptops Council

Motion 8.b

MOVED by Councillor _____ that Council authorize the purchase of _____ laptops for Council business use.

CARRIED

laptops for the Town of Bowden councillors:



Lenovo V15 Gen 4

\$699.00 • Canada Computers & Electronics

- Budget business option: **\$699 CAD each**
- **4 laptops: \$2,796 CAD (before GST)**

A mid-range business option:



ASUS ExpertBook B5

\$1,249.00 • Airdrie Computer + others

- **\$1,249 CAD each**
- **4 laptops: \$4,996 CAD (before GST)**

If you want premium laptops:



Apple MacBook Air 13-Inch • ★ 4.9

\$1,799.00 • Apple + others

- **\$1,799 CAD each**
- **4 laptops: \$7,196 CAD (before GST)**


NEW BUSINESS (3)

Regular Council Meeting: 2026-07-13	Agenda Item: 8.c
Prepared by: CAO	Approved By: CAO
Report Type: Information/RFD	Attachment(s): Live Barn agreement and terms 6 years. Free installation, Starlink required at cost, \$20 a month subscription Town gets 30%.

Recommended Motions:
8.c Live Barn (Igloo)
Motion 8.c

MOVED by Councillor _____ that Council authorize and approve the agreement of Live Barn Installation at the Igloo Arena.

CARRIED
OR
8.c Live Barn (Igloo)
Motion 8.c

MOVED by Councillor _____ that Council accept the agreement of Live Barn Installation at the Igloo Arena as Information.

CARRIED



LB - free

- Installation Interest based

If your kid play you have to pay
a subscription fee.

Little poll 20 people : no interest.

No top league here.

30% revenue potentially.

Live Streaming Solutions for Youth & Amateur Sports

- ✓ Zero cost, completely automated broadcast solution
- ✓ 30% revenue share paid on all facility-generated subscriptions
- ✓ Hardware, installation, maintenance, monthly cloud storage, venue support, customer service and unlimited live streaming all provided at no cost
- ✓ Hassle-free AI-driven on/off camera intelligence (no need to set schedules)
- ✓ Complete broadcast control via password-protected viewing
- ✓ 4K panoramic and HD auto-tracking feeds (games and practices)
- ✓ Cloud management and storage (VOD available for 30 days)
- ✓ Hardware provided for live streaming from venue restaurant or lounge TV
- ✓ End-to-end digital and physical marketing provided free of charge

CONTACT:

Morris Lukowich

403.660.3006

morris@livebarn.com

www.livebarn.com



FW: Town of Bowden, Key Contact Annette Boomer, and Livebarn Venue ISP Agreement for Your review.

From Arena Supervisor <ArenaSupervisor@bowden.ca>

Date Mon 1/6/2025 5:56 PM

To arena bowden <arena@bowden.ca>

📎 5 attachments (2 MB)

2024 Venue ISP Letter Showing Most Recent and Upcoming Livebarn Installations in Alberta as of November 25, 2024.docx; Town of Bowden and Livebarn Standard Venue ISP Agreement - Alberta Hockey 2025.pdf; 2022 Livebarn Benefits and Features Page 1.jpg; 2022 Livebarn Benefits and Features Page 2.jpg; 2022 Livebarn Benefits and Features Page 3.jpg;

From: Morris Lukowich <morris@livebarn.com>

Sent: January 6, 2025 5:45 PM

To: Arena Supervisor <ArenaSupervisor@bowden.ca>

Cc: Ray Giroux <ray@livebarn.com>; Nino DiPietro <nino@livebarn.com>; Morris Lukowich <morris@livebarn.com>

Subject: Town of Bowden, Key Contact Annette Boomer, and Livebarn Venue ISP Agreement for Your review.

Dear Annette Boomer,

Good day and Thanks for considering the possibility of having Livebarn installed into the Town of Bowden Arena. (1 ice surface)

I am the Livebarn Agent for Alberta and will work with You on getting Livebarn installed into Your facility. I can be reached at 403.660.3006.

I have included a number of documents for You to review.

This is exciting for Your community and everyone that uses the arena!

Here is some Livebarn information:

1. **Livebarn Standard Venue ISP Agreement for Lawyers to review**
2. **Livebarn most recent and upcoming installations in Alberta. Livebarn is now in over 4,450 ice surfaces in North America and 28 in Sweden!**
3. **Livebarn Benefits and Features pages**
4. **Here is a link to our 2024 Livebarn Deck Presentation.**
<http://ddeck.io/63d0344da3b1c43633e2bb95>

LIVEBARN BECOMES REVENUE SOURCE FOR ARENA OR MINOR HOCKEY

ASSOCIATION: Livebarn actually gives 30% of revenues generated from Your Unique 8 Digit Promo Code when used to purchase Standard and Premium Livebarn subscriptions. This 30% revenue share is paid back to the town, the Ag Society or the minor hockey association. This is paid by check on a quarterly calendar basis, along with a Livebarn subscription report.

INTERNET NOTE: Livebarn requires a minimum of 10 MB upload on either a dedicated internet line or piggybacked on existing Internet if there is enough upload capability for both services. The installation and monthly maintenance fee for the internet is the responsibility of the Town. Who is Your Internet provider and what type of service do You have?

ADDITIONAL INFORMATION AND FREE LOGIN:

LIVEBARN VENUE AGREEMENT:

Please review the attached Livebarn Venue ISP Agreement for Canada and jot down all questions that come up and email them to me. We can go through them together so that you see that Livebarn has done a complete job of covering all the bases and making this a Win... Win...Win situation for everyone.

LIVEBARN LIVE DEMO VIDEOS: Here are demo videos featuring our new Livebarn camera technology. This shows "what our system can do".

https://www.youtube.com/watch?v=GEuO_82ybiw&feature=youtu.be

<https://youtu.be/7OWrJfYF-64>

LIVEBARN FREE ACCESS FOR BOARD MEMBERS TO TEST OUT:

The Board Members can use this Livebarn free log-in to view other facilities around North America and Sweden that already have Livebarn in their facilities.

Website: www.livebarn.com
 Username: manager@livebarn.com
 Pass Word: hockey (all small letters)

We are installed into 22 NHL Practice Facilities and with the number of sheets they control. Many have multiple surfaces and buildings. Below are some examples:

Jets	4 ice surfaces
Sharks	7 surfaces
Stars	14-16 surfaces
Avalanche	4 surfaces
BlackHawks	2 surfaces
Blue Jackets	9 surfaces
Islanders	2 surfaces
Kings	3 surfaces
Penguins	2 surfaces
Wild	1 surface

Coyotes 4 surfaces
Hurricanes new building

After logging into www.livebarn.com, my suggestion is to view the following three arenas which are now using the **NEW TRACKING AND/OR PANORAMIC VIEWS CAMERAS**: (This is the camera system that you will receive)

- Winsport (Calgary, AB , 4 arenas)
- Genesis Centre (Airdrie, Alberta)
- NSC Super Rink (Blaine, Minnesota, 8 arenas)

NINO DIPIETRO: (LIVEBARN VENUE ADMINISTRATION / MARKETING MANAGER)

After the Venue Agreement is signed and the Livebarn camera system is installed then Livebarn will have Nino DiPietro do a 45 minute call with you and walk you through a "turn key" approach to marketing Livebarn to your customer base and running the Livebarn admin for blackouts or privacy screen situations. This is designed to make things as easy as possible for the managers to be successful in marketing to new Livebarn subscribers. Nino and I are available for follow up and any questions that come up after the installation.

Let me know when would you like to review the questions that you have of the Venue ISP Agreement.

Thank you.

With Appreciation,

Morris L. Lukowich

C: 403.660.3006

F: 403.239.8112

E: Morris@livebarn.com



Play. Watch. Share.



VENUE AGREEMENT

DATE:

BETWEEN: LIVEBARN INC. ("LiveBarn")

and

("Venue Owner")

WHEREAS LiveBarn Inc. and Venue Owner wish to enter into this Agreement pursuant to which LiveBarn will install at Venue Owner's Ice Rink Sheet described in the attached Schedule "A" (each being an "Ice Rink Sheet") a fully automated sports broadcasting system for the delivery of live and/or on demand video and audio streaming to internet connected devices such as smartphones, computers or tablets (the "Automated Online Broadcast Service");

NOW, THEREFORE, in consideration for the mutual promises set out below, and for other good and valuable consideration acknowledged by the parties, LiveBarn and Venue Owner agree as follows:

1 AUTOMATED ONLINE BROADCAST SERVICE

1.1 LiveBarn shall, at its own expense, install and maintain all hardware and software required for the operation and maintenance of the Automated Online Broadcast Service in regards to each Ice Rink Sheet. The initial installation will occur within six months from the date of this Agreement (such six month date being herein referred to as the "Latest Install Date"); it will be scheduled with the written approval (including email) of Venue Owner, and concurrently with the installation, LiveBarn will specifically explain to Venue Owner representative onsite exactly where any hardware or other components will be installed. Installation will then only proceed with the consent of Venue Owner which consent will be deemed upon LiveBarn undertaking its installation. The initial installation for each Ice Rink Sheet shall include one (1) computer, one (1) router, one (1) modem, between one (1) and three (3) power converters, and up to two (2) cameras to be placed on the side walls or on the beams or columns extending from the walls. The internet connection and computer shall be located adjacent to the respective Ice Rink Sheet in a secure location with electrical power outlets. The exact selection of camera locations will be made after consideration for optimal broadcast quality and avoidance of any obstruction. Any modification to the installation will only be undertaken with the permission and process with Venue Owner as outlined above. Venue Owner shall assume the cost of electricity for the components installed in connection with this Agreement.

1.2 In addition LiveBarn shall, at its expense and upon Venue Owner's request, install one TV which will display a combination of LiveBarn highlights and a live feed, as well as additional LiveBarn information.

1.3 Title to all hardware, software, and wiring shall remain in the name of LiveBarn.

1.4 Venue Owner will be responsible for the cost and installation of a dedicated internet connection with a minimum of 10MBS upload per Ice Rink Sheet. LiveBarn will work together with Venue Owner in facilitating this process, and LiveBarn will be provided with internet account access for troubleshooting.

1.5 All content broadcast using the Automated Online Broadcast Service, including the video and audio relating to all sports and recreational activities occurring on each Ice Rink Sheet (collectively, the "Content"), will be made available to LiveBarn's subscribers on a monthly subscription basis, subject to sections 1.8 and 1.9 below. LiveBarn will determine the pricing for its offerings of the Automated Online Broadcast Service. From time to time LiveBarn may provide a free trial at its discretion.

1.6 Revenue generated from the Automated Online Broadcast Service will be the property of LiveBarn; however, LiveBarn will supply Venue Owner with a unique code to enable it to market and solicit new memberships for LiveBarn, for which LiveBarn will pay Venue Owner thirty percent (30%) of the revenues generated from these memberships over the full lifetime of these memberships, during the term of this Agreement. The above code will enable Venue Owner to solicit LiveBarn memberships by providing potential members with the attraction of a 10% discount. This code will track the memberships generated by Venue Owner on a quarterly basis. The above payments to Venue Owner will only apply to LiveBarn memberships originated with the unique code allocated to Venue Owner. LiveBarn will pay Venue Owner its revenue share within 30 days of the end of each calendar quarter together with a corresponding revenue statement. Venue Owner will provide a staff person to communicate with and receive LiveBarn's various local marketing initiatives (including social media) as described below.

1.7 LiveBarn shall be the exclusive owner of all rights in and to the Content, and shall have the exclusive right to broadcast the Content for all purposes and in any manner it determines in its sole discretion, including by providing its broadcast signal to national broadcasters and digital media distributors. Without limiting the foregoing, the Venue Owner acknowledges that online distributions of the Content from each Ice Rink Sheet will be made available to all subscribers of the Automated Online Broadcast Service, subject to sections 1.8 and 1.9 below.

1.8 LiveBarn will provide Venue Owner with an exclusive online administrative password to enable Venue Owner in its discretion to "blackout" any particular dates or time periods from being broadcast on any selected Ice Rink Sheet (the "Blackout Restrictions").

1.9 LiveBarn will also provide Venue Owner with the ability in its discretion to restrict viewer access to any broadcasts from its Venue to a pre-selected potential audience for privacy purposes.



VENUE AGREEMENT

1.10 During the Term (as defined below), LiveBarn will provide Venue Owner with three (3) complimentary LiveBarn accounts for each Ice Rink Sheet.

1.11 LiveBarn will hold Venue Owner harmless for any injuries to LiveBarn employees and agents in connection with their work.

2 TERM AND TERMINATION

2.1 The term of this Agreement commences on the date hereof and continues until the six year anniversary of the Latest Install Date (the "Term"), and it will automatically renew for successive terms of two (2) years, unless either party notifies the other in writing of its intent to discontinue this Agreement at least ninety (90) days before the expiration of the then current term.

2.2 Notwithstanding the foregoing, but subject to Subsection 3.1 below, either party shall have the right to terminate this Agreement for any reason upon giving (90) days written notice to the other party.

2.3 Upon termination of this Agreement by expiration of the term or for any other cause, LiveBarn shall, at its own cost and expense, remove all hardware, software and wiring from Venue Owner's location.

2.4 Venue Owner shall have the right to terminate this Agreement if LiveBarn materially breaches this Agreement and the material breach is not cured to within forty (40) days after Venue Owner provides written notice which outlines such breach to LiveBarn.

3 EXCLUSIVITY

3.1 In consideration for the investment of time and expense incurred by LiveBarn to fulfill its obligations under this Agreement, the receipt and sufficiency of which is hereby acknowledged, the Venue Owner hereby declares and agrees that for the initial period of six (6) years, and all renewal periods, from the commencement date of the Term, and notwithstanding the termination of this Agreement by the Venue Owner, for any reason, LiveBarn shall have the absolute exclusivity to broadcast Content from each of the Ice Rink Sheets using unmanned operated cameras. For greater certainty, the said exclusivity shall apply for the six (6) year period even if the Venue Owner elects to terminate this Agreement pursuant to Subsection 2.2 above prior to the expiration of the Term.

3.2 The Venue Owner hereby declares and acknowledges that the foregoing exclusivity, including the term thereof, is reasonable in the circumstances, and that LiveBarn is relying upon such exclusivity in connection with the provision of the Automated Online Broadcast Service and that LiveBarn would not have entered into this Agreement without such exclusivity. However, the foregoing exclusivity shall not apply should LiveBarn cease

operations or to the extent Venue Owner terminates this agreement in accordance with section 2.4.

3.3 Venue Owner acknowledges and agrees that, in the event of a breach or threatened breach by it of the provisions of Subsection 3.1 above, LiveBarn will have no adequate remedy in money or damages and, accordingly, shall be entitled to an injunction in a court of competent jurisdiction against such breach. However, no specification in this Agreement of any specific legal or equitable remedy shall be construed as a waiver or prohibition against any other legal or equitable remedies in the event of a breach of any of the provisions of this Agreement.

4 SUPPLY OF AUTOMATED ONLINE BROADCAST SERVICE

4.1 LiveBarn will use reasonable skill and care to make the Automated Online Broadcast Service available throughout the Term. Notwithstanding the foregoing, LiveBarn shall have no responsibility, liability, or obligation whatsoever to Venue Owner, or any other third party, for any interruptions of the Automated Online Broadcast Service.

4.2 LiveBarn may, without any liability to Venue Owner, suspend the supply of all or part of the Automated Online Broadcast Service upon giving Venue Owner notice. This would occur if the LiveBarn equipment is repeatedly damaged or LiveBarn is unable to obtain a sufficient internet signal to the venue.

4.3 The Venue Owner agrees to notify LiveBarn by email to venuesupport@livebarn.com as soon as it becomes aware of any interruption or malfunction with the Automated Online Broadcast Service. Venue Owner will not be responsible for damage or malfunction of any equipment and LiveBarn will repair or replace at its cost any malfunctioning components which is required. Any required service visit by LiveBarn will be scheduled with the written approval (including email) of Venue Owner. LiveBarn will specifically explain the repair, replacement or service work to Venue Owner representative onsite and this work will only proceed with the consent of Venue Owner which consent will be deemed upon LiveBarn undertaking its work.

4.4 From time to time there will be on site adjustments requiring assistance from a technically proficient person at the Venue. Venue Owner will be responsible to supply such person when necessary.

5 NOTICE TO PUBLIC

5.1 The Venue Owner agrees to post a notice at the entrance to its venue and inside each Ice Rink Sheet, advising the public that the venue is monitored by video cameras for security, safety and commercial purposes, and participants waive any claim relating to the capture or public transmission of his/her participation while at the venue. LiveBarn will supply and post these notices during its initial installation and reserves the right to modify the



VENUE AGREEMENT

language contained therein from time to time, in its sole discretion, to satisfy its legal obligations.

5.2 In all agreements with parties for usage of the Venue, Venue Owner will include provisions both disclosing the existence of LiveBarn broadcasting at the Venue and requiring such parties to notify all their users of the Venue of this.

6 MARKETING

6.1 Venue Owner agrees to promote LiveBarn through all available avenues discussed in this section, understanding that it is in Venue's best interest financially to market LiveBarn to their customers and patrons. LiveBarn will also provide, at its expense, a minimum of one (1) 2.5 x 6' color printed standing banner, branded with Venue Owner's unique code described in Subsection 1.5, to be displayed within Venue Owner's lobby in a prominent location. Venue Owner understands that failure to comply and make reasonable promotion and marketing efforts will result in lower revenue share payments to Venue Owner.

6.2 Venue Owner will provide a marketing contact person (s) who will be responsible for interacting with LiveBarn and becoming knowledgeable about the various LiveBarn marketing and promotion initiatives. Upon installation of LiveBarn, Venue Owner will make said contact available for a 30 minute video web session, serving as an orientation into all of the best practices for introducing and promoting LiveBarn. This person will subsequently be responsible for implementing promotion and marketing initiatives to Venue's customers and patrons.

6.3 Venue Owner will place a LiveBarn banner or link on their website with a backlink and embedded demo video where possible. Venue Owner will do the same with any organizations, associations, clubs and affiliates that it owns that use their facility.

6.4 Venue Owner will announce the LiveBarn installation as well as embed any demo video on all of their social media networks. Venue Owner will also like and follow LiveBarn on said social media networks as well as share content when tagged, acknowledging that this will only be used when venue is directly involved with any video shared. Venue Owner will do the same with any organizations, associations, clubs, affiliates that it owns that use their facility.

7 GENERAL

7.1 Any amendment to this Agreement must be in writing and signed by both parties.

7.2 Although LiveBarn will remain liable for its obligations hereunder, LiveBarn shall be permitted to use agents and subcontracts to perform its installation, maintenance and repair obligations hereunder.

7.3 The waiver of a breach of any provision of this Agreement will not operate or be interpreted as a waiver of any other or subsequent breach.

7.4 If any part of this Agreement is held to be invalid or unenforceable, that part will be severed and the rest of the Agreement will remain in force. Headings herein are for reference only.

7.5 LiveBarn hereby represents that it maintains \$2,000,000 of General Liability Insurance, \$2,000,000 in Media Coverage Insurance and \$2,000,000 in Cyber Insurance, and that upon execution of this Agreement Venue Owner will become a Certificate Holder, with its name and location included in such insurance policies.

7.6 All notices required under this Agreement must be given in writing and by email to LiveBarn at venuesupport@livebarn.com, jmiller@livebarn.com, ray@livebarn.com, and to Venue Owner at its address listed herein. Either party may change its address from time to time by providing notice of such change to the other party.

7.7 This Agreement describes the entire understanding and agreement of the parties, and supersedes all oral and written agreements or understandings between them related to its subject matter.

7.8 This Agreement may be executed in one or more counterparts, each of which will be deemed an original, and all of which taken together will be deemed to be one instrument.

7.9 This Agreement is governed by and will be interpreted under the laws of the Province of Alberta. Any disputes shall be heard in the courts of the city of Calgary.

7.10 Each party shall keep the terms contained herein confidential and neither of its directors, officers, employees, agents or representatives, where applicable, shall disclose the terms contained herein without the express written consent of the other party, unless such disclosure is required by applicable law.

7.11 Venue Owner will not be liable to LiveBarn by reason of inconvenience or annoyance for any damages or lost revenue due to power loss or shortage, mechanical breakdown, structural damage, roof collapse, fire, flood, renovations, improvements, alterations, or closure of the facility by it or any regulatory agency.

7.12 LiveBarn consents to Venue Owner promoting in its marketing materials that LiveBarn supplies it with the LiveBarn installed product.

(Signature page to follow)

**VENUE AGREEMENT**

IN WITNESS WHEREOF, the Parties have executed this Agreement on the date and at the place first above mentioned.

LIVEBARN INC.

Per: _____

VENUE OWNER

Per: _____

Print Name: _____

Date: _____

SCHEDULE A (REQUIRED)

Venue Name and Address:

We require one point of contact to initiate communication with for each venue. This person will receive a request to complete an online form that gathers information about the venue and points of contact.

Name of Each Rink:

(i.e. Rink #1 or Main Rink)

Primary Contact - Venue General Manager or Decision Maker:

Name:

Work Number:

Cell Phone:

Email Address:

Regular Council Meeting: 2026-07-13	Agenda Item: 9.a
Prepared by: CFO Jacqui Molyneux	Approved by: CAO
Report Type: Mower Purchase	Attachment(s): Quote for new mower

9.a Mower Purchase from Reserves

We have a used zero turn mower that has been causing issues from day one with over heating. With the over heating this takes this mower out of commission, they have tried to see what the issue is with the mower and cannot find why it is over heating. With the rain we have been having and this mower being down this put mowing that much further behind.

We have a quote through our Canoe Procurement for a new John Deere-1570 72" deck it's a bit bigger mower than our other ones but same deck size just a bigger engine which will be good for areas such as ditches.

We would need to use reserves to purchase the new mower and then our zero turn we would take this to the auction with the proceeds being put back into reserves to offset the new mower purchase.

Trading in the zero turn would only give us a return of \$5750.00 which with taking it the to auction we should get a better dollar for this.

The quote under the Canoe Procurement is for \$45,620.00 but we cannot do a trade for this and using our multi-use account the quote was for trading in is \$54,350.00 less our trade of \$5750.00 our price would be \$48,600.00. Saving alone without the trade is \$8,730.00 and \$2,980.00 with the trade.

Recommended Motions:

Motion 9.a

MOVED by Councillor _____ that Council approves the mower purchase from reserves and the proceeds from the sale of the zero turn from the auction would be put back into reserves to offset the purchase amount.

Or

MOVED by Councillor _____ that Council approve the mower purchase from reserves without the Canoe Procurement discount and trade in the zero turn for \$5750.00.

Regular Council Meeting: 2026-07-13	Agenda Item: 10
Prepared by: Executive Assistant	Approved by: CAO
Report Type: Information/RFD (10.a / 10.c & 10.f)	Attachment(s): 10.a to g

Agenda item 10**Content:**

10.a Meeting request with Municipal Affairs Minister at AB Muni's Fall Conference – reply required July 13 – as well as three agenda topics. Council Direction?

10.b Fire Hall renovations Update from June 19, 2026.

10.c CAEP letter of Support request – grant application. / Letter Draft – Council Direction?

10.d LGFF allocation letter June 17, 2026

10.e Code of Conduct reply June 17, 2026

10.f Municipal Scholarship 2026 – Council Direction?

10.g South Red Deer Regional Waste Commission Services Agreement Renewal – “ToB intend to provide services beyond Dec 31, 2026”

Suggested Motion(s)**Motion 10**

MOVED by Councillor _____ that Council accepts agenda items 10.a through 10.g as information.

AND/OR

Motion 10.a

MOVED by Councillor _____ that Council _____

_____.

Motion 10.c

MOVED by Councillor _____ that Council _____

_____.

Motion 10.f

MOVED by Councillor _____ that Council _____

_____.

Motion 10.g

MOVED by Councillor _____ that Council confirm the Town of Bowden intends to continue to provide operations services past December 31st, 2026, as it pertains to the Operating Agreement Renewal between the South Red Deer Regional Wastewater Commission and the Town of Bowden.

From: [MA Engagement Team](#)
To: [MA Engagement Team](#)
Subject: Meeting request with Minister Williams – 2026 ABmunis Fall Convention
Date: June 18, 2026 9:57:33 AM
Attachments: [2026 ABmunis Meeting Template.xlsx](#)

Dear Chief Administrative Officer:

I am writing to inform you of a potential opportunity for municipal councils to meet with the Honourable Dan Williams, Minister of Municipal Affairs, at the 2026 Alberta Municipalities (ABmunis) Fall Convention, scheduled to take place at the Edmonton Convention Centre (ECC) from September 23 – 25, 2026. These meetings will be in person, as scheduling permits.

Should your council wish to meet with Minister Williams during the 2026 ABmunis Fall Convention, please submit a request by email with potential topics for discussion on the attached meeting request template to ma.engagement@gov.ab.ca no later than July 13, 2026.

We generally receive more requests than can be reasonably accommodated over the course of the convention. Requests which meet the following criteria will be given priority for meetings during the convention:

- Municipalities that identify discussion topics related to policies or issues directly relevant to the Minister of Municipal Affairs and the department.
 - It is highly recommended to provide details on the discussion topics, and provide no more than three topics.
- Meeting requests received after the deadline will not be considered for the convention.

Meeting times with the Minister are scheduled for approximately 15 minutes. This allows the Minister to engage with as many councils as possible. All municipalities that submit meeting requests will be notified at least two weeks prior to the convention as to the status of their request.

Municipal Affairs will make every effort to find alternative opportunities throughout the remainder of the year for municipalities the Minister is unable to accommodate during the convention.

If you encounter any issues with the meeting request template, please email the Engagement Team for assistance.

Engagement Team
 Municipal Services Division
 Municipal Affairs

From: [REDACTED]
To: [Jacqui Molvneux](#); [CAO](#)
Subject: Fwd: Bowden Fire Hall: Weekly update June 19/26
Date: June 19, 2026 9:31:43 AM
Attachments: [image001.png](#)

Sent from my iPhone

Begin forwarded message:

From: "[REDACTED]"
Date: June 19, 2026 at 8:57:35 AM MDT
To: [REDACTED]
Cc: "[REDACTED]"
Subject: Bowden Fire Hall: Weekly update June 19/26

Good morning, [REDACTED]

We are right at the finish line of your renovation at the Bowden Fire Hall. The cove base installation has been completed, along with the paint touch-ups and front window work.

The final cleaning is taking place today, and we will follow that with our final walkthrough.

I believe the floor vents for the classroom and kitchen were inadvertently discarded during the floor demolition. The vents for the front office are still on site; however, they are undersized and do not fit properly. You may need to have custom vents fabricated, but we can discuss the best approach during the walkthrough.

I do have some very minor items to finish up early next week; they are listed below.

- Add toe kick for cabinets
- Add door stop for classroom
- Adjust kitchen door

- Install plug/switches covers

Can we plan for Wednesday for our final walkthrough?

Thanks,

[REDACTED]

[REDACTED]

From: [Marta Bristow](#)
To: [Carol Pion](#)
Cc: [Paul Salvatore](#); [CAO](#); [Mayor](#); [Randy Brown](#)
Subject: CAEP Request for Letter of Support - Trade Diversification Corridors Fund Application
Date: June 23, 2026 3:25:37 PM
Attachments: [Outlook-eg3bqghv.png](#)
[Trade Corridors Request for LoS.pdf](#)
[What is the Pacific Trade Corridor Initiative - for CAEP members.pdf](#)

Dear Councillor Pion,

As your municipality's CAEP designate, I'm reaching out to you to ask if you or Mayor Miller would consider writing a letter of support for a grant application, related to a project that will advance the next step of the proposed Connections Corridor project.

CAEP's Board of Directors recently agreed to support the **Pacific Trade Corridor Initiative**, an Indigenous-led regional infrastructure planning project led by Montana First Nation and other partners.

Building on the Connections Corridor pre-feasibility study that CAEP completed earlier this year, this three-year initiative will examine the feasibility of a new transportation and economic corridor connecting Central Alberta to British Columbia and Pacific trade gateways through the Howse Pass / Connections Corridor concept.

The project partners are seeking funding from Transport Canada's Trade Diversification Corridors Fund, and we are requesting letters of support to include in the funding application. Please see the attached request letter for more details.

I have also attached a document from the Montana First Nation project team with further details on the Pacific Trade Corridor Initiative.

The grant application is due at the end of July, so we ask for letters to please be **submitted by July 20, 2026**.

In the meantime, please let me know if you intend to provide a support letter, so we know who to expect letters from.

I'm happy to provide any additional information needed to complete the letter.

Thank you very much for your consideration.

Warm regards,



Marta Bristow, MA
Director, Strategic Initiatives
Central Alberta Economic Partnership
Address: G11, 5550 – 45th St | Red Deer, AB | T4N 1L1
Direct: 403.837.2190 | investcentralalberta.ca

We acknowledge and honour that the land we work and live on is located in the Treaty 6 and Treaty 7 regions. This area is the traditional lands of the Cree, Niisitapi (Blackfoot), Tsuut'ina, Stoney Nakoda, Saulteaux, and Métis peoples.



Town of Bowden
Box 338, 2101 20th Ave
Bowden, Alberta, T0M 0K0
Phone: 403 224 3395
Web: www.bowden.ca

July 14th, 2026

To:

Marta Bristow, MA
Director, Strategic Initiatives
Central Alberta Economic Partnership
Address: G11, 5550 – 45th St |
Red Deer, AB |
T4N 1L1

Letter of Support or ?

**Subject: CAEP Request for Letter of Support - Trade Diversification
Corridors Fund Application**

Date: June 23, 2026 3:25:37 PM

On behalf of the Town of Bowden, we strongly encourage and support a grant application, related to a this project that will advance the next step of the proposed Connections Corridor project.

CAEP is Central Alberta's truly regional economic development organization, enabling coordinated investment attraction, business retention, and workforce solutions that benefit every community.

Central Alberta is the hub for our regions sector strengths – transport & logistics, agriculture/ag-tech & agri-food, energy transition/CCUS, data centers/quantum, and advanced manufacturing. A regional approach, with Red Deer at the table, improves our competitiveness for the site selectors and reduces duplication between organizations.

Respectfully,



ALBERTA
MUNICIPAL AFFAIRS
Office of the Minister
MLA, Peace River

AR122590

June 17, 2026

Her Worship Laurie Miller
Mayor
Town of Bowden
PO Box 338
Bowden AB T0M 0K0

Dear Mayor Miller:

I am pleased to confirm the 2026 funding allocations for your community.

For the Town of Bowden:

- The 2026 Local Government Fiscal Framework (LGFF) Capital allocation is \$400,010.
 - This includes \$87,482 in needs-based funding allocated to local governments with a population less than 10,000 and a limited local assessment base.
- The 2026 LGFF Operating allocation is \$162,042.
- The 2026 Build Communities Strong Fund-Community Stream (BCSF-CS) allocation is \$127,009.

LGFF Capital is a legislated program aimed at providing local governments with advanced notice of their future infrastructure funding. As indicated on the program website, in 2027, your community will be eligible for \$425,824. Information on 2028 LGFF Capital allocations will be shared with local governments this fall, after changes in provincial revenues between 2024/25 and 2025/26 have been confirmed. I would like to also inform you that work is underway to develop a new allocation formula for the LGFF Operating program, which will be announced later this year.

As you may be aware, in 2025, the Government of Canada launched the BCSF, which included a renaming of the Canada Community-Building Fund to the Community Stream under the BCSF. Please note that no program or funding changes are being made apart from the name change.

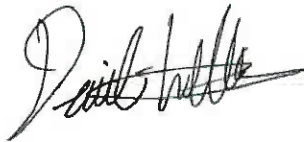
LGFF and BCSF-CS funding amounts for all municipalities and Metis Settlements are also posted on the Government of Alberta website at www.alberta.ca/municipal-affairs-funding-programs.

.../2

- 2 -

I look forward to working together with you to support your local infrastructure and operating needs, and building strong, vibrant communities across Alberta.

Sincerely,

A handwritten signature in black ink, appearing to read 'Dan Williams', with a stylized flourish at the end.

Dan Williams, ECA
Minister of Municipal Affairs

cc: Jacqui Molyneux, Interim Chief Administrative Officer, Town of Bowden



ALBERTA

MLA, INNISFAIL-SYLVAN LAKE

June 17, 2026

Her Worship Laurie Miller
Mayor
Town of Bowden
PO Box 338, 2101 – 20 Avenue
Bowden AB T0M 0K0
mayor@bowden.ca

Dear Mayor Miller:

RE: Universal Code of Conduct for Councillors

Thank you for your inquiry of March 20, 2026, regarding the Government of Alberta's work on a universal code of conduct for councillors. I have consulted with my colleague, the Honourable Dan Williams, Minister of Municipal Affairs, and I am pleased to provide the following information.

Premier Smith's recent mandate letter to the Minister of Municipal Affairs includes a commitment to develop a universal code of conduct for elected municipal officials. This universal code of conduct will strengthen decorum and protect the freedom of speech of councillors, while ensuring there is a process to address egregious behaviours.

June 17, 2026

Her Worship Laurie Miller

Page 2

Minister Williams will bring forward legislation this spring that will establish a broad framework for addressing councillor accountability. Subsequently, there will be significant work on a regulation to set out details required to implement the framework, which is expected in fall 2026.

Thank you again for reaching out on this important topic.

Sincerely,



Honourable Devin Dreeshen, ECA

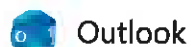
MLA, Innisfail-Sylvan Lake

Minister of Transportation and Economic Corridors

cc: Honourable Dan Williams, ECA, Minister of Municipal Affairs

03/07/2026, 09:29

Inbox - CAO - Outlook



Outlook

Town of Bowden Municipal Scholarship

From [REDACTED]
Date Mon 6/29/2026 9:41 AM
To Mayor <mayor@bowden.ca>
Cc CAO <cao@bowden.ca>

4 attachments (391 KB)

Hello [REDACTED]

After multiple attempts on my end, I only managed to find one student interested in applying for the Town of Bowden Municipal Scholarship. A [REDACTED] [REDACTED] that the student who has applied is extremely deserving and is an all around great human being!

I am definitely in favor of awarding the scholarship to [REDACTED] but I've also included her application package for your perusal. [REDACTED] [REDACTED] October 2 at 7 pm in the school's gymnasium.

Thank you for your support of our students!

Sincerely,

[REDACTED]

--

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]



South Red Deer Regional Wastewater Commission

Bay 1, 7889 – 49th Avenue

Red Deer, Alberta T4P 2B4

Ph: (403) 507-5139

June 30, 2026

Town of Bowden
Box 228, 2101 – 20th Avenue
Bowden, Alberta
T0M 0K0

Attention: Christiaan Liebenberg, Chief Administrative Officer

RE: **Operating Agreement Renewal** **SRD File: 771/17_26**
 South Red Deer Regional Wastewater Commission and Town of Bowden

Dear Christiaan,

This letter serves as formal notice of the Commission's intention to extend the current Municipal Operations Agreement beyond its present expiry date of December 31, 2026, pursuant to clause 7- Extension of Term.

The existing operating agreements have successfully supported the delivery of safe, reliable, and cost-effective operation and maintenance services for the SRDRWC regional wastewater system. The Commission values the collaborative partnership established with each of its member municipalities and appreciates the commitment of your operations staff in maintaining the regional system.

The Commission intends that the existing agreements remain in effect beyond December 31, 2026, pending execution of updated agreements following approval by the SRDRWC board expected in August 2026. A separate letter will be provided following Board approval of the amended operating agreement which will outline the following process for approval by the Town.

- the proposed revised agreement (if any)
- a summary of any substantive changes from the current agreement
- the proposed term of the renewed agreement
- the implementation schedule including process for municipal review and execution

Providing this advance notice allows member municipalities sufficient opportunity to incorporate the renewal into their administrative and Council planning processes while ensuring continuity of operations and service delivery.

The notification period (180 days as per Clause 7) is intended to provide adequate time for either party of the agreement to adapt and arrange for alternative service providers if required. Accordingly, please confirm if the Town intends to continue to provide operations services past the December 31st, 2026.

SRDRWC appreciates the continued partnership and support of your municipality in providing regional wastewater services. We look forward to working collaboratively with your administration during the renewal process.

Should you require any additional information, please give me a call at (403)507-5139.

Sincerely,

SOUTH RED DEER REGIONAL WASTEWATER COMMISSION

A handwritten signature in blue ink, appearing to read 'M. Wuetherick', with a long horizontal flourish extending to the right.

Michael Wuetherick, P.Eng.
Chief Administrative Officer
cao@srdrwc.com

Regular Council Meeting: 2026-07-13	Agenda Item: 11.a
Prepared by: CAO	Approved by: CAO
Report Type: Information	Attachment(s): n/a

CAO Report

CAO

June 22 - July 13 Transition Role for CAO went smooth at least from my end and great thanks to Mayor Laurie Miller, Jacqui and all the wonderful staff.

Events

Bowden Daze – Parade and Rodeo July 11

Operations

Public Works summer projects and action list items continuing as normal.

- Waste Removal: we met July 6 to discuss the black and green proposals.
- 2126 20th Avenue would like the sunken sidewalk in front of the property (to right of Fire Hall) replaced and repaired (probably a good 40 feet of work) – Discussed with PW June 24 (8.30am) and Kole will do site visit (June 24) and then in collaboration with Finance capitalize for next year. Project seems legit. PW will also source some estimates.
- PW is returning our zero turn John Deer and purchasing a new front ride? (\$50K) – PW is sourcing estimates, return etc. and at least two other estimates – hopefully by July 7 for Council review as there is budget implications. The zero turn does not fit PW mowing priority.
- I also directed PW to inspect all signage and have the ones that's leaning properly fixe and installed so this item is also on the action list.
- Sewer Lining: ISL confirmed June 24 by email that they have received the signed contracts and had them dropped off June 26. Insituform Technologies Ltd. start the cleaning/prep for this project on July 8 running through to July 10/11 – they are aware of Bowden Daze Parade requirements.
- PW supervisor was appointed June 25.
- Playground Inspections was completed May 5.

Planning

- Had sites tour July 2 following on from June 22 land planning discussion.

Economic Development

- Economic Development Town of Innisfail had contacted me June 23 about Bowden Rural Renewal Stream letters of support (2026 = 6 letters) written on Bowden's behalf since the start of 2025. The

province has allocated 44 spots for Innisfail, Bowden and Olds combined in 2026. Now need a clearer idea of how many people we still have in our collective system is required to ensure we don't surpass these 44 quotas. ED Officer had requested I reached out to the six contacts seeking clarification on several question's John had and I have responded by email to all six contact persons (the info is need by Monday June 29) for the Board. Some replies have been received.

Key Dates

- Fall AB Munis Sept 23-25 (including either Sept 22 10am Division K RCMP Tour Edmonton) has now been confirmed and booked. If Council has any specific room or hotel location requirements, please advise office by email. For now, 6 Council members are booked in Sandman Downtown and registered for the Convention Sept 22 check in Sept 25 check out.

Bylaw

- Bylaw work continues as normal for 5 hours Thursdays – no specific issues.

Finance

- July 27 Finance will present first 6 months of 2026.
- Any Appetite for all tax and utility billing to be electronic only – same for payments?

Recommended Motion:

MOVED by Councillor _____ that Council accepts the submitted CAO report as information.

Regular Council Meeting: 2026-07-13	Agenda Item: 11.b
Prepared by: Executive Assistant	Approved by: CAO
Report Type: Information	Attachment(s): Below

Content:**Agenda Item 11.b Council Committee Reports**

- i. [Housing 101 – Alberta Community and Seniors Housing](#)
- June 18, 2026
- ii. Special Events Committee Meeting
- July 7, 2026

Note:

All meeting minutes where submitted should be assumed to be "unapproved".

Motion 11.b**Recommended Motion:**

MOVED by Councillor _____ that Council accepts the submitted reports as information.

Housing 101: Understanding Alberta's Community and Seniors Housing System

Presented by ASCHA

What This Session Will Do

- **Understand** how systems connect
- **Explore** funding & structure
- **Identify** key pressures shaping the system
- **Become more informed** on what's changing, especially for lodges



Poll: What best describes your connection to today's session?





Continuing Care Home
Type A (formerly Long-
Term Care)

Housing with
Service Options &
Health Supports

Housing
with
Service Options

Rent Geared to
Income

Near Market
Housing

Market Housing

Accommodation Only (all populations, including seniors housing)

Seniors Congregate Living (4 or more units)

Family/Individual Community Housing

Seniors Lodge Program

Community Housing

ASCHA's mandate is to support members who represent housing within this portion of the continuum (i.e. everything but Continuing Care Home Type A)

Definitions: What Do We Mean By “Affordable” Housing?

Confusion arises because “affordable” can describe a household’s ability to pay, a program category, or a rent level relative to the market

Community housing

An umbrella term for any housing in which the market does not set the rent.

Social housing

In Alberta, this usually refers to housing units owned by the **Alberta Social Housing Corporation** and operated by **Housing Management Bodies**. These units generally serve lower-income households, with rents set using Rent-Geared-to-Income (RGI)* and supported by public funding.

Below-market / near-market

Rent is set below local market rent. It may still be unaffordable for lower-income households.

Mixed-income housing

A development that includes units affordable to households across a range of income levels, often combining market and non-market units.

Deep subsidy

Used for very low-income households where rents need to be much lower than market or household is supported through a deeper subsidy.

***RGI: 30% of household income (can vary for non-government units)**



COMMUNITY HOUSING



FEDERAL

Through federal bilateral agreements (e.g., National Housing Strategy / Canada-Alberta Housing Agreement)

\$1.2B (2023–2028)

- Cost-shared with Alberta
- \$600M federal (50%)
- \$600M provincial (50%)



PROVINCIAL

Assisted Living & Social Services (ALS)

\$1.2B+ (2023–2028)

- Affordable Housing Partnership Program (AHP)
- Operating funding
- Rent assistance



MUNICIPAL

Local investments & policy tools

- Capital contributions
- Property tax treatment
- Land, zoning, & fee incentives



SENIORS HOUSING & CONTINUING CARE



FEDERAL

Through the Aging with Dignity agreement (2023) between Canada & Alberta

\$627+ million (2023/24–2026/27)



PROVINCIAL

Assisted Living & Social Services (ALS)

\$900M+ (annual)

- Lodge Assistance Program (LAP)
- Operating funding (Seniors housing)
- Capital Funding Programs
- Funded supports (ALSS)



MUNICIPAL

Local investments & policy tools

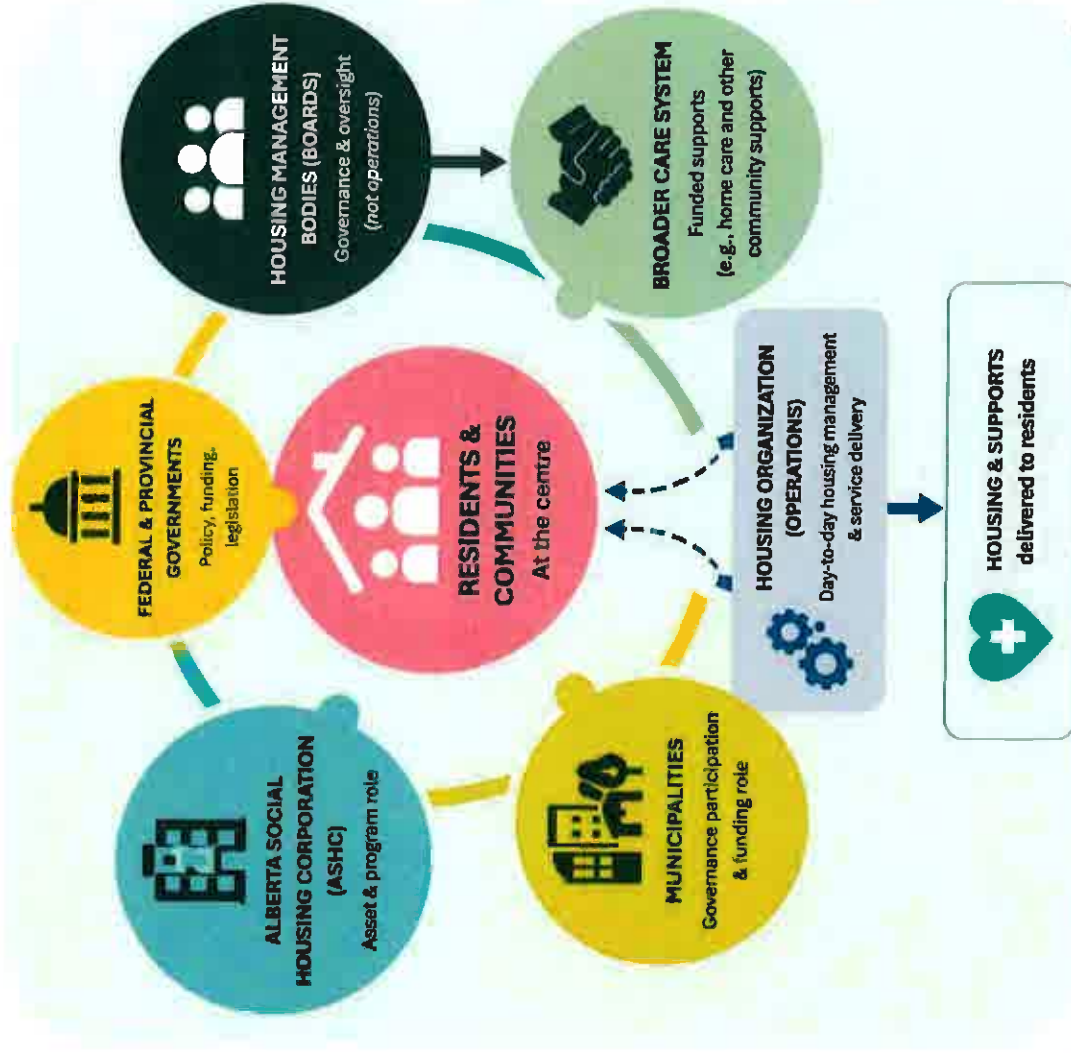
- Lodge requisitions (legislated requirement)
- Property tax treatment
- Capital contributions
- Land, zoning, & fee incentives

~\$5.2B+ annual system to Assisted Living Alberta



Funding comes from all three levels of government – but flows differently across housing and care. Housing and care needs are increasingly connected, while funding remains structured separately.

Who Does What In The System (Simplified)



Alberta's Community Housing System Has Mixed Ownership



54,000
units across
124 organizations

A diverse and distributed system of housing providers.



~27,000 units owned by the Alberta Social Housing Corporation (ASHC)

Operated by Housing Management Bodies (HMBs) on its behalf.



SMALL PROVIDERS
(1–100 units)



MEDIUM PROVIDERS
(101–499 units)



LARGE PROVIDERS
(500+ units)



34
organizations

Many local, community-based providers.

65
organizations

The largest group of providers.

25
organizations

A small number operate at significant scale.

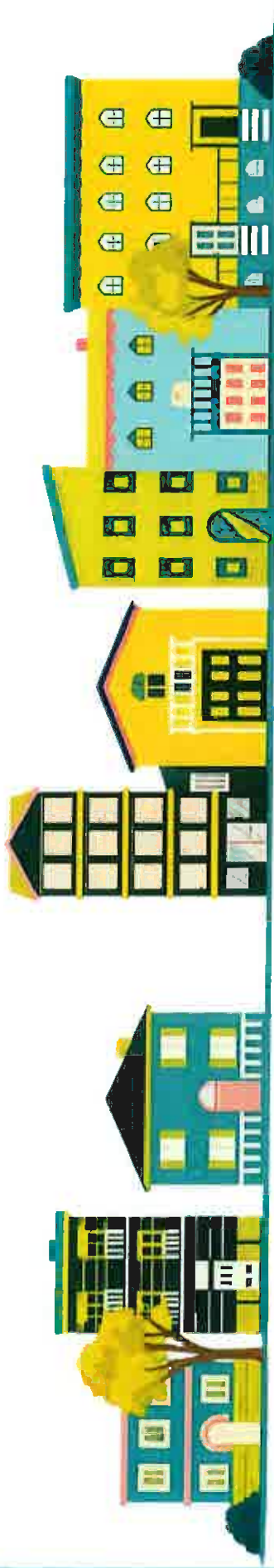


~80% of organizations operate fewer than 500 units.

This reflects a diverse system with varying capacities, resources, and realities across the province.

Key Housing Programs

Program rules shape rent, funding, eligibility and board decisions



Affordable & Community Housing

Programs Most Relevant To Your Role

- Rent-Geared-to-Income (RGI)* or non-market housing
- Near Market and Mixed-Market Models (mixed-income, mixed-use & mixed-tenure)
- As defined earlier, social housing is most often used to refer to the ASHC-owned units, which have legislated rules (& regulations)

**RGI for ASHC-owned units: 30% of income, non-ASHC may offer a different variation*

Seniors Self-Contained

- Independent seniors housing
- RGI-based rent
- Supports accessed separately if needed (i.e. a housing provider may not know who in the building is receiving additional supports like home care)

Seniors Lodge

- Accommodation + Service Packages
- Bridge between independence and higher care
- Municipal + Provincial partnership
- May include additional supports through home care contracts or something called an Access-Only Agreement (staff employed by the government deliver the care provided on-site)

Rent Assistance

- Funding follows the person (is paid directly to them)
- Can be used in market or community housing (non-ASHC units)
- Helps people stay housed where they are
- Common terms: Rent Assistance Benefit (RAB), Temporary Rent Assistance Benefit (TRAB), & the Survivor of Gender-based Violence Benefit

What's Different Across These

- Who sets rent
- What is included
- How it is funded
- The specific population targeted (in some cases)
- These differences directly shape affordability, revenue, operations and board decisions/risk

How Rent is Set

	Affordable & Community Housing				
Often based on RGI , depending on the program		30% of household income		Fees vary by operator	
Mixed models vary		30% of household income		Adjusted to ensure residents retain a minimum disposable income (indexed annually)	
		30% of household income		Market rent set by landlord or housing provider	
				Subsidy reduces what the tenant actually pays	

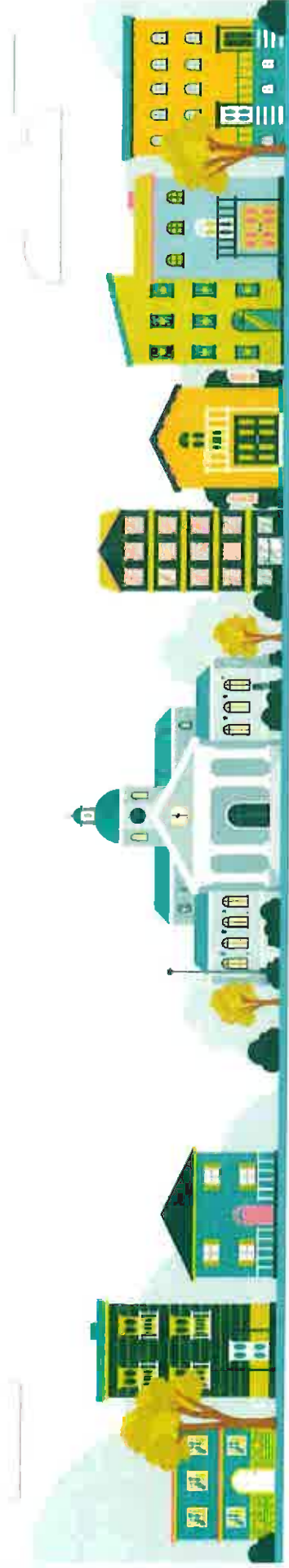


Different rent models = different financial and operational implications.

Capital Maintenance & Renewal



HMB & Municipal Relationships

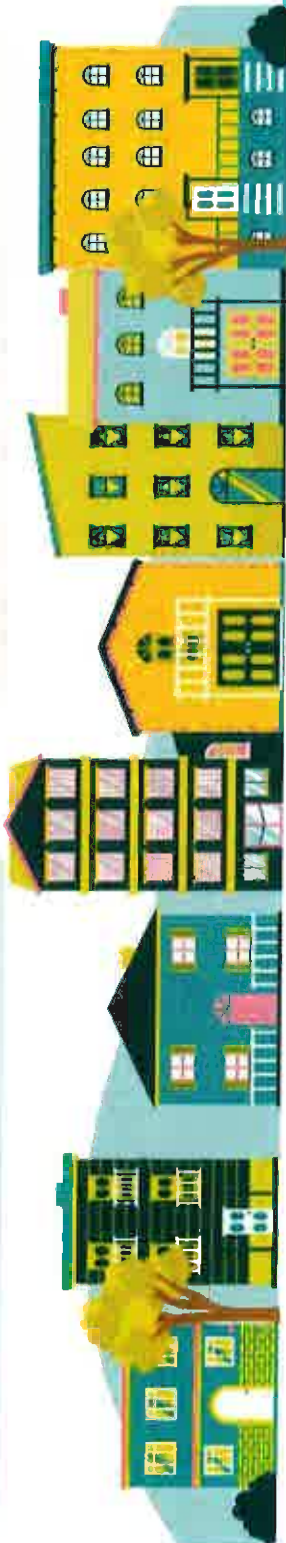


GOVERNANCE & STRUCTURE

- 
 HMBs are independent corporations under the *Alberta Housing Act*
- 
 Boards can include **municipal appointees** and **community volunteers**.
- 
 Operates independently from municipalities

FUNDING RELATIONSHIP

- 
 Municipalities fund lodge deficits through **requisitions**
- 
 Contributions tied to **regional structure**
- 
 May also **support other housing** through agreement



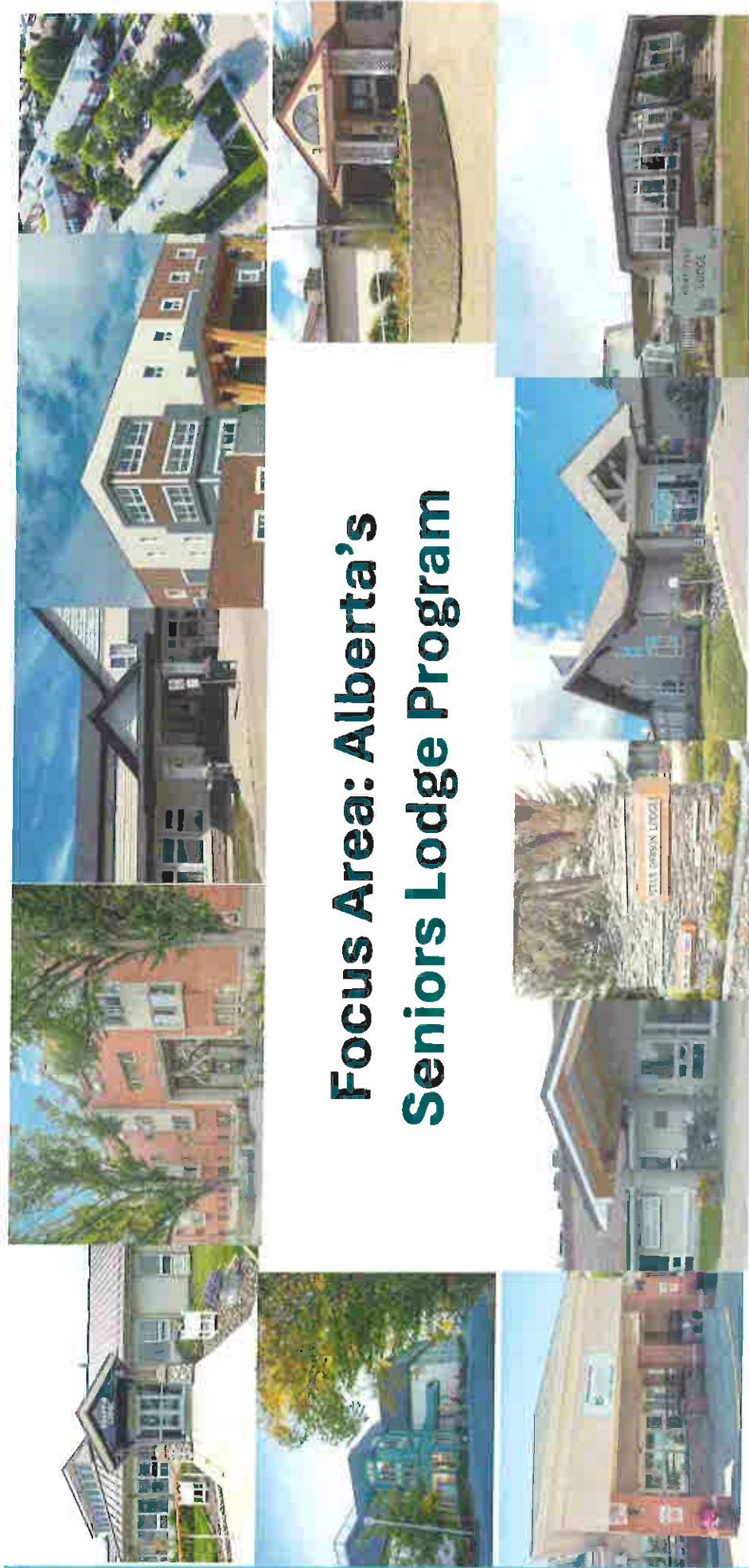
Where Pressures Start to Show



Housing + Supports Overlap

- Housing provides a place to live,
- Supports help people live there well and safely
- These can include: personal care, medication assistance
- Other supports, like mental health, addiction support and social supports

Funded and delivered separately, but often needed together



Focus Area: Alberta's Seniors Lodge Program

How the Lodge Program Has Evolved

- First lodge built in 1956, with the program launching in 1958 to provide affordable housing for independent older adults while freeing up acute hospital beds
- Partnership between Government of Alberta and Municipalities
 - Was 50/50 deficit sharing
 - In 1994, GoA provides Lodge Assistance Program (LAP) Grant – Contributing municipalities pay deficits
- Target population:
 - Independent seniors
 - Priority – first come first serve
 - Not income tested until 2000, when income testing & prioritization of low-income Albertans began
 - Rates set by HMB – must be left with a monthly disposable income \$373

Pressures Facing Lodges

- Increasing resident complexity
- Aging population
- Variation across the province
- Misalignment between funding & needs
- Infrastructure not always aligned with current resident needs

Lodge Program Changes

Implementing Recommendations in the Lodge Program Review Final Report



What the Lodge Program Review Focused On

The review looked beyond a single issue and considered the broader program including:

- Governance and oversight
- Funding model reform
- Housing and health
- General operations and administration

What's Changing (Bill 28)

- 1. Reserve Funds Introduced:** New reserve types defined in legislation, the ability to requisition for reserve funding
- 2. Changes to Requisitions:** Requisitions can support reserves, not only deficits, which have potential implications for municipal contributions
- 3. Lodge Rate Framework Changing:** Current rate-setting approach removed from legislation, future approach to be set through regulation
- 4. Implementation Still Developing:** Key details will be defined through regulations, and practical impacts will evolve over time

ASCHA, with the support of our member Lodge Program Review Task Force, is supporting the Government of Alberta with some of the upcoming work related to these changes.

What Is Still Being Worked Through?

- Future lodge rate framework
- Reserve fund requirements and implementation
- Capital planning and modernization
- Governance framework and board education
- Housing and health coordination
- How regional variation will be reflected

From System Understanding to Local Decisions

Housing decisions are shaped by:

- Program rules and funding models
- Local housing need
- Resident and tenant complexity
- Asset condition and capital risk
- Municipal, provincial, federal and provider roles
- How housing and care systems interact

What Different Leaders Can Take From This

Municipal Leaders

Focus: Local levers & community impact

- Connect local decisions to housing outcomes
- Consider requisitions, appointments, planning and partnerships
- Watch how housing pressures are showing up in your community

Housing Providers

Focus: Governance, operations, & risk

- Link funding, program rules, resident needs, & asset risk
- Support informed governance & operational planning
- Communicate pressures clearly to municipal & provincial partners

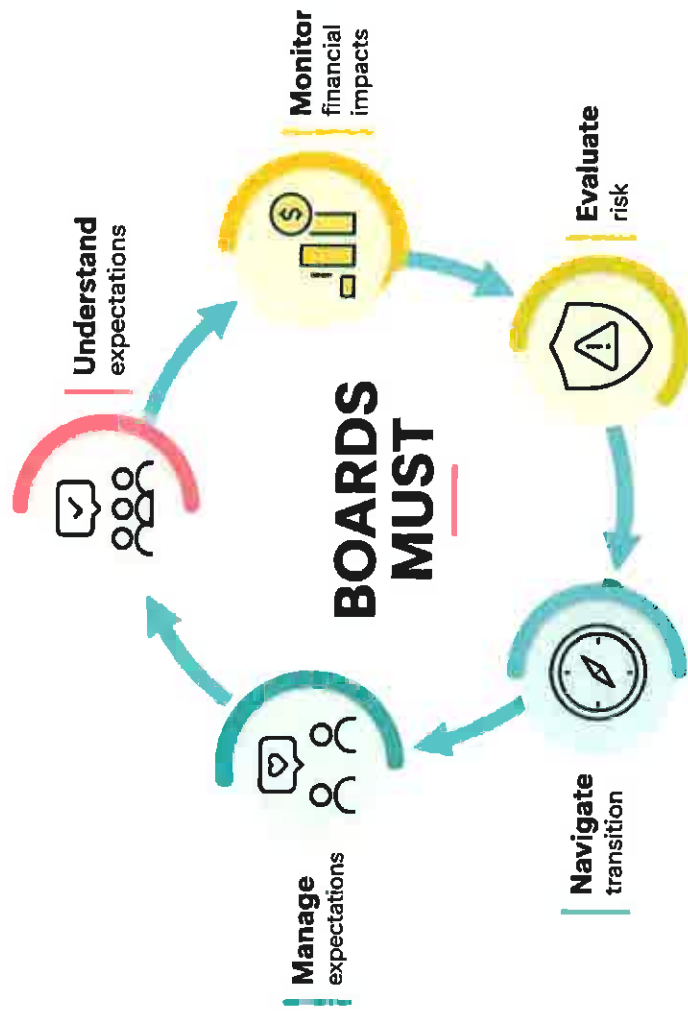


Provincial System Partners

Focus: Funding, policy design & local implementation

- See how policy, funding, & program changes land locally
- Recognize where housing & continuing care pressures overlap
- Design programs & supports that reflect community realities

What This Means For Housing Operators & Their Boards



Governance Means Navigating Trade-Offs

- Make decisions with incomplete information
- Balance local context with provincial expectations
- Oversee organizations operating in a complex system
- Navigate competing pressures

Why Governance Matters in Housing

- Decisions affect people and communities
- Trade-offs are unavoidable (access, costs, supports, sustainability)
- The system is fragmented but also deeply interdependent
- Pressures don't disappear; they move
- Your board and council decisions have real impacts on Albertans, communities, and system capacity

ASCHA's Advocacy & Housing Program Resources



Questions, Reflections and Evaluation

- What would you like to better understand after today?
- What questions are coming up in your role or community?
- What topics would be useful for a future session?

Thank you



Town of Bowden – Special Events Committee Meeting

Tuesday, July 7, 2026 at 6:30 pm

Purpose

Bowden Daze Planning – Float Decoration (July 10 -12)

Minutes

FINAL CHECKLIST/UPDATES:

Breakfast:

- Food: all arranged. Costco has delivered pancake mix. AR Fresh Market will deliver sausage links Thursday to arena. Carol & Amanda picking up remaining items Friday morning. Delivery to arena early afternoon on Friday.
- AHS Registration: poster to arena (Amanda)
- Set-up: Town staff setting up and taking down arena
- Volunteers: Amanda to have volunteers to the arena as early as possible. Counsel to attend 6 to 1045am then proceed to parade. Back to help with any loose ends.
- Tim Hortons: Ryan to confirm numbers (400) and time for coffee delivery (715am) with Quinn.
- ATCO BBQ/Propane: – town staff confirmed for pick-up and return. Laurie to confirm size, flat top, cleaning tool loaner and propane need.
- Juice coolers: Jade delivering to arena Friday. One will be used for juice
- Clean-up: All to help. ATCO auto message from loaner program suggests return “in same or better condition”.

Parade (11am):

- Staging: beginning at 9:30. Jade is handling. Front door access to washrooms.
- Dignitary bags: Laurie will distribute
- Golf carts: Jade has made arrangements for hers and for Warren
- Float Driver: Steven. Need to transport with the sides down. Generator not required for the band.
- Candy: most will be on float in tubs for all council riding with float. If you are travelling separately, bring your own bags to town office to fill. Amanda and Laurie will need to get their own supplies for riding separate from the float.
- Participant Ribbons: Jade/Laurie to recruit someone to distribute morning of parade.
- 1st, 2nd, 3rd – Warren has agreed to judge and award
- Honorary parade marshals: A few Brewster family will be attending with horse and carriage.
- Counsel on float: Laurie and Amanda are in cars and all others that can attend will be on the float
- Radio coverage: submitted for community page announcements in June. All are asked to tune in to listen for announcements on Olds radio.

Fortis – Smokie Lunch (1pm)

- Volunteers: volunteers needed for 10:30. Counsel will be at parade. Laurie to advise with CAO of this need. (who has volunteered to assist). Will check to see if summer students can assist in this area or if they are otherwise fully engaged with traffic control.
- Fortis: Ryan to confirm with Fortis.



Escape Room

- Set up: final set-up on Friday and test run-throughs.
- Schedule volunteers: help is required specifically for Sunday. Finalize tell

NEW ITEMS:

Name the Park

- Laurie to confirm with Christiaan to determine if there are any compliance issues with proceeding with this initiative. If we can proceed, Ryan will prepare everything.

Cotton Candy

- Ryan will be serving cotton candy at the Fortis lunch.

ROUND TABLE

- No items presented

Meeting closed: 7:30 PM

Next Meeting: TBD

Registrations as of 2026-07-07

Organization/Group
Airdrie Scots Pipes & Drums
Kayla Falconer
Alberta Culture
Greg Leach
Bowden Fire Department
Correctional Service Canada
The Zap shack
Paterson Grain Foothills Terminal
Bowden Golf Course
Home Church
Taks Bros Ag LTD
Bowden Liquor Store
Vista Radio
Bow-Inn 4H Beef Club
Paterson community hall
Innisfail Pride
Bowden Event centre
Musician
ATB Bowden
Dignitaries
Mayor Megan Hanson
Mayor Richard Warnock
Town Of Penhold
Legislative Assembly Office
Honorary Marshalls
Wayne Milaney
Red Deer County



Good morning, here are the minutes and updates are below.

1. ATCO BBQ update: it is a standard grill BBQ but they send along the griddles. Unit needs to be heated well in advance to get the griddles up to temp for pancakes. It is approximately 4' wide by 32" deep. They no longer supply cleaning tools as they were usually not returned with the unit. We require two bottles of propane, one for each side, preferably 30lb. PW will ensure these are here.
2. Juice/water: wondered if we want ice for the coolers and this wasn't discussed. Annette, Carol, Amanda? If so, we can pick up Friday here in town.
3. Tables/chairs: PW confirming time they need to pickup and Laurie will contact BEC and museum.
4. Arena access: Anaya and Alexis will be in early so noon access to kitchen will be arranged. PW will be onsite approx. 1PM for set up. Annette will be available to open or secure at close of day.
5. Name the park: Because no decision is being made and there are no prizes being awarded, we can proceed. Christiaan has provided the attached narrative for preparing the initiative.
6. Float: PW to confirm that they don't need to put up the sides to transport to staging area.
7. Fortis volunteers: CAO was asking where he could be of assistance. Check on student availability to assist until council returns from parade.
8. Radio coverage: coverage was to be on the Olds station community announcement agenda for this week. I've confirmed that the Ag Society rodeo poster is on the mymountainviewnow.com website for July 10 & 12, but there is nothing about the parade. Will check to see if comms can get our poster added through the 'submit event' link on the calendar. The Ag Society announcement was on at 9:03 this morning, but haven't heard parade announcement. The website also has a link to input a public announcement.
9. Next meeting: We didn't discuss but will need to convene for fall planning (market in the park, drive in movie with ag society, community beautification, etc.)



Mayor Laurie Miller

Town of Bowden

Box 338, 2101 20th Ave



Help Name Bowden's Public Parks!

The Town of Bowden is inviting residents to help shape the identity of our community by sharing ideas for naming public parks. Park names become part of our community's story and can celebrate the people, places, history, and values that make Bowden special.

As you consider your suggestions, think about what you would like future generations to remember about Bowden.

What Could Inspire a Park Name?

Community History

Honour Bowden's rich history, early settlers, agriculture, railway heritage, or important milestones that have helped shape our town. »Founders.Green« .or.a.local.name

Nature and the Prairie Landscape

Celebrate the natural beauty of our community with names inspired by native plants, wildlife, trees, open spaces, and the prairie environment. »Aspen.Grove«

Community Spirit

Recognize the welcoming, friendly, and volunteer-driven spirit that makes Bowden a great place to live, work, and play. »Volunteer.Park«

Families and Recreation

Reflect the importance of parks as places where children play, families gather, neighbours connect, and community events are enjoyed. »Friendship.Park.or.Celebration.Park«

Looking to the Future

Choose names that represent growth, inclusion, optimism, and the bright future of Bowden. »Legacy.Park«

We Want Your Ideas!

What themes should inspire Bowden's park names? (Choose up to three.)

- ☐ Local History
- ☐ Nature & Wildlife
- ☐ Agriculture & Prairie Heritage
- ☐ Community Volunteers
- ☐ Families & Recreation
- ☐ Indigenous Heritage (developed through appropriate consultation)

☐ Growth & the Future

☐ Other: _____

Your Park Name Suggestion

Suggested Park Name:

Why do you think this name is a good fit for Bowden?

Thank you for taking the time to share your ideas. Your input will help create meaningful park names that reflect Bowden's unique character and community pride for generations to come.

The Town of Bowden reserves the right to celebrate and use names suggested or chosen from this survey freely and at no cost. The Town of Bowden also reserves the right to use alternative names not suggested as part of this survey.

Regular Council Meeting: 2026-07-13	Agenda Item: 11.c
Prepared by: Executive Assistant	Approved by: CAO
Report Type: Information	Attachment(s): Items i through vii

Content:**Agenda Item 11.c Other Bodies and Organizations**

- i. [Central Alberta Economic Partnership](#)
- ii. [Bowden Agricultural Society](#)
- iii. [Alberta Counsel](#)
 - At a Glance 26 June 2026
- iv. **Parkland Foundation (CLOSED SESSION) & Volunteer Application**
 - June 18, 2026, Report
- v. [Rural Development Network](#)
 - June 2026 Newsletter
- vi. [Expanding Horizons](#)
 - June 2, 2026, Minutes
- vii. Chinook Edge School Division
 - [June 23, 2026, Board Highlights](#)
- viii. Our Legacy Campaign
 - Email submission July 6, 2026

Note:

All meeting minutes where submitted should be assumed to be "unapproved".

Motion 11.c**Recommended Motion:**

MOVED by Councillor _____ that Council accepts all the submitted reports as information.

AND

Motion 11.c (iv)**Recommended Motion:**

MOVED by Councillor _____ that Council moves into closed session at _____.

Recommended Motion:

MOVED by Councillor _____ that Council returns to open session at _____.



Trustees front row L to R: Linda Wagers, Kelly Anne Jobs, Kathy Kemmere, De Anne Hutchison - Vice Chair. Middle / back rows L to R: Janine Waldo, Kathy Williams, Terry Leslie, Holly Bilton - Chair, Melissa Copley

Board Highlights

June 23, 2026

Policy Amendments - Role of the Board, Role of the Trustee

The Chinook's Edge School Division Board of Trustees approved amendments to Board Policy PL 2 - 01.0.0 Role of the Board and PL 2 - 03.0.0 Role of the Trustee. The Board of Trustees recognizes its foundational role as an advocate for public education and the diverse needs of students, families, and staff within the Division. Effective advocacy influences public policy, secures appropriate resources, and promotes the value of public education. Amendments explicitly tie all political/community influence to the Strategic Plan, protect the division from mixed messaging, and clearly differentiate between a trustee's job to listen to constituents and their duty to uphold corporate board decisions.

2026 Summer School

In alignment with the Board's priority to expand flexible learning opportunities, Online Summer School is being offered this summer alongside In-person Summer School. The Board received an update on Summer School registrations. Of the 470 students currently enrolled, 398 have chosen Online Summer School. In-person Summer School had a total of 246 students enrolled last summer, when Online Summer School was not an option.

Health Sciences Academy Update

The Board's priority to expand flexible learning opportunities involves exploring specialized hubs or academies that align with CESD's mandate and values. In line with this priority, CESD is launching a new Health Sciences program at Hugh Sutherland School, developed in partnership with the Cumming School of Medicine. 41 students have enrolled across Grades 10-12, with participation distributed between single-semester and full-year cohorts.

The cornerstone of this initiative is the experiential learning facilitated by our U of C partnership. Throughout the academic year, students will complete a minimum of four hands-on visits to the School of Medicine learning lab and will benefit from both in-person and virtual presentations by medical faculty. Furthermore, the university is actively exploring the exciting possibility of allowing students to observe a live surgery via Zoom.

Additionally, CESD is expanding health sciences offerings to the middle school level, launching a modified introductory course for our Grade 7 and 8 students through their Career and Technology Foundations (CTF) programming. This course is being delivered by the same teacher that is instructing the grade 10-12 Health Sciences course.

Chinook's Edge School Division Board of Trustees will next meet: September 22, 2026

MEDIA - For more information, please contact:

Shanna Doupe, Communications | 403-227-7085 Dr. Ryan Sawula, Superintendent | 403-227-7070



Red Deer Regional
health **foundation**

OUR LEGACY

Investing in Healthcare.
Investing in Community.

At certain moments, a community is called to decide what kind of future it will create. For Central Alberta, this is that moment.

The *Our Legacy* campaign is a once-in-a-generation opportunity to shape the future of healthcare in our region, not just through bricks and mortar, but through the quality, speed, and compassion of care delivered to our families, friends, and neighbours.

The Government of Alberta has committed \$1.8 billion to redevelop Red Deer Regional Hospital Centre, the largest healthcare investment ever made in Central Alberta. This historic project will expand capacity, modernize facilities, and ultimately include two cardiac catheterization labs.

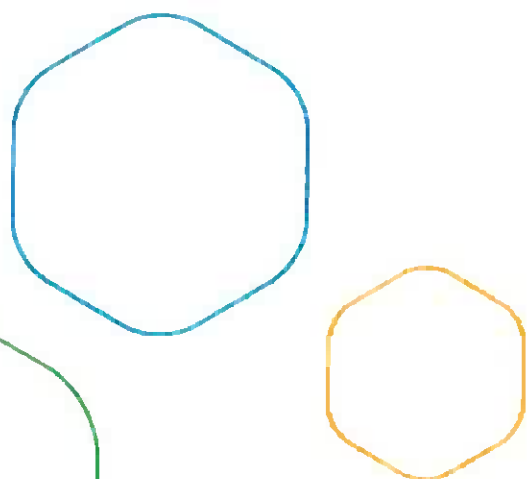
But buildings alone do not save lives.

Time does. Technology does. Expertise does. Leadership does.

With the full hospital expansion and redevelopment not complete until 2033, the Red Deer Regional Health Foundation is taking decisive action now. Through *Our Legacy*, philanthropy and corporate partnerships will accelerate life-saving care years ahead of schedule and ensure that when the new hospital opens, it is ready to deliver world-class care from day one.

This campaign is not about waiting.

It is about acting when it matters most, and we can act now.



Why This Matters Now

Every year more than half a million people rely on Red Deer Regional Hospital Centre for care. It is the busiest regional hospital in the province, serving patients from across Central Alberta, with nearly half arriving from outside the city.

When you or someone you love needs care, you want two things to be true:

1. That the right expertise is available close to home
2. And that those experts have the tools, technology, and support they need to act quickly and effectively

Our Legacy is about making that expectation a reality, now and for generations to come.

Capital Project At-A-Glance:

- \$1.8 billion government investment in the redevelopment and expansion of Red Deer Regional Hospital Centre
- 200 new beds
- Six new operating rooms
- Two cardiac catheterization labs



Campaign Overview

We are asking you to consider investing in two urgent and interconnected priorities.

Our Legacy Campaign Priorities	Community Investment Needed
#1: Saving Lives Now Fast-tracking a specialized cardiac catheterization lab that will open in 2027, years ahead of the hospital expansion, ensuring patients receive life-saving cardiac care close to home when every minute counts.	\$21.9 million
#2: Building the Future of Care Investing in the latest advanced technology and the people who use it, including robotic-assisted surgery, MRI imaging, and advanced training, to deliver faster, safer, and more sophisticated care across Central Alberta. To provide the best, we must invest in the best.	\$18.1 million

Together, these priorities represent a \$40 million investment in the health, resilience, and future of our community.

Central Albertans have a 50% higher death and disability rate than people in Edmonton and Calgary. Together, we can improve the odds.



Message from Our Campaign Co-Chairs

For both of us, Red Deer Regional Hospital Centre is not just a building. It is deeply woven into our lives.

It has been part of our families' stories for decades. We have sat in hospital rooms hoping for more time. We have seen the extraordinary dedication of healthcare teams, and we have seen what happens when they are asked to do too much without the tools and support they need.

That is why we stepped forward as Co-Chairs of the *Our Legacy* campaign.

The Government of Alberta's investment has created a rare and powerful opportunity. But buildings do not save lives on their own. Equipment does. Expertise does. Leadership does.

Philanthropy is what allows us to act now instead of waiting, to accelerate care instead of delaying it, and to ensure this hospital opens ready to serve our community at the highest level.

This work is personal. It is urgent. And it is essential.

We invite you to join us in leading boldly, investing deeply, and leaving a lasting legacy for Central Alberta.

John Donald and Ken Johnston
Co-Chairs, *Our Legacy* Campaign



Campaign Priority #1: Saving Lives Now

When someone in Central Alberta suffers a heart attack, their first battle is not just with their heart, it is with time.

Today, physicians at Red Deer Regional Hospital Centre are forced to make the same difficult decision more than 2,500 times each year: stabilize patients with clot-busting drugs and transfer them to Calgary or Edmonton for cardiac catheterization, losing precious time along the way.

A cardiac catheterization lab uses minimally invasive procedures to open blocked arteries, restore blood flow, treating and preventing heart attacks, often without open-heart surgery. It is where seconds save lives.

Two cardiac catheterization labs are part of the hospital expansion, but they will not open until 2031. Acting now is the difference between waiting for care and saving lives.

Through the *Our Legacy* campaign, we will retrofit space in the current hospital and open an interim cardiac catheterization lab by 2027. This decision alone is expected to save up to 160 lives before the new hospital doors open.

When the expansion is complete, the interim lab is expected to transition into the permanent space. At that time, there is an opportunity for today's investment to evolve into a state-of-the-art Vascular and Neurology Lab, extending its impact well beyond its initial purpose.

**Patients who travel
over 60 minutes for
cardiac cath lab
care face a 20%
higher risk of death
compared to those
treated locally.**





Saving Lives Now will:

- Improve survival rates and reduce long-term disability after heart attacks
- Keep patients close to home, family, and support during critical moments
- Train local specialists sooner, strengthening care well before 2031

This campaign is advancing because community leaders like the Donald and Lacey families stepped forward. Their \$10 million gift is accelerating access to cardiac care and reshaping the future of healthcare for Central Alberta.

“Our family is pleased to support the development of cardiac services in Central Alberta, something we’ve long advocated for. This initiative will provide essential care to our community and ensure that more lives are saved closer to home.”

John Donald, Campaign Cabinet Co-Chair and Red Deer Regional Health Foundation donor

Their generosity shows what is possible when community leadership steps forward.



(l-r): John and Heather Donald, Joan Donald, Kathy and Peter Lacey

Campaign Priority #2: Building the Future of Care

Saving lives now is only the beginning.

As the only referral hospital in Central Alberta, Red Deer Regional Hospital Centre stands at the centre of region's most urgent and complex medical needs, from critical emergency care to cancer treatment. To deliver the exceptional care Central Alberta deserves, the hospital expansion must be accompanied by investments in advanced technology and highly skilled professionals.

Medicine is evolving rapidly. Technology is transforming how we diagnose, treat, and heal. But technology alone is not enough. Its power is realized only when paired with human expertise that is developed through training and experience.

While the hospital expansion will add 200 beds and new operating rooms, advanced medical equipment and specialized training for healthcare teams fall outside base government funding timelines. Without philanthropic and corporate leadership, these critical tools arrive later - if at all - and opportunities are lost.

Through *Our Legacy*, donors will ensure that advanced care arrives on time, not years after the building opens. We can do it now - we don't have to wait.

Building the Future of Care will invest in critical advancements like these:

- A Da Vinci Surgical System, enabling complex, minimally invasive surgical procedures with greater precision and faster recovery
- An MRI Imaging Unit, providing faster, more accurate diagnosis without radiation exposure
- Advanced education and specialized training, ensuring healthcare teams can use new technology and elevate care with confidence and skill.





These investments mean:

- Reduced wait times for diagnosis and treatment, alleviating worry about “what might be”
- Less travel outside the region for care, keeping patients close to critical family and friend supports
- Safer procedures, lower infection risk, and faster recovery so patients can get back to their daily lives more quickly
- Greater ability to recruit and retain top healthcare professionals, ensuring the care needed is available close to home

For patients, it means better outcomes and quality of life.

For families, this means fewer disruptions.

For the community, it means confidence in our healthcare system.

“Seeing is believing” say the Haan and Kooiker families

For the Haan and Kooiker families, owners of Eagle Builders, the lack of advanced medical technology in Red Deer meant seeking care elsewhere, where “modern equipment made a huge difference for us.”

“High-quality healthcare isn’t just a personal concern; it’s a business and community issue. A strong healthcare system supports employee well-being, helps businesses thrive, and instills confidence in the future of our region.”

“We know that businesses and individuals will have to step up to make this happen now. By investing in healthcare, we strengthen our families, our workforce, and our economy.”

The Long Distance Between Help and Home



“A hospital is more than a building—it’s a promise that help will be there when the unthinkable happens. When you can’t rely on your hospital to get the care you need, when you need it, you lose peace of mind.

A few years ago, my father suffered a heart attack at work. Because he was near Calgary and a cardiac catheterization lab, he received rapid care and fully recovered. Had he been closer to Red Deer, the outcome might have been very different.

My grandmother wasn’t as fortunate. After her heart attack, she was transported to Edmonton at a time when every minute mattered. The distance placed an additional burden on her recovery as family needed to travel to be by her side.

These gaps affect more than cardiac care. When my three-year-old experienced a string of seizures we were transferred outside Central Alberta to get the care she needed. This is a reality many families face when the help they need is not available close to home. Without the right technology and resources, we can’t provide the care our community needs.

Investing in our community’s healthcare means improved access, better care, and stronger outcomes for my family and yours.”

Kaelyn Gillard, Sylvan Lake

Why Philanthropy Matters

Many people ask, “Why doesn’t the government just fund this?”

Government funding supports core healthcare services and the construction of hospital infrastructure. But with rising costs, growing demand, and competing priorities across the province, not every critical advancement can be funded on the timeline our community needs.

Philanthropy plays a different role.

Government builds hospitals.

Philanthropy determines how well they serve people.

Through community investment, the Red Deer Regional Health Foundation accelerates care, brings innovation forward, and ensures local healthcare teams have what they need to deliver the care we deserve.

As a donor, your investment is not replacing public funding. It is unlocking possibility.

Join Us to Save and Change Lives

Thanks to early leadership support, this work is underway. But the vision of *Our Legacy* depends on continued investment from people who understand what is at stake.

Your leadership will:

- Deliver urgent cardiac care four years sooner
- Bring advanced technology and training to Central Alberta now, not later
- Strengthen healthcare for our families now and for future generations

This is a moment to lead. A moment to act. A moment to leave a legacy that will be felt for decades.



Our Healthcare. Our Community. Our Leaders.

We are grateful to our Campaign Committee and Foundation Board members for their leadership in shaping a lasting legacy of better healthcare for Central Alberta.

Red Deer Regional Health Foundation Board	<i>Our Legacy Campaign Committee</i>
Charlie Bredo, Chair Shazma Charania Karen Foudy Tyler Hansen Bobbi Liebrecht Dr. Michael Mulholland Mark Music Dr. Jennifer Schendel Al Sim John Sinclair Brandon Stutheit	John Donald, Co-Chair Ken Johnston, Co-Chair Keith Fox Kaelyn Gillard Dr. Adam Hall Peter Kilty Richard Longtin Eric Madsen Steve Wildeboer

For more information, please contact:

Manon Therriault
 Chief Executive Officer
 Red Deer Regional Health Foundation
 Email: foundation@ahs.ca
 Phone: 403-343-4773

www.rdrhfoundation.com

Charity Registration No. #14070 6664 RR0001