

AGENDA

A Regular Council Meeting of the Town of Bowden
to be held in Council Chambers, at 2101 – 20 Avenue, Bowden,
on **Monday, April 13, 2026, 7:00 pm**

1. CALL TO ORDER

1.a Land Acknowledgement

2. ADDITIONS / DELETIONS TO THE AGENDA & ADOPTION OF THE AGENDA

3. ADOPTION OF PREVIOUS MINUTES

3.a Regular Council Meeting (March 23, 2026)

3.b Special Council Meeting (March 31, 2026)

4. PUBLIC HEARING

None scheduled.

5. DELEGATIONS

5.a Bowden Agricultural Society, Keith Bailey, President

6. BUSINESS ARISING FROM PREVIOUS MINUTES

6.a Council Resolutions Follow-Up Action

- ICF Feedback to Red Deer County
- Scholarship update
- CAO recruitment
- Volunteerism – website design update
- Strategic planning workshop update
- ABmunis call for resolutions
- CPP list for RCMP
- MDP/LUB workshop on April 20
- Central AB Christian Mayor's Prayer Breakfast

6.b Key Dates

7. BYLAWS & POLICIES

None submitted

8. NEW BUSINESS

8.a CAEP membership

9. FINANCIAL

None Submitted

10. CORRESPONDENCE

10.a → 10.i

11. REPORTS

11.a CAO's Report

11.b Council Committee Reports.

11.c Society & Other Reports.

12. CLOSED SESSION OF COUNCIL**12.a Local Public Body Confidences – MVRWSC Activities**

This is a closed meeting of Council as permitted by section 197 of the MGA.

An exception to disclose under Division 2 of Part 1 of the Freedom of Information and Protection of Privacy Act, RSA2000, Chapter F-25 (as amended over time) therefore applies on the basis of: Section 28 "local public body confidences".

12.b Local Public Body Confidences – Governance

This is a closed meeting of Council as permitted by section 197 of the MGA.

An exception to disclose under Division 2 of Part 1 of the Freedom of Information and Protection of Privacy Act, RSA2000, Chapter F-25 (as amended over time) therefore applies on the basis of: Section 20 "harmful to personal privacy".

13. MEETING ADJOURNMENT

Special Council Meeting: 2026-04-13	Agenda Item: 3.a
Prepared by: Laurie Miller	Approved By: Mayor
Report Type: RFD	Attachment(s): As per content

Content:

3.a

Administration submits to Council the minutes of the previous Regular Council Meeting held on:

- Monday, March 23, 2026

3.b

Administration submits to Council the minutes of the previous Special Council Meeting held on:

- Monday, March 31, 2026

3

Adoption of Minutes of Previous Minutes:

Council is requested to pass a motion to adopt the minutes of the previous meetings (as attached).

Recommended Motion:

Motion 3.a

Motion by Councillor _____ that Council adopts the minutes, as presented, for the Regular Council Meeting of March 23, 2026.

Motion 3.b

Motion by Councillor _____ that Council adopts the minutes, as presented, for the Special Council Meeting of March 31, 2026.

Town of Bowden - Regular Council Meeting**MINUTES (UNAPPROVED)**

A Regular Council Meeting of the Town of Bowden
to be held in Council Chambers, at 2101 – 20 Avenue, Bowden,
on **Monday, March 23, 2026, 7:00 pm**

1. CALL TO ORDER

Mayor Laurie Miller called the meeting to order at 7:05 pm.

PRESENT	Mayor	Laurie Miller
	Councillor	Randy Brown
	Councillor	Ryan Howlett
	Councillor	Cam Morrison
	Councillor	Amanda Peffers
	Councillor	Carol Pion
	Councillor	Marietta Tuckwell
	A/CAO	Greg Skotheim
	Delegate	S/Sgt. Jamie Day, RCMP

1.a Land Acknowledgement

We respectfully acknowledge that we are gathered on the traditional territories of the Treaty 7 First Nations — including the Blackfoot Confederacy (Siksika, Kainai, and Piikani First Nations), the Tsuut'ina Nation, and the Îyârhe Nakoda Nations — as well as the homeland of the Métis Nation of Alberta, Region 3.

We honour the Indigenous Peoples who have cared for this land, and we are grateful to live, learn, and build community on this land.

2. ADDITIONS / DELETIONS TO THE AGENDA & ADOPTION OF THE AGENDA**Motion 2**

Motion by Councillor Randy Brown that Council adopt the agenda as amended with the removal of item 12.a – MVRWSC Activities.

MOTION CARRIED UNANIMOUSLY

3. ADOPTION OF PREVIOUS MINUTES

3.a Regular Council Meeting (March 9, 2026)

Motion 3.a

Motion by Councillor Marietta Tuckwell that Council adopts the minutes, as presented, for the Regular Council Meeting of March 9, 2026.

MOTION CARRIED UNANIMOUSLY

4. PUBLIC HEARING

None scheduled.

5. DELEGATIONS

5.a RCMP – S/Sgt. Jamie Day

The report covered the October to December 2025 statistics for our region. Noted that overall the stats are fairly low however, due to highway proximity, traffic collision numbers are reflected in our report.

RCMP request that council identify their key priorities for CPP (Communities Priorities Plan) following the next council meeting. Key pillars are typically:

- Mental Health (Regional Policing and Crisis Team – RPACT; now includes network of psychiatric professionals to assist)
- Crime Prevention (theft, etc.)
- Traffic Safety
- Community Engagement (event attendance, info sharing).

Council discussions also covered:

- Consideration for Citizens on Patrol (COP) participation/partnership.
- Obtaining information about the Mountain View County Rural Crime Watch Program.
- Expressing appreciation for RCMP response to concerns at the school.

Motion 5.a

Motion by Councillor Ryan Howlett that Council accept the presentation as information.

MOTION CARRIED UNANIMOUSLY

6. BUSINESS ARISING FROM PREVIOUS MINUTES

6.a Council Resolutions Follow-Up Action

Motion 6.a

Motion by Councillor Carol Pion that Council accepts the amended Council Resolutions Follow Up Action Report as information.

MOTION CARRIED UNANIMOUSLY

Motion 6.a.i

Motion by Councillor Randy Brown that the Mayor edit the Bowden Grandview School Scholarship Awards Criteria as discussed and email to council for approval to resubmit.

MOTION CARRIED UNANIMOUSLY

6.b Key Dates

Motion 6.b

Motion by Councillor Amanda Peffers that Council accepts agenda item 6.b as amended.

MOTION CARRIED UNANIMOUSLY

7. BYLAWS & POLICIES

ATCO Gas and Pipelines Ltd. Agreement and renewal process were reviewed. The CAO is to complete the application process with Mayor and CFO signing.

Motion 7.a.ii

Motion by Councillor Randy Brown that Administration prepare the agreement for a 10-year term commencing at the rate of 22% with no linear property tax.

Councillor Randy Brown requested a recorded vote on this Motion as per Section 185 of the Municipal Government Act.

Vote result:

For: Mayor Miller, Councillors Brown, Howlett, Peffers and Pion

Against: Councillors Morrison and Tuckwell

MOTION CARRIED BY 5-2 MAJORITY

Motion 7.a.iii

Motion by Councillor Carol Pion that Council give first reading to Natural Gas Distribution System Franchise Agreement Bylaw 01/2026.

MOTION CARRIED UNANIMOUSLY

8. NEW BUSINESS

8.a Library Board Volunteers – Terms

As per the library legislative requirements council is asked to pass a motion appointing volunteers and terms.

Motion 8.a

Motion by Councillor Cam Morrison that Council appoint the individual to the Bowden Library Board for the specified terms as presented.

MOTION CARRIED UNANIMOUSLY

8.b Economic Committee Volunteer

Motion 8.a

Motion by Councillor Marietta Tuckwell that the application by Anaya Lea be referred to the Economic Development Committee.

MOTION CARRIED UNANIMOUSLY

9. FINANCIAL

None Submitted

10. CORRESPONDENCE

10.a Central Alberta Economic Partnership
- The CAEP SPARK March 2026

10.b City of Red Deer
- FCSS Funding Session

Motion 10

Motion by Councillor Amanda Peffers that Council accepts agenda items 10.a to 10.b as information.

MOTION CARRIED UNANIMOUSLY

11. REPORTS**11.a CAO's Report**

CAO reported on snow removal, water break on 19th Avenue, ATCO franchise renewal, solar energy projects, real property reports, and the firehall project. Council discussed solar panel projects with a view to having the new CAO initiate a cost/benefit analysis.

As per the current contract, the CAO presented his resignation and discussed transition plans with Council.

Motion 11.a

Motion by Councillor Marietta Tuckwell that Council accepts the CAO's report as information.

MOTION CARRIED UNANIMOUSLY

Motion 11.a.i

Motion by Councillor Randy Brown that Council accepts the CAO's resignation as of April 1, 2026..

MOTION CARRIED UNANIMOUSLY

Motion 11.a

Motion by Councillor Ryan Howlett that Council appoint CFO, Jacqui Molyneux as interim CAO.

MOTION CARRIED UNANIMOUSLY

11.b Council Committee Reports.**11.c Society & Other Reports.****Motion 11.b / 11.c**

Motion by Councillor Radny Brown that Council accepts the submitted reports as information.

MOTION CARRIED UNANIMOUSLY

The meeting recessed at 9:27pm and reconvened at 9:32pm.

12. CLOSED SESSION OF COUNCIL**Motion 12**

Motion by Councillor Carol Pion at 9:32pm that Council moves to an "in-camera" session.

MOTION CARRIED UNANIMOUSLY

12.a Local Public Body Confidences – MVRWSC Activities (*removed from agenda*)

This is a closed meeting of Council as permitted by section 197 of the MGA.

An exception to disclose under Division 2 of Part 1 of the Freedom of Information and Protection of Privacy Act, RSA2000, Chapter F-25 (as amended over time), therefore applies on the basis of: Section 28 “local public body confidences”.

12.b Local Public Body Confidences – Public Facilities

This is a closed meeting of Council as permitted by section 197 of the MGA.

An exception to disclose under Division 2 of Part 1 of the Freedom of Information and Protection of Privacy Act, RSA2000, Chapter F-25 (as amended over time), therefore applies on the basis of: Section 28 “local public body confidences”.

12.b Local Public Body Confidences – Staffing

This is a closed meeting of Council as permitted by section 197 of the MGA.

An exception to disclose under Division 2 of Part 1 of the Freedom of Information and Protection of Privacy Act, RSA2000, Chapter F-25 (as amended over time), therefore applies on the basis of: Section 20 “harmful to personal privacy”.

12.d Local Public Body Confidences – Property Development

This is a closed meeting of Council as permitted by section 197 of the MGA.

An exception to disclose under Division 2 of Part 1 of the Freedom of Information and Protection of Privacy Act, RSA2000, Chapter F-25 (as amended over time), therefore applies on the basis of: Section 19 “Disclosure Harmful to Business Interest of a Third Party”.

Motion 12.i

Motion by Councillor Randy Brown at 9:58pm that Council return to an “open meeting” of Council.

MOTION CARRIED UNANIMOUSLY

Motions 12.ii

Motion by Councillor Ryan Howlett at 9:59pm that the meeting extend past three hours.

MOTION CARRIED UNANIMOUSLY

Motion 12.iii

Motion by Councillor Randy Brown at 9:59 pm that Council moves to an “in-camera” session.

MOTION CARRIED UNANIMOUSLY

Motion 12.iv

Motion by Councillor Carol Pion at 10:33pm that Council return to an “open meeting” of Council.

MOTION CARRIED UNANIMOUSLY

There were no motions made in regard to the closed session items.

13. MEETING ADJOURNMENT

Motion 13

Motion by Councillor Cam Morrison at 10:34pm to adjourn the meeting.

MOTION CARRIED UNANIMOUSLY

Meeting adjourned.

Minutes signed by:

**Mayor
Laurie Miller**

**A/CAO
Jacqui Molyneux**

DRAFT



WRITTEN NOTICE OF A SPECIAL MEETING OF COUNCIL
CALLED UNDER THE AUTHORITY OF SECTION 194.4 OF THE
MUNICIPAL GOVERNMENT ACT

The Mayor has requested that a special meeting of Town Council be held at Council Chambers, 2101-20 Avenue, Bowden, Alberta, on Tuesday, March 31, 2026 at 6:30 pm.

CLOSED SESSION OF COUNCIL ("in camera")

Staffing (Confidential)

An exception to disclose under Division 2 of Part 1 of the Access to Information Act, Statutes of Alberta 2024, Chapter A-1.4 (as amended over time) therefore applies on the basis of: Section 20 "harmful to personal privacy"

Signatures:

Mayor, Laurie Miller

[Handwritten signature of Laurie Miller]

Councillors

Randy Brown

[Handwritten signature of Randy Brown]

Ryan Howlett

[Handwritten signature of Ryan Howlett]

Cam Morrison

[Handwritten signature of Cam Morrison]

Amanda Peffers

[Handwritten signature of Amanda Peffers]

Carol Pion

[Handwritten signature of Carol Pion]

Marietta Tuckwell

[Handwritten signature of Marietta Tuckwell]

BOWDEN

Town of Bowden Special Council Meeting

MINUTES (UNAPPROVED)

A Special Meeting of the Town of Bowden Council – Elected Officials Only to be held in Council Chambers at 2101-20 Avenue, Bowden, on 31st March 2026, commencing at 6:30 PM for the purpose of discussing and acting upon the following matters of business.

1. CALL TO ORDER

Mayor Laurie Miller called the meeting to order at 6:30 pm.

PRESENT	Mayor	Laurie Miller (Recorder)
	Councillor	Randy Brown
	Councillor	Ryan Howlett
	Councillor	Cam Morrison
	Councillor	Amanda Peffers
	Councillor	Carol Pion (attending via Teams)
	Councillor	Marietta Tuckwell
	Delegate	Sandy Jacobson, Consultant

2. ADDITIONS / DELETIONS TO THE AGENDA & ADOPTION OF THE AGENDA

Motion 2

Motion by Councillor Randy Brown that Council adopt the agenda as presented.

MOTION CARRIED UNANIMOUSLY

3. ADOPTION OF PREVIOUS MINUTES

Special Council Meeting – March 27, 2026

Motion 3

Motion by Councillor Amanda Peffers that Council adopt the minutes as amended for the Special Council Meeting of March 27, 2026.

MOTION CARRIED UNANIMOUSLY

4. CLOSED SESSION OF COUNCIL (“in camera”)**4.a Staffing (Confidential)**

An exception to disclose under Division 2 of Part 1 of the Access to Information Act, Statutes of Alberta 2024, Chapter A-1.4 (as amended over time) therefore applies on the basis of: Section 20 “harmful to personal privacy.”

Motion 4.a

Motion by Councillor Cam Morrison at 6:33 pm that Council moves to an “in-camera” session.

MOTION CARRIED UNANIMOUSLY

Motion 4.a.i

Motion by Councillor Marietta Tuckwell at 6:55 pm that Council return to an “open meeting” of Council.

MOTION CARRIED UNANIMOUSLY

Motion 4.a.ii

Motion by Councillor Ryan Howlett at 6:55 pm that, having considered the candidate’s salary range and start date, Council instruct the Mayor and Richardson Executive Search to continue with a formal offer of employment.

MOTION CARRIED UNANIMOUSLY

5. OPEN SESSION OF COUNCIL**5.a Christian Mayor’s Prayer Breakfast****Motion 5.a**

Motion by Councillor Randy Brown that Council direct Administration to secure two tickets (\$49.00 each) to the Central Alberta Mayor’s Prayer Breakfast on April 16, 2026.

MOTION CARRIED UNANIMOUSLY

6. MEETING ADJOURNMENT**Motion 4**

Motion by Councillor Randy Brown at 6:56 pm to adjourn the meeting.

MOTION CARRIED UNANIMOUSLY

Meeting adjourned.

Minutes signed by:

**Mayor
 Laurie Miller**

**A/CAO
 Jacqui Molyneux**



Delegations

Regular Council Meeting: 2026-04-13	Agenda Item: 5.a
Prepared by: Laurie Miller	Approved By: Mayor
Report Type: RFD / Information	Attachment(s):

Delegations

5.a Bowden Agricultural Society – Keith Bailey, President

Motion 5.a
Moved by Moved by Councillor _____ that Council accept the presentation as information.

Regular Council Meeting: 2026-04-13	Agenda Item: 6.a
Prepared by: Laurie Miller	Approved by: Mayor
Report Type: Information	Attachment(s): <ul style="list-style-type: none"> - Council Resolutions Follow-Up Action Report - 2026-02-02 Email – Abmunis call for resolutions - Guide for submitting a resolution 2026 - 2026-02-19 RCMP letter invitation to CPP - 2026-03-26 Email – RCMP – requesting review of CPP - CPP report

Matters arising from past minutes.

6.a Council Resolutions Requiring Follow Up Action Report

A summary of past Council resolutions that require follow up action is attached.

Recommended Motions:

Motion 6.a

Motion by Councillor _____ that Council accepts the Council Resolutions Follow Up Action Report as information.

Motion 6.a.i

Motion by Councillor _____ that Council directs Administration to submit the ICF feedback discussed to Red Deer County.

Motion 6.a.ii

Motion by Councillor _____ that Council directs Administration to prepare a resolution pertaining to _____.

Motion 6.a.iii

Motion by Councillor _____ that Council directs Administration to submit the CPP approval to RCMP.



Town of Bowden
COUNCIL RESOLUTIONS & FOLLOW UP ACTION
 (updated comments in red - updated 2026-04-07)

Meeting Date	Resolution	Action By Whom	Date back to Council
24 Apr 23	<p>Intermunicipal Collaboration Framework Motion 8.a ICF to be delayed for 2 years pending Provincial Government guidelines Municipal Services Agreement (planning services) with RDC expires 31 December 2025 ICF changes to be introduced into the MGA reference Bill 50. The current ICF expired in December 2022 – the provincial government's 2-year moratorium expired in December 2024. The latest MGA is now published, dated May 15, 2025. The requirement for an ICF is now a relevant statute.</p>	CAO/Council	progress
23 Mar 26	<p><i>Following regional forum March 11/26: Item pending provincial direction to proceed. Council to discuss April 13 and provide ideas to Red Deer County</i></p>		
23 June 25	<p>Role of the Chief Administrative Officer Motion 8.g Revision of Council Procedural Bylaw This will also include amendments that are now required following the repeal of the FOIP Act. The MAP audit requires an update to this bylaw.</p>	CAO	progress
22 Sept 25	<p>Agenda item 6.c Bowden Grandview School Scholarship Awards Criteria Council to review and determine a revised criteria for the award of the scholarship. Reviewed at RCM 2023-03-09. Adopted new criteria; Administration to provide to Bowden Grandview School. <i>March 23 – Mayor to rewrite and email to council for approval. April 2 – Submitted to BGS.</i></p>	Mayor	Complete
24 Nov 25	<p>Agenda item 8.a Administration to adopt a scent-free environment policy. <i>OHS tasked to complete.</i></p>	CAO	Progress
12 Jan 26	<p>Agenda Item 12.a – Recruitment Motion 12.a Recruitment Committee to engage Richardson Executive Search to conduct CAO recruitment. Confirmed contract with the consultant, and the CAO has signed the letter of engagement. The recruitment committee submitted the Statement of Qualification to Council on January 19. The mayor is working on convening initial meetings with the consultant and recruitment committee to move forward. First round of interviews on March 14. <i>Offer has been accepted, employment contract underway.</i></p>	Cttee	Progress

26 Jan 26	Agenda Item 10.h – Brownlee – Emerging Trends in Municipal Law Follow-up for offering later in the year.	CAO	Pending
26 Jan 26	Agenda Item 11.c – Enhance Volunteerism Council requested that Administration forward the mayor's report and JustServe PowerPoint to FCSS for research about the program and report back. Presentation 2026-03-09: CAO/FCSS to update website with volunteer opportunities similar to comparable sites. <i>2026-04-07 Work has begun, waiting on system upgrades and consultations schedule update for RCM 2026-06-08</i>	CAO	Progress
26 Jan 26	Agenda Item 12.a – Strategic Planning Administration to engage McCarroll Consulting to provide ½ day workshop to the council. Determine availability for either February 20 or 21. <i>Follow-up workshop to plan community engagement Thursday, April 9 at 6:30 pm.</i>	CAO/Council	Pending
09 Feb 26	Agenda Item 10.f Abmunis Call for Resolutions <i>Bring forward item for April 13 RCM following the spring caucus update on resolutions.</i>	CAO	Pending
23 Feb 26	Agenda Item 11.a – ATCO Renewal To be reviewed at March 23 RCM. <i>2026-03-23: 1st reading of by-law. Application submitted to ATCO</i>	CAO	Pending
23 Mar 26	Agenda Item 5.a – Community Priorities Plan (CPP) <i>Council to finalize priorities for submission to RCMP at April 13 RCM</i>	Council	Pending
23 Mar 26	Agenda Item 6.b – MDP – LUB <i>Schedule Vicinia Planning for April 20 (5-9pm) for review.</i>	CAO	Pending
23 Mar 26	Agenda Item 6.b – Central Alberta Christian Mayor's Prayer Breakfast <i>Tickets purchased March 31 for two members of council.</i>	Council	Complete
23 Mar 26	Agenda Item 11.a – Solar Energy Projects <i>New CAO to investigate full cost/benefit report.</i>	CAO	Pending

Mayor

From: Executive Assistant on Behalf of Dana Mackie <ea_dmackie@abmunis.ca>
Sent: February 2, 2026 2:03 PM
To: Mayor
Subject: 2026 Call for Resolutions

Follow Up Flag: Follow up
Flag Status: Flagged

Dear Mayors, Councillors, and CAOs,

Is there a municipal issue that you think requires advocacy by Alberta Municipalities (ABmunis) to the provincial or federal governments? Sponsoring a resolution for debate at ABmunis' 2026 Convention is an excellent way to bring attention to an issue and empower ABmunis to take action if your resolution is supported by the majority of ABmunis' members.

Alberta Municipalities members are now invited to submit resolutions for debate at our 2026 Convention in Edmonton, September 23-25. If your municipal council is interested in sponsoring a resolution, please visit our [Resolutions page](#) to access all the details, including our Guide on 2026 Resolutions, Resolution Template, and Resolutions Policy.

Deadline for 2026 Resolutions

This year, the deadline for submitting a resolution is May 31, 2026. Don't delay because the councils for the moving and seconding municipality must approve the resolution by the May 31 deadline.

Notify Us!

Email resolutions@abmunis.ca as early as possible to notify ABmunis of your interest in submitting a resolution. ABmunis' advocacy staff can save you time by:

- Answering questions you might have about the resolution process.
- Providing input on your draft resolution before you present it to your council for approval.
- Informing you if another municipality is planning a similar resolution.
- Identifying municipalities that may be willing to second your resolution.

We look forward to seeing you all at the 2026 ABmunis Convention!

[Dana Mackie MBA](#) | Chief Executive Officer

D: 780.431.4535 | C: 780.271.7251 | E: DanaM@abmunis.ca
 300-8616 51 Ave Edmonton, AB T6E 6E6
 Toll-Free: 310-MUNI | 877-421-6644 | www.abmunis.ca



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We respectfully acknowledge that we live, work, and play on the traditional and ancestral territories of many Indigenous, First Nations, Métis, and Inuit peoples.

Guide for Submitting a Resolution in 2026

Created: January 2026



About Resolutions

Alberta Municipalities conducts an annual resolutions process that enables member municipalities to bring forward common issues and solutions and seek member approval to give direction to ABmunis' Board of Directors to advocate to the federal and provincial governments on members' behalf.

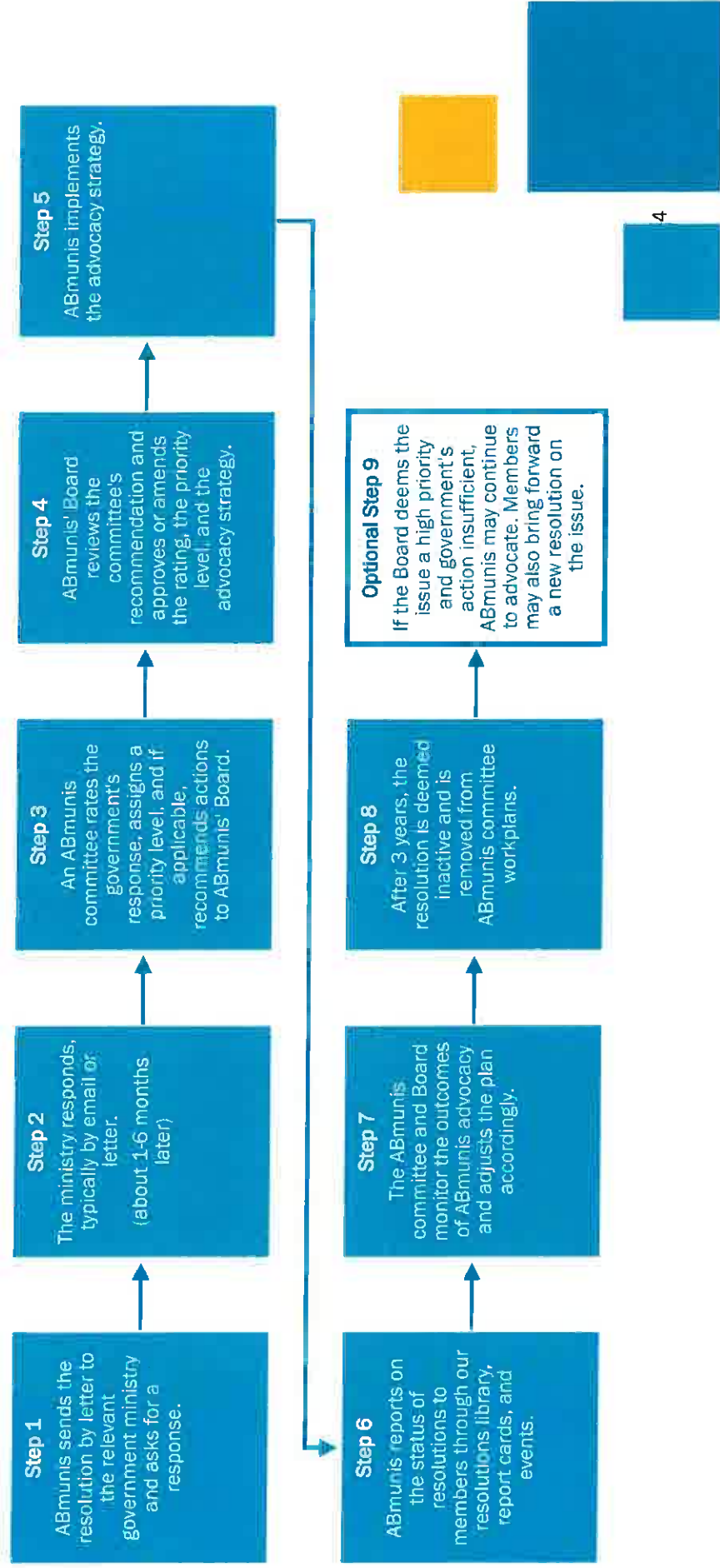
For a resolution to be presented at ABmunis' Convention, the resolution must:

- address a topic of concern affecting municipalities on a regional or provincial level,
- be approved by the council of the sponsoring municipality, and
- be seconded by an additional municipal council of a different sized population.

Timeline for 2026 Resolutions

January	ABmunis begins accepting resolutions for the 2026 year.
May 31	Deadline to submit a resolution including endorsement by the moving and seconding councils.
June	ABmunis' Municipal Governance Committee reviews, categorizes, and checks that each resolution meets the requirements of ABmunis' Resolutions Policy.
July	ABmunis' Board of Directors approves each resolution to be considered for debate at the 2026 Convention.
September 23-25	ABmunis publishes the 2026 Resolutions Book.
October	Members debate and vote on the 2026 resolutions.
Ongoing	ABmunis begins advocacy on all resolutions that were adopted by members at Convention. ABmunis regularly publishes a report card on the outcomes of ABmunis' advocacy efforts until the 3-year active period ends.

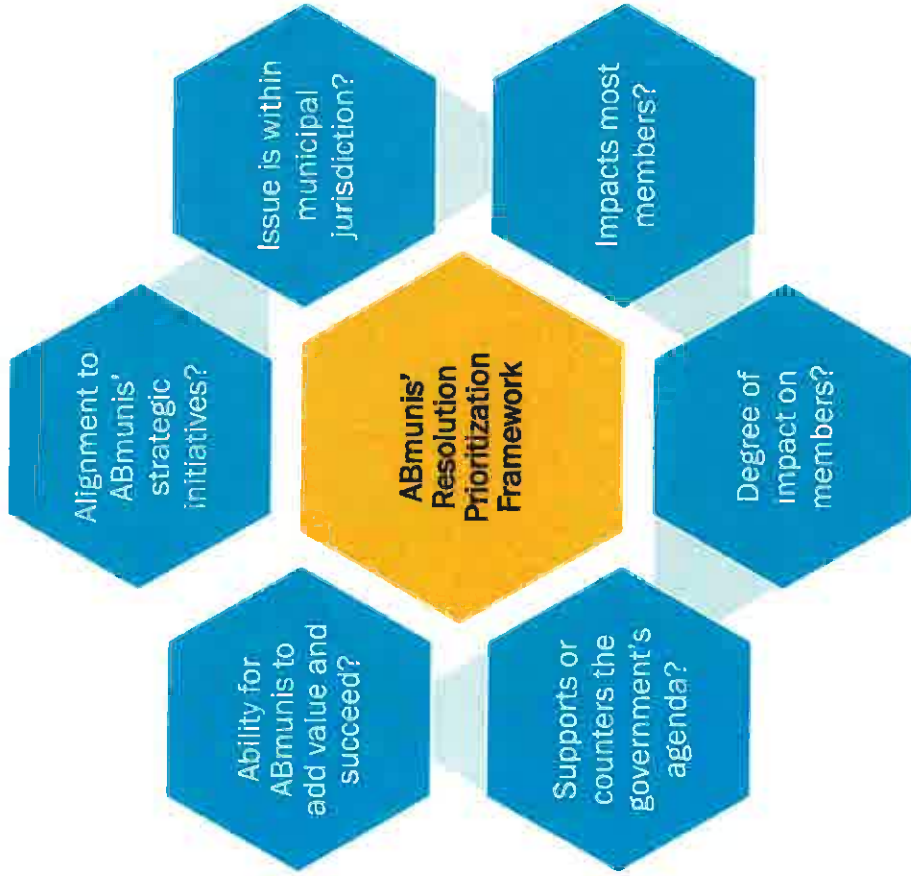
What happens after members adopt a resolution?



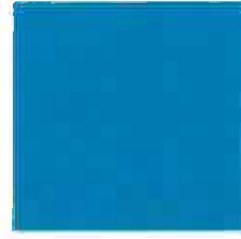
The importance of the issue will determine our advocacy effort

Priority of the Resolution Issue

ABmunis Advocacy Actions	Low Priority	Medium Priority (may involve a combination of)	High Priority (may involve a combination of)
Send a letter(s)	✓	✓	✓
Monitor outcomes	✓	✓	✓
Collaborate with other organizations		✓	✓
Conduct research		✓	✓
Meet with a minister(s) or senior officials		✓	✓
Strike an ad hoc working group			✓
Meet with the Premier			✓
Engage media			✓
Conduct a social media campaign			✓
Support members to take specific actions			✓
Other initiatives			✓



ABmunis assigns a low, medium, or high priority to each resolution using our prioritization framework



Before You Create a Resolution

Question to Consider



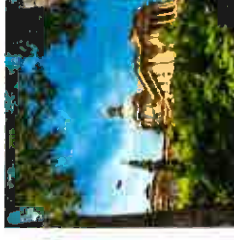
1. Have you communicated with your MLA or the relevant minister about the issue?
2. Does the issue currently impact most of ABmunis' member municipalities or may impact most municipalities in the future?
3. Does the issue align with [ABmunis' 2026 strategic initiatives](#)?
4. Does the issue trigger any of the rejection criteria in section 32 of ABmunis' [Resolution Policy](#)?
5. Have you searched the [Resolution Library](#) to make sure your issue is not already addressed in a resolution that was adopted in 2024 or 2025?
6. Does the issue align with the priorities of the current government?

If the answer is no...

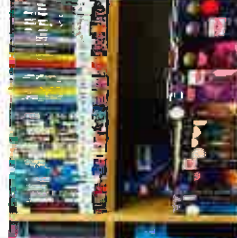
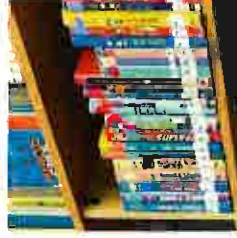
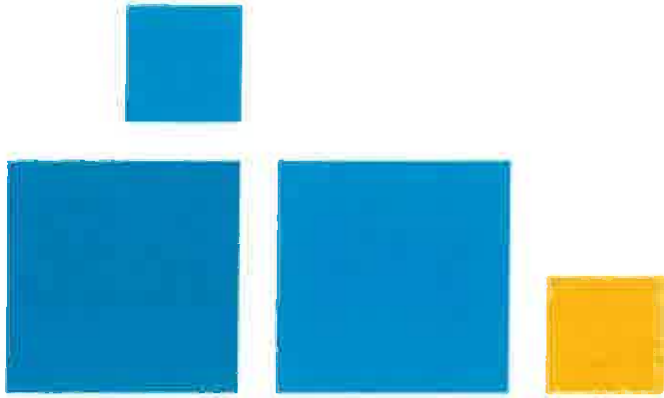
- You may still submit a resolution, but ABmunis encourages you to engage your MLA on the issue too.
- Research how many municipalities are likely to be impacted by the issue so you can justify that it's a regional or provincial issue.
- ABmunis may assign a low priority to the resolution and take limited action on the issue if it does not.
- Great, because ABmunis wants to avoid any situation where the Board may have to reject a member's resolution.
- Please check the library to make sure ABmunis isn't already advocating on the issue through an active resolution.
- Would advocacy on this issue hinder ABmunis' success on other issues that your municipality would consider a higher priority?

What if a resolution isn't the right option?

- Meet with your MLA
- Contact the government department staff
- Write a letter or meet with the appropriate minister
- Raise the issue at the minister dialogue sessions at ABmunis' events (if a regional/provincial topic)
- Speak with an [ABmunis Board Director](mailto:president@abmunis.ca) or email president@abmunis.ca
- Check with ABmunis administration by emailing resolutions@abmunis.ca



Tips to Consider When Creating a Resolution



Finding a Seconder

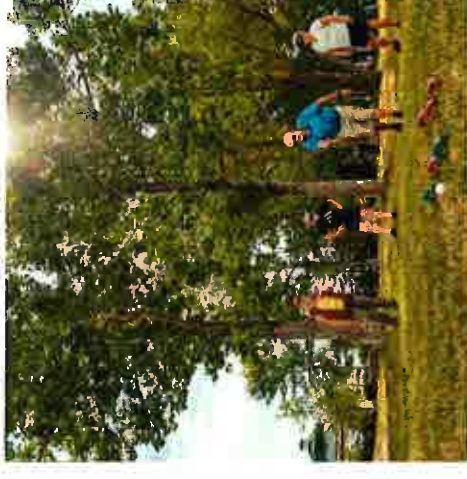
Start your search early to find a municipality that will second your resolution. This provides:

- An opportunity for the seconder municipality to provide meaningful feedback on the wording of the resolution.
- Sufficient time for both councils to endorse the resolution before the deadline.

Notify us!

Email resolutions@abmunis.ca as early as possible to notify ABmunis of your interest in submitting a resolution. ABmunis advocacy staff can save you time by:

- Informing you if another municipality is planning a similar resolution.
- Identify municipalities that may be willing to second your resolution.



Requirements for the Second

Section 10 of ABmunis' Resolutions Policy requires that resolution mover(s) and second(s) must represent at least two of the following population categories:

- Less than 2,500
- 2,501 to 10,000
- Greater than 10,000

Example A

If a municipality of 20,000 population is the mover, then the second municipality must be below 10,000 population.

Example B

If a municipality of 7,000 population is the mover, then the second municipality must either be less than 2,500 or greater than 10,000 population.

For 2026, a municipality's population is based on [Municipal Affairs' 2025 Official Population List](#).



Tips for Writing a Resolution

1. Use ABmunis' [resolution template](#).
2. If your resolution is specific to legislation:
 - Always use the proper name of the legislation.
 - Reference the specific sections of the legislation in the preamble or background sections.
3. Focus on the desired outcome of the resolution, rather than presenting a prescriptive solution.
4. Consider using the background section to describe a local experience but make sure you demonstrate how the issue is relevant to other municipalities and how many municipalities are impacted. In other words, be careful not to localize the resolution to the extent that it is seen as a single municipality's issue.
5. Any facts or statistics must include the source of that information. The source can be presented in the background section or a footnote (do not use endnotes).
6. Check if the issue is being addressed by the Rural Municipalities of Alberta and/or the Federation of Canadian Municipalities. If so, mention this in the resolution.
7. Seek feedback from the secondar municipality before your council approves the resolution.
8. **Email a draft version to ABmunis Advocacy staff at resolutions@abmunis.ca for input**¹²
before you present it to either council for approval.

Deadline for Submission



- Resolutions must be submitted by **May 31, 2026**.
- A resolution submitted after May 31 will only be accepted if it is deemed an emergent issue per the criteria in section 19 of the Resolutions Policy and is approved by ABmunis' Board.

How to Submit Your Resolution

Email your resolution to resolutions@abmunis.ca:

- Must be in Word format using [ABmunis' template](#), and
- Confirm that the resolution has been endorsed by the moving and seconding councils by providing:
 - A copy or link to the meeting minutes, or
 - Date of the meeting, motion number, mover's name, and wording of the motion.



Checklist for Success

- We have considered the questions on page 7 and have taken the appropriate actions.
- We understand that ABmunis may take limited action if the resolution issue is deemed to be a low priority for most members.
- We notified ABmunis staff (resolutions@abmunis.ca) of our intent to submit a resolution.
- We wrote the resolution using ABmunis' template and tips (page 12).
- We sent a draft version of the resolution to ABmunis staff (resolutions@abmunis.ca) for input before it was endorsed by the moving and seconding councils.
- We have a seconding municipality that meets the population requirements.
- The moving and seconding councils have passed motions before the May 31 deadline.
- We have submitted all documents to resolutions@abmunis.ca by May 31, 2026.

Questions? Email resolutions@abmunis.ca

300, 8616 51 Avenue NW
Edmonton, AB T6E 6E6

abmunis.ca

hello@abmunis.ca

310-MUNI



Community Priorities Plan Leadership Invitation Letter

February 19, 2026

Dear Mayor Laurie Miller,

As Alberta's provincial police service, the RCMP is continually working to modernize and strengthen the way we partner with communities to address local public safety needs. This letter is being shared to provide early awareness of an upcoming change to the community priority planning process and to support timely engagement with local leadership ahead of the next planning cycle.

Beginning in February 2026, Alberta RCMP detachments will be transitioning to a new Community Priorities Plan (CPP) for the 2026-2027 cycle. This updated approach replaces the previous Annual Performance Plan (APP) and is intended to serve as the primary framework for identifying and tracking policing priorities at the community level.

The CPP is intentionally community-led. It was developed to strengthen collaboration with municipal and Indigenous leadership and to ensure that the priorities of your police service are directly informed by the communities we serve. The CPP is designed to support meaningful dialogue, shared understanding, and clear, achievable priorities that reflect local realities.

This early communication is intended to allow community leaders sufficient time to begin considering local priorities and engaging with constituents before formal planning begins.

Community Priorities Plan Overview

Step One: Preparation and Consultation (February 2026)

Community leaders consult with their constituents in advance of meeting with the RCMP to gather ideas, concerns, and objectives related to community safety. This initial consultation is the first of two points of engagement and is an important step in ensuring that policing priorities are built with the community, not for the community. Should community leaders wish to involve their Detachment Commander in these early community discussions, requests can be made directly to the detachment and support will be provided.

The purpose of this stage is to develop a clear understanding of community-specific concerns and objectives to inform upcoming discussions.

As part of the CPP process, community leaders are encouraged to begin consulting with their constituents to gather input on local safety concerns, emerging issues, and opportunities for collaboration. Community leaders may choose the consultation methods that best suit their communities, such as surveys, town halls, meetings, or other engagement activities. Detachment Commanders may be invited to attend these conversations where appropriate, or consultations may be conducted independently, with feedback shared at a later stage.

This early engagement will help inform discussions with your Detachment Commander as CPP development progresses. Your partnership is essential to ensuring policing priorities reflect the unique needs of your community. Further information and guidance will be provided by your local detachment as the CPP process moves forward.

Thank you for your continued partnership and leadership in supporting community safety .

A handwritten signature in black ink, appearing to read "S/Sgt. Jamie Day", is written over a black rectangular redaction box. The signature is slanted and overlaps the box.

S/Sgt. Jamie Day

Detachment Commander NCO i/c

Olds RCMP

Mayor

From: Day, Jamie (RCMP/GRC) <jamie.day@rcmp-grc.gc.ca>
Sent: March 26, 2026 1:46 PM
To: CAO; Mayor
Subject: Community Priorities Plan - Bowden
Attachments: Bowden 2026-2027 CPP.html

Follow Up Flag: Follow up
Flag Status: Flagged

Good afternoon,

Please find the attached Community Priorities Plan for your review. The statistics included reflect data specific to the Bowden community.

I would appreciate the opportunity for Council to review and discuss the plan and welcome any feedback or input you may have.

Please note this is intended to be a working document, allowing for adjustments and refinement throughout the year as priorities evolve.

Thank you for your continued partnership and support.

Jamie



S/Sgt. Jamie Day
Detachment Commander NCO i/c
Olds RCMP Detachment
4110 – 65 Avenue
Olds, Alberta
T4H 1L8
Office: (403) 556-3324
Cell: (403) 412-4571
Fax: 403-556-1540
Email: jamie.day@rcmp-grc.gc.ca

Royal Canadian Mounted Police
Community Priorities Plan (CPP)
 Alberta RCMP

Protected A
 once completed

This Community Priorities Plan is a made in Alberta plan built to address your specific community's needs. It will be created by your community in consultation with community partners and based on your unique concerns, circumstances and statistics. Should a Detachment's jurisdiction encompass multiple communities, each community will be consulted and the selected priorities will be a reflection of the entire Detachment area.

Detachment Information

Fiscal Year *

2026/27

District *

K SAD CPP / K SAD PPC


Detachment *

Olds

Detachment Commander *

S/Sgt. Jamie Day

Community Consultation

Community & Rep(s)	Details	Suggested Priorities
Community Bowden <hr/> Lead Rep Mayor Laurie Miller <hr/> Additional Reps <hr/>	Date 2026-03-23  <hr/> Rep Init <hr/> Cmdr Init <hr/> <input checked="" type="checkbox"/> Acknowledgement	Priority Crime Reduction <hr/> Action To enhance public safety and quality of life throughout Red Deer County through proactive policing, strategic partnerships, and community engagement, focusing on prevention and targeted enforcement against those responsible for the majority of crime. <hr/> Priority Traffic Safety

Community & Rep(s)	Details	Suggested Priorities
		<p>Action</p> <p>Traffic enforcement improves both road safety and crime prevention.</p> <p>Strategies</p> <ul style="list-style-type: none"> • Target impaired driving and dangerous driving. • Conduct joint enforcement with Red Deer County Enforcement. • Increase patrol visibility on key corridors and highways <hr/> <p>Priority</p> <p>Mental Health</p> <hr/> <p>Action</p> <p>Support individuals experiencing mental health challenges by strengthening community partnerships, improving crisis response, and connecting residents with appropriate supports.</p> <hr/> <p>Priority</p> <p>Community Engagement</p> <hr/> <p>Action</p> <p>Focus on strengthening trust, visibility, and collaboration across communities policed by the Olds RCMP detachment. Through active partnerships with local organizations, schools and municipal stakeholders. We aim to build meaningful relationships that support crime prevention, enhance public confidence, and contribute to safer communities.</p>

Priorities & Objectives

Priority Title
Crime Reduction

Objective

Intelligence-led policing, Community-based policing, Collaboration with partners, Proactive crime prevention and Focus on prolific offenders

Measures & Targets

Measure Description	Target (From → To)
Property Theft: Theft under/over 5000 calls for service/Theft of MV/ et al	<u>10</u> → <u>8</u> Count (#)
Prolific Offender Management: Number of targeted enforcement actions or investigations involving identified prolific offenders. ie: Curfew Checks	<u>0</u> → <u>4</u> Count (#)
Partner Agency Collaboration: Number of joint operations or meetings conducted with partner agencies (Municipal Enforcement, Alberta Sheriffs, SCAN, community groups).	<u>0</u> → <u>4</u> Count (#)
Drug Enforcement: Number of files involving drug activity	<u>1</u> → <u>0</u> Count (#)
Intelligence-Led Operations Number of intelligence-led enforcement initiatives conducted targeting rural crime trends.	<u>0</u> → <u>12</u> Count (#)
Break and Enters: Break and Enter businesses and residential properties.	<u>4</u> → <u>2</u> Count (#)

Priority Title

Traffic Safety

Objective

Reduce traffic collisions, impaired driving, and high risk driving behaviours through proactive enforcement and targeted patrols in identified high risk areas throughout Red Deer County.

Measures & Targets

Measure Description	Target (From → To)
Impaired driving (IRS)	<u>2</u> → <u>1</u> Count (#)
Traffic stats that resulted in violations	<u>13</u> → <u>20</u> Count (#)
JFO with partnering agencies (County Peace officers, Alberta Sheriffs, etc)	<u>0</u> → <u>4</u> Count (#)

Priority Title

Mental Health

Objective

Strengthen mental health awareness, support and early intervention for community members by improving access to resources, enhancing partnerships with local mental health providers.

Measures & Targets

Measure Description	Target (From → To)
Collaborate with local mental health agencies and partners to improve coordinated response to mental health calls.	<u>0</u> → <u>4</u> Count (#)
Form 10 apprehensions	<u>0</u> → <u>0</u> Count (#)
Calls for service	<u>12</u> → <u>10</u> Count (#)

Measure Description	Target (From → To)
RPACT referrals	0 → 6
	Count (#)

Priority Title

Community Engagement

Objective

Strengthen public trust and collaboration by increasing police visibility, enhancing community partnerships, and fostering meaningful engagement with residents, youth, businesses, and local organizations across all communities policed by the Olds RCMP detachment.

Measures & Targets

Measure Description	Target (From → To)
Community events and engagements	0 → 6
	Count (#)
School and Youth Engagement	0 → 10
	Count (#)
Foot/Bike patrols/Businesses Engagement	0 → 4
	Count (#)
Community Partnerships	0 → 4
	Count (#)

Endorsements & Acknowledgement

Community/Org

Bowden

Date

yyyy-mm-dd



Name

Laurie Miller

Title

Mayor

Signature

Detachment Commander Acknowledgement

Name

S/Sgt. Jamie Day

Date

yyyy-mm-dd



Signature

Regular Council Meeting: 2026-04-13	Agenda Item: 6.b
Prepared by: Laurie Miller	Approved by: Mayor
Report Type: Information	Attachment(s):

6.b Key Dates *(for information)*
MARCH 2026

- March 26** **Special Evens Committee Meeting 6:30pm Council Chambers**
- March 26/27** **ABmunis 2026 Spring Municipal Leaders' Caucus, Edmonton Event Centre
9797 Jasper Ave., Edmonton**
- March 30** **Bowden Historical Society Event**

APRIL 2026

- April 9** **Strategic Planning Workshop 6:30pm Council Chambers**
- April 16** **Central Alberta Christian Mayor's Prayer Breakfast 6:30am, Pidherney
Centre, Red Deer**
- April 20** **LUB/MDP Workshop 5:00 to 9:00 PM Council Chambers**
- April 22** **CAEP, Future Goals & Deliveries (Business Plan) 9:00 am Innisfail**
- April 23** **Volunteer Appreciation Dinner 5:00pm Paterson Hall**

Recommended Motion:
Motion 6.b

Motion by Councillor _____ that Council accepts agenda item 6.b as information.

Motion 6.b

Motion by Councillor _____ that Council up to _____ members attend the Central Alberta Christian Mayor's Prayer Breakfast.



NEW BUSINESS

Regular Council Meeting: 2026-04-13	Agenda Item: 8.a
Prepared by: Laurie Miller	Approved By:
Report Type: RFD / CAEP Membership	Attachment(s): <ul style="list-style-type: none"> • Red Deer Advocate Article

CAEP Membership

Current annual fee \$1105.44.

Motion 8.a

Motion **by** **Councillor** _____ **that** **Council**

Red Deer County to leave CAEP

Published 3:30 pm Wednesday, March 25, 2026

By Paul Cowley

Read more at: <https://reddeeradvocate.com/2026/03/25/red-deer-county-to-leave-caep/>

Red Deer County council has served notice that it wants out of a regional economic development organization. Council voted 6-1 on Tuesday to give Central Alberta Economic Partnership (CAEP) one year's notice that the municipality was planning to leave the organization that has two dozen member municipalities. It would take effect in fall 2027. During debate, council members cited future funding uncertainty and the possibility of spreading regional economic development efforts too thinly in a field that has become more crowded, with the county's own economic development team now working alongside new organizations such as Central Alberta First and Red Deer D.R.I.V.E.

Coun. Dana Depalme proposed the motion to serve notice to CAEP, saying she had too many unanswered questions about the organization and its future financing now that the province has withdrawn \$125,000 in annual operational funding and replacing it with project-based grants. "I have great faith in our own economic development team," said Depalme. "I have too many unknowns right now. Until those are answered I can't support being involved at this time." Coun. Julie Brewster said she was concerned membership fees will have to rise because of the provincial government's decision to pull operational funding for Alberta's nine Regional Economic Development Associations.

Serving notice gives the county a year to get a better handle on what future CAEP financial commitments might be. "This gives us a buffer zone to see what membership fees will be in 2028." Mayor Brent Ramsay said there are many questions around CAEP's future and how much the county's \$18,250 annual membership fee will increase.

"We have been made aware that fees could be increasing so I think council really is trying to be proactive on this and make sure we're protected in case fees do go to a place where we're not comfortable. "The way I look at this is we're just giving our notice. We have a full year to just consider this decision and really get the answers to council's questions and what we really need to see from CAEP to continue on." Ramsay said he sees the value in the county being part of a regional economic development approach. "At the same time,

there's so much going on with economic development ... "If we spread ourselves across everything, it creates challenges, and it might make it harder." Coun. Lee Girard, who is council's representative on CAEP, voted against serving notice although he too was concerned about how many economic development organizations are at work and rising membership fees. Last month, CAEP narrowly secured Red Deer's ongoing support. A motion to serve one-year's notice that the city was pulling out of the regional economic development group was defeated on a tie vote. Losing Red Deer's \$90,000 in annual support would have been a major blow for CAEP, which would have lost one-third of its budget.

Regular Council Meeting: 2026-04-13	Agenda Item: 10.a to 10.i
Prepared by: Laurie Miller	Approved by:
Report Type: Information	Attachment(s): As per content listing

Agenda item 10

Content:

- 10.a** Dan Williams, ECA - Minister of Municipal Affairs
 - 2026-04-01 Letter, Assessment Model Review (AMR) re: property assessment framework.
 - Assessment Model Review – Policy Updates March 2026
 - FAQs – Assessment Model Review – Policy Changes.
- 10.b** Dan Williams, ECA - Minister of Municipal Affairs
 - 2026-04-02 Letter, Highlights of Bill 28, Municipal Affairs & Housing Statutes Amendment Act.
 - Excerpt of Bill C-18 pertaining to the accountability framework.
- 10.c** Dylan Bressey, President - Abmunis
 - 2026-04-02 Email, Highlights of Bill 28.
- 10.d** Tricia Guerra, Specialist, HSE – Public Awareness, Plains
 - 2026-03-27 Email, Plains' Educational Grant Program
 - Poster, Plains' Educational Grant Program
- 10.e** Jade Scott, FCSS Community Navigator
 - 2026-03-30 Email, Town of Olds, Webinars for Non-profits that use volunteers
 - Poster, Support for Non-profits
- 10.f** Devin Dreeschen, MLA, Innisfail-Sylvan Lake
 - 2026-04-02 Email, Invite to Stampede Reception
- 10.g** Betty Ann Formstone, Legislative Exec Assistant, Sundre
 - 2026-04-02 Email, Briefing Note regarding MTMC Caucus
 - Briefing Sheet/Talking Points for MTMC Advocacy
- 10.h** Angela Wilson, Curator, Bowden Historical Society
 - 2026-04-06 Email, Request for Museum Storage Facility
- 10.i** CAEP
 - 2026-04-02 Email, Registration for AGM, Friday, May 8, 2027.



Correspondence

Suggested Motion(s)

Motion 10

Motion by Councillor _____ that Council accepts agenda items 10.a to 10.i as information.

AND/OR

Motion 10

Motion by Councillor _____ that Council accepts agenda items 10a, _____, _____ as information.

Motion 10. _____

Motion by Councillor _____ that Council _____

Motion 10. _____

Motion by Councillor _____ that Council _____



ALBERTA
MUNICIPAL AFFAIRS

*Office of the Minister
MLA, Peace River*

AR121809

April 1, 2026

Dear Chief Elected Officials:

Municipal Affairs has been working collaboratively in recent years with industry representatives, professional assessors, and municipal partners to modernize Alberta's regulated property assessment framework through the Assessment Model Review (AMR). One important phase of this work has now been completed, and I am pleased to share policy updates that aim to simplify rules, reduce uncertainty, and improve consistency, transparency, and fairness across the system.

Most regulated property assessment models covering wells, pipelines, telecommunications systems, electric power systems, machinery and equipment, and railways, were last updated in 2005. As you may be aware, the last time the assessment models were reviewed in 2020, government opted not to proceed with proposed changes.

Based on a renewed engagement process designed by stakeholders, the AMR process re-launched in March 2024 with a review of the foundational policies that guide Alberta's regulated assessment system. These policy updates are a major milestone and set the stage for the next phase.

Key decisions include:

- standardizing assessment rates, where feasible, to make assessments more predictable;
- updating assessment models on a regular schedule to reflect changes in technology and construction practices;
- setting more consistent rules by clarifying when construction is considered finished for purposes of assessment, making sure actual construction costs are included with tightly-defined exclusions, and creating a provincial benchmark to fairly adjust labour-related construction costs in remote areas; and,
- Introducing penalties for owners who do not provide required assessment information on time.

The rules will be effective for the 2027 tax year, and will apply to facilities built or expanded after that date. These rules will also be applied in the development of updated assessment models for each individual regulated property type as they are reviewed. Accordingly, we do not expect there to be significant assessment changes in 2027 and 2028 resulting from these policy changes.

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- 2 -

Looking ahead, through the next phase of the AMR, we will continue to work with stakeholders to update the assessment models – the rules, rates and procedures for determining valuation – for individual regulated property types. These reviews will be followed by broad and direct engagement with municipalities and industry to consider the impacts of the new assessment models on revenue.

Your municipality will be directly engaged on the overall results of the AMR and the potential impacts of updated assessments. This is an upcoming phase of the AMR process; engagement will focus on implementation of these policy changes. The final decision by government on any changes to assessment models is expected to occur in late 2028.

Attached is a fact sheet summarizing the policy changes, and a frequently asked question document for your use. I look forward to continuing to work with you and your municipal associations on this important initiative.

Sincerely,



Dan Williams, ECA
Minister of Municipal Affairs

Attachment:

1. Fact sheet
2. Frequently Asked Questions

cc: Chief Administrative Officers

Assessment Model Review

Policy Updates – March 2026

Overview

Municipal Affairs is updating the policies that govern regulated property assessments in Alberta as part of the ongoing Assessment Model Review. The changes aim to simplify rules, reduce ambiguity, and improve consistency and fairness of assessments. These updated policies reflect the input of municipalities, industry, and professional assessors.

Clearer rules and standardized assessment practices will improve transparency and predictability, while helping reduce disputes and assessment appeals. The updated system balances the needs of municipalities and industry by applying consistent approaches across regulated property types.

Assessment Models

Clarifying the foundational policies governing the assessment system allows the Assessment Model Review to move to its next phase: updating assessment models to better align with current practices, infrastructure, and technology.

Assessment models are the rules and procedures that determine how each type of regulated property is valued for property taxation purposes. The models for most types of regulated property, including wells, pipelines, telecommunications systems, electric power systems, machinery and equipment, and railways, were last updated in 2005.

Key Changes

Standardization

Standardized rates will be prepared and used wherever feasible and these rates will be developed for new property types where they do not currently exist, such as solar installations, and for existing properties where there are typical configurations of multiple components, such as wellsites. If it is unfeasible to calculate a standardized rate, site-specific reported costs will continue to be used.

The modernization and expansion of standardized rates will improve the consistency and efficiency of assessments, while providing municipalities and property owners with greater predictability.

Assessment Rules for Construction Costs

Regulated assessment is based on construction costs, and these policy updates have clarified which construction costs are assessable.

Construction will be considered complete when physical construction ends, and the assessment will not include pre-construction expenditures or post-build commissioning costs.

Most actual construction costs will be included in the assessment, reflecting the owner's capital investment in the asset. Exclusions will be tightly defined, focusing on costs due to extraordinary events and mandatory safety requirements, for example.

A provincial benchmark will be created to fairly adjust labour-related construction costs in remote areas.

These changes reduce ambiguity and align assessments with actual costs. They clarify rules for stakeholders, reduce complaints, limit subjective claims, and improve comparability and equity across properties, including those in remote areas.

Depreciation

When updated assessment models are developed, they will continue to include both a ceiling and floor limit for depreciation of machinery and equipment under Schedule C of the assessment formula.

This incentivises up-front capital investment by industry and supports long-term revenue in later years for municipalities. It provides scope clarity for assessment model development, reducing stakeholder uncertainty.

Specific assessment models for mature oil and gas assets will be developed as part of the next phase of the model review. Depreciation curves and other factors will be updated to better reflect the characteristics of these assets.

Reporting Consequences

Assessed persons may receive an administrative penalty (fine) when mandatory reporting is not provided to an assessor within 60 days of a formal request.

In these cases, the property owner will also lose the ability to appeal the assessment to the Land and Property Rights Tribunal.

This will improve assessment accuracy and fairness, boost reporting and legislative compliance, and encourage proactive property owner disclosure.

Review Schedule

Following the current Assessment Model Review, models will be updated on a regular, predetermined schedule (e.g., one to two property types a year) with each property type reviewed on a five-year cycle.

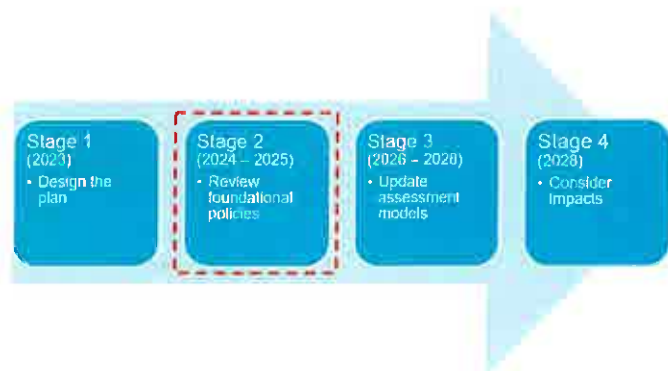
This change keeps assessment models current, captures modern technologies and construction practices, and reduces system shock resulting from delayed updates or overly broad changes.

Transition Rules

These policy changes will take effect on January 1, 2027, and will apply to new facilities assessed on a reported cost basis; assessments for existing major facilities will remain unchanged. The new rules will be applied to assessment models, including standardized rates, as they are updated in the next phase of the Assessment Model Review.

AMR Timeline

These changes mark the end of the policy review stage and move the Assessment Model Review forward into the next phase, which focuses on individual model reviews.



Next Steps

Updates to legislation and regulation to reflect these policy decisions are expected in spring 2026.

Municipal Affairs will work with industry, municipal and assessment stakeholders to begin reviews of the assessment models for individual regulated property types in 2026.

Resources

Stakeholders can follow the progress of the AMR on the at [Assessment Model Review engagement | Alberta.ca](#)

Contact us

For inquiries during the AMR process, please contact the AMR Team toll-free by first dialing 310-0000, then 780-422-1377, or at ma.amr@gov.ab.ca.

Frequently asked questions

Assessment Model Review – Policy Changes

Municipal Affairs is updating the rules that govern regulated property assessments in Alberta as part of the Assessment Model Review. These amendments reflect the input of municipalities, industry, and professional assessors, and aim to simplify rules, reduce ambiguity in interpretation and improve consistency, transparency, and fairness.

Why do assessment models need to be updated now?

Many regulated property types have changed substantially since the last major updates in 2005.

Construction methods, materials, and costs have evolved significantly, and models must reflect current industry practices.

New technologies in several sectors are not recognized or costed in existing models.

Modernizing the models improves fairness, consistency, and transparency in how industrial property is valued.

Updated models ensure clearer rules and valuations that better reflect how today's industrial assets are built and operated.

Which properties are expected to be impacted by the policy changes?

The policy changes are expected to impact regulated property, which includes telecommunications and cable, railways, electric power systems wells, pipelines, and machinery and equipment.

Can you outline the policy changes being implemented and what they are meant to address?

These changes are intended to modernize and reduce ambiguity by clarifying definitions, improving transparency, and aligning assessment rules with current practices.

Clarified rules will allow new assessment models to be developed for each regulated property type. Key policy changes that are being implemented include:

- standardizing assessment rates, where feasible, to make assessments more predictable.
- updating assessment models on a regular schedule to reflect changes in technology and construction practices.
- setting more consistent rules by clarifying when construction is considered finished for purposes of assessment, making sure actual construction costs are included, and creating a

provincial benchmark to fairly adjust labour related construction costs in remote areas; and

- introducing penalties for owners who do not provide required assessment information on time.

Who was consulted and how were they engaged before these policy changes were implemented?

Since 2022, Municipal Affairs has worked collaboratively with a Steering Committee of industry representatives, professional assessors, and municipal partners including Rural Municipalities of Alberta (RMA) and Alberta Municipalities, to modernize Alberta's regulated property assessment framework through the Assessment Model Review.

The recent policy updates reflect their contributions and aim to simplify rules, reduce uncertainty, and improve consistency, transparency, and fairness across the system.

How will these changes affect the tax burden for industry and municipalities?

The first stage of the Assessment Model Review was focused on modernizing the system's principles and foundational policies while providing directions to stakeholders on how the assessment system will function ahead of the next stage.

The updated rules will be effective for the 2027 tax year and will apply to facilities built or expanded after that date, as well as to the assessment models for individual regulated property types as they are developed.

Municipal Affairs does not expect significant assessment changes in the 2027 and 2028 tax years resulting from these policy changes.

How will the transition to new rules work?

The updated rules will be effective for the 2027 tax year and will apply to facilities built or expanded after that date, as well as to the assessment models for individual regulated property types as they are developed.

This avoids retroactive changes and provides a predictable transition for property owners.

What are the next steps following these policy changes?

Over the next few years, Municipal Affairs will continue to work with stakeholders to update the assessment models – the rules and procedures for determining the valuation – for individual regulated property types.

These reviews will be followed by broad and direct engagement with municipalities and industry to consider the impacts of the new assessment models on revenue.

The final decision by government on implementation of any changes to assessment models is expected to occur in late 2028.

Why does Alberta use a regulated assessment standard based on construction costs instead of market value standard like residential assessments?

Alberta uses a regulated assessment standard to ensure uniformity and equity across municipalities, especially for complex industrial properties where comparable market data is limited or unreliable.

The cost-based approach avoids market fluctuations and provides a stable valuation for municipalities and property owners and reduces the risk of sudden shifts in property values.



ALBERTA
MUNICIPAL AFFAIRS

Office of the Minister
MLA, Peace River

April 2, 2026

I am pleased to share that today, our government introduced Bill 28 the Municipal Affairs and Housing Statutes Amendment Act, 2026. Bill 28 makes amendments to the *Municipal Government Act* to modernize municipal rules, improve clarity and consistency, and strengthen service delivery.

Rather than addressing issues piecemeal, Alberta's government is proposing a single, comprehensive package of changes that reflects how interconnected municipal systems are.

The proposed amendments are organized around five themes:

- growth and housing – *how communities expand;*
- assessment and property tax – *how services are paid for fairly;*
- governance and accountability – *who is responsible and to whom;*
- municipal transparency – *how municipalities make decisions and operate day to day;* and
- public institutions – *how essential public services are governed and protected.*

Together, these five themes form a coherent approach to modernizing municipal legislation, solidifying local governance, and supporting communities across Alberta.

Growth and Housing

The proposed changes will accelerate construction to build more homes faster by improving transparency, reducing red tape, and lowering development costs by:

- clarifying the application of off-site levies; and
- requiring permit timeline reporting to be posted on municipal websites.

Also included are amendments related to "Automatic Yes" frameworks, which will allow municipalities to fast-track low-risk development permits, increasing predictability for builders and helping accelerate housing construction across Alberta. Future regulation will build on this work by restricting particular non-statutory studies in the development process to further streamline approvals.

In addition, charter schools will be treated consistently with other publicly funded schools by enabling access to municipal and school reserve land, supporting parental choice in education.

The proposed changes would also allow the Minister of Municipal Affairs to set requirements for community design codes that municipalities may choose to adopt, helping streamline approvals for developments that meet established land-use and design standards while preserving local decision-making.

.../2

- 2 -

Assessment and Property Tax

The proposed legislative amendments will implement some of the decisions from the recently completed policy phase of the Assessment Model Review. These decisions will lay the foundation to modernize the regulated property assessment system and promote fairness for municipalities and industries by:

- clarifying the rules that determine which costs are assessable, which will improve consistency and reduce assessment appeals;
- enabling greater use of standardized rates for regulated properties, which will increase predictability and efficiency of assessment;
- applying penalties to property owners who fail to report timely property information; and
- establishing a regular cycle for review of assessment models.

More details about the outcomes of the policy phase of the Assessment Model Review are being sent to you under separate cover.

Using the updated rules and policies, new models for assessing individual types of regulated properties will now be developed to better reflect current costs, technology and construction practices. The work for this next phase of the Assessment Model Review will be undertaken over the next two years, and will continue to involve significant input from municipal, industry and assessment stakeholders.

In addition, the proposed amendments will prevent municipalities from taxing Albertans on similar homes differently based solely on whether or how they are occupied.

Governance and Accountability

Alberta's government is proposing to strengthen accountability and integrity in local government by creating a provincial councillor accountability framework. The framework will govern issues such as pecuniary interest, unauthorized use of municipal assets, disclosure of confidential information, egregious behaviour, threatening behaviour and improper use of influence.

Under the proposed framework, complaints will be investigated by an independent third-party, ensuring impartial, timely resolution of issues before they escalate, and a roster of commissioners will be appointed by the province to hear appeals.

In addition, proposed changes will update the process for viability reviews by making the vote of electors a plebiscite (non-binding vote) with final decisions on dissolution at Cabinet's discretion. This will apply to viability reviews that are already underway where a vote of electors has not yet occurred, as well as any future reviews.

Municipal Transparency

The proposed changes will improve transparency by requiring municipalities to publicly disclose the salaries of municipal staff above a specified threshold, aligning practices with other public sector disclosure standards.

In addition, proposed changes will allow rural, small urban, and specialized municipalities to show policing costs as a separate line on property tax notices, improving transparency for residents.

.../3

- 3 -

A province-wide framework for councillor information requests, requiring timely access to readily available information and consistent sharing of broader information with all councillors will strengthen councils' ability to govern effectively and make informed decisions. Councils will also be able to adopt local policies to manage significant information requests in a practical, sustainable way.

The proposed changes will also modernize governance and operations of Business Improvement Areas, including flexibility for interim appointments, electronic notifications, and in-year budget changes, to reduce red tape, improve flexibility and help commercial districts stay vibrant and responsive to local needs.

Public Institutions

The proposed amendments will clarify how municipalities govern and oversee municipal public utilities, establishing that municipalities may be required by regulation to transfer control and operations of a municipal public utility to a public utility entity, such as a regional services commission or a municipally controlled corporation.

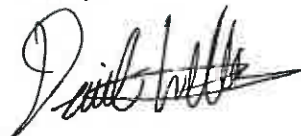
I invite you to read Bill 28. A copy of the bill can be found here:

<https://www.assembly.ab.ca/assembly-business/bills/bill?billinfoid=12124&from=bills>

Additional information about the proposed amendments is also available here:

<https://www.alberta.ca/modernizing-municipal-legislation-across-the-province>

Sincerely,



Dan Williams, ECA
Minister of Municipal Affairs

Excerpt of Bill C - 28 ACCOUNTABILITY FRAMEWORK

2026 Bill 28

Second Session, 31st Legislature, 4 Charles III

THE LEGISLATIVE ASSEMBLY OF ALBERTA

BILL 28

**MUNICIPAL AFFAIRS AND HOUSING
STATUTES AMENDMENT ACT, 2026**

THE MINISTER OF MUNICIPAL AFFAIRS

First Reading

Second Reading

Committee of the Whole

Third Reading

Royal Assent

- (a) *if the electors vote that the municipality should be dissolved, the Minister must recommend to the Lieutenant Governor in Council that the municipality be dissolved in accordance with section 133, or*
- (b) *if the electors vote that the municipality should not be dissolved, the Minister may by order direct the council or the chief administrative officer to take the actions referred to in subsection (1)(b)(ii).*

(6) The following is added after section 146:

**Division 1.01
Councillor Accountability
Framework**

Definitions

146.01 In this Division,

- (a) “accountability framework” means an accountability framework established under section 146.011(1);
- (b) “investigator” means an investigator designated under section 146.02 for the purposes of this Division;
- (c) “sanction” means a sanction permitted in accordance with the accountability framework.

Councillor accountability framework

146.011(1) The Minister may, by regulation, establish an accountability framework to govern the behaviour of councillors.

(2) An accountability framework may include the following:

- (a) subject to sections 170, 172, 173 and 174(1)(g) to (i), rules respecting pecuniary interests;
- (b) rules respecting the use of municipal assets and services;
- (c) rules respecting the confidentiality of information;

- (d) rules respecting egregious behaviour, threatening behaviour or improper use of influence;
- (e) rules respecting the qualifications, conduct and term of
 - (i) an investigator, or
 - (ii) an appeals commissioner designated under section 146.09(1);
- (f) rules respecting processes for
 - (i) a complaint made under section 146.021 that involves a failure to disclose a pecuniary interest,
 - (ii) an investigation under section 146.03,
 - (iii) a preliminary review under section 146.05,
 - (iv) a decision to apply sanctions under section 146.08, and
 - (v) an appeal under section 146.09;
- (g) an investigator's powers for the purpose of an investigation under section 146.03;
- (h) rules respecting the publication of information under this Division;
- (i) rules respecting the contents of a pecuniary interest report under section 146.06;
- (j) rules respecting the custody and retention of records related to preliminary reviews, investigations, reports and appeals under this Division;
- (k) permitted sanctions for a contravention of the accountability framework;
- (l) timelines for the purposes of the accountability framework, including
 - (i) making a complaint respecting contraventions of the accountability framework,
 - (ii) appeals under section 146.09,

- (iii) making an order under section 146.09(10), and
- (iv) releasing an appeal commissioner's reasons or the Minister's reasons under section 146.09(12);
- (m) setting fees for complaints and appeals;
- (n) circumstances under which the municipality may be ordered to pay the costs of an appeal;
- (o) definitions of "egregious behaviour", "threatening behaviour", "improper use of influence" or any other term used but not defined in this Division;
- (p) rules respecting any other matter or thing that the Minister considers necessary or advisable to carry out the purposes of this Division.

(3) A regulation made under subsection (1) may modify or replace a provision of this Act that addresses a matter set out in subsection (2)(b) to (p).

Investigators

146.02 If the Minister establishes an accountability framework, the Minister must designate individuals whom the Minister considers qualified as investigators for the purposes of this Division, subject to any terms and conditions the Minister considers necessary.

Complaints

146.021(1) A councillor who has reasonable grounds for believing that another councillor on the same council has contravened the accountability framework may make a complaint to the council in accordance with the accountability framework.

(2) The complaint must be

- (a) in a form acceptable to the council,
- (b) accompanied by the applicable fee, if any, set out in the accountability framework, and
- (c) made within the timeline, if any, set out in the accountability framework.

Investigations

146.03(1) If a council receives a complaint made in accordance with section 146.021, the council must appoint an investigator to conduct an investigation respecting the complaint.

(2) If the Minister is of the opinion that a councillor may have contravened the accountability framework, the Minister may appoint an investigator to conduct an investigation.

(3) For the purposes of conducting an investigation, an investigator has the power to do any or all of the following:

- (a)** make inquiries orally or in writing of any person the investigator believes has or may have information relevant to the subject-matter of the investigation;
- (b)** demand the production for examination of records and documents, including electronic records and documents, that are or may be relevant to the subject-matter of the investigation;
- (c)** make copies of any of the things referred to in clause (b);
- (d)** access municipal land and facilities for the purposes of clauses (a) to (c);
- (e)** do anything permitted in the accountability framework.

(4) If, at any time before an investigation report is submitted to a council, the person who made the complaint or the person who is the subject of the investigation is no longer a member of the council, the investigator, on learning this information, must

- (a)** immediately end the investigation, and
- (b)** inform the council and the Minister in writing
 - (i)** that the investigation has ended, and
 - (ii)** the reasons for ending the investigation.

(5) A council that appoints an investigator must pay the costs of the investigation.

Obstruction of investigators

146.04 When an investigator is doing anything required or permitted or exercising the investigator's powers under this Division, a person shall not

- (a) fail to comply with any reasonable request of the investigator,
- (b) knowingly make a false or misleading statement to the investigator either orally or in writing, or
- (c) otherwise obstruct or hinder the investigator.

Preliminary review

146.05(1) An investigator appointed under section 146.03(1) must conduct a preliminary review to determine if the complaint, in whole or in part,

- (a) is frivolous or vexatious, or
- (b) is outside the scope of the accountability framework.

(2) If the investigator determines that any part of the complaint is frivolous, vexatious or outside the scope of the accountability framework, the investigator must end the part of the investigation related to that part of the complaint.

(3) After conducting a preliminary review, the investigator must

- (a) report the results of the preliminary review to the council and the Minister, and
- (b) advise the council and the Minister if all or a part of the investigation has ended.

Pecuniary interest report

146.06(1) If, at any time before an investigation report is submitted to a council, the investigator has reasonable grounds to believe that the councillor who is the subject of the investigation may be disqualified from council under section 174(1)(g), (h) or (i), the investigator must

- (a) immediately end the part of the investigation relating to the potential disqualification,

- (b) prepare a pecuniary interest report in accordance with the accountability framework,
- (c) inform the council and the Minister in writing that part of the investigation has ended, and
- (d) provide a copy of the pecuniary interest report to the council and the Minister.

(2) If a council receives a pecuniary interest report respecting a councillor, the council must apply for an order under section 175(2)(a), unless the councillor resigns.

Investigation report

146.07(1) After completing an investigation under this Division, the investigator must prepare an investigation report that includes

- (a) a summary of the investigation,
- (b) a recommendation on whether the council should find that there has been a contravention of the accountability framework, and
- (c) the reasons for the recommendation.

(2) If the investigation report recommends that the council should find there has been a contravention of the accountability framework,

- (a) the investigation report may recommend sanctions against the councillor, and
- (b) if the investigation report recommends sanctions, the report must include reasons for the recommendation.

(3) An investigation report must be submitted to

- (a) the council, in a meeting that is closed to the public, and
- (b) the Minister.

(4) A council must make an investigation report submitted to it publicly available in accordance with the accountability framework.

Determination of contravention and sanctions

146.08(1) After the receipt of an investigation report, a council must, by resolution, determine if the councillor who is the subject of the report has contravened the accountability framework.

(2) For the purposes of subsection (1),

- (a) a motion for a proposed resolution must
 - (i) ask if the councillor who is the subject of the report has contravened the accountability framework, and
 - (ii) not propose the council finds no contravention,
- (b) if no councillor makes a motion in accordance with clause (a), the chief elected official must make the motion,
- (c) if the vote approves the proposed resolution, the council has determined a contravention of the accountability framework as described in the proposed resolution has occurred,
- (d) if the vote does not approve the proposed resolution, the council has determined a contravention of the accountability framework as described in the proposed resolution has not occurred, and
- (e) the council may, by separate motions for proposed resolutions, determine that the subject of the report has contravened some provisions of the accountability framework and has not contravened other provisions.

(3) If a council determines that a contravention of the accountability framework has occurred, the council must, by resolution,

- (a) apply the sanctions set out in the report, if any,
- (b) apply one or more different sanctions, or
- (c) apply no sanctions.

(4) Notwithstanding section 172.1(2), a councillor who is the subject of an investigation report submitted to a council must, if present,

- (a) abstain from discussion of the report and any resolution relating to the report,
- (b) abstain from voting on any resolution relating to the report, and
- (c) leave the room in which the meeting is being held until discussion and voting on the report and any resolution related to it are concluded.

Appeals

146.09(1) If the Minister establishes an accountability framework, the Minister must designate individuals whom the Minister considers qualified as appeals commissioners for the purpose of hearing appeals under this section, subject to any terms and conditions the Minister considers necessary.

(2) A councillor who has made a complaint or a councillor who is the subject of a determination relating to the accountability framework may, in accordance with the accountability framework, appeal one or both of the following:

- (a) the council's determination that there was or was not a contravention of the accountability framework;
- (b) the council's decision to apply or not to apply a sanction.

(3) A person may make an appeal notwithstanding that the person is no longer a member of the council.

(4) An appeal made under this section must

- (a) be made within the timeline set out in the accountability framework, and
- (b) include the fee set out in the accountability framework, if any.

(5) Within the timeline set out in the accountability framework, the Minister must appoint an appeals commissioner to hear the appeal.

(6) An appeals commissioner must hear the appeal within the timeline and in accordance with the processes, if any, set out in the accountability framework.

(7) A council that has made a determination of a contravention may, at the discretion of the council, be involved as a party in an appeal under this section.

(8) After hearing an appeal, the appeals commissioner shall recommend in writing to the Minister whether to accept, reject or vary

- (a) the council's determination under section 146.08(1), and
- (b) the sanctions or lack of sanctions applied against the councillor.

(9) If an appeals commissioner's recommendation is different from the council's determination or the council's decision to apply or not to apply sanctions, the appeals commissioner must provide reasons for the recommendation.

(10) After receiving the appeals commissioner's recommendations and within the timeline set out in the accountability framework, the Minister, by order,

- (a) must determine if there has been a contravention of the accountability framework, and
- (b) may apply one or more sanctions.

(11) If the Minister makes an order under subsection (10), the Minister must provide written reasons for the Minister's decision to

- (a) the person who made the complaint,
- (b) the person who was the subject of the determination or sanctions, if any,
- (c) the council, and
- (d) the appeals commissioner.

(12) In accordance with the accountability framework, the Minister must publish on the Minister's website

- (a) an appeal commissioner's recommendation,

- (b) the appeal commissioner's reasons for the recommendation, if any, and
- (c) the reasons provided under subsection (11) for the Minister's decision.

(13) The Minister may pay the costs of an appeal or, in accordance with the accountability framework, order the municipality to pay the costs of the appeal.

NOTE: (6) Division 1.01 Councillor Accountability Framework.

(7) Section 153 is amended by adding the following after clause (e):

- (e.2) to adhere to the accountability framework established under section 146.011(1);

NOTE: (7) Adds duty of councillors to adhere to accountability framework.

(8) Section 201.1(1)(b) is amended by adding the following after subclause (iii):

- (iii.1) the accountability framework established under section 146.011(1);

NOTE: (8) Adds to orientation training.

(9) Section 208 is amended

(a) in subsection (1) by adding the following after clause (d):

- (e) subject to subsection (3), the chief administrative officer notifies the council in writing after each use of the municipality's natural person powers.

(b) by adding the following after subsection (2):**(3) A notice under subsection (1)(e)****(a) must be provided to each councillor**

- (i) by personal delivery,
- (ii) at a public meeting of the council, or
- (iii) by email,

(b) must be provided by the earlier of

- (i) the first council meeting following the use of the natural person power, or
- (ii) 14 days after the use of the natural person power,

and

(c) is not required when the natural person power was used for

- (i) a matter approved by a bylaw or resolution of council,
- (ii) a personnel matter,
- (iii) a routine operational matter,
- (iv) an emergency response, or
- (v) seeking a legal opinion on behalf of the municipality.

NOTE: (9) Adds requirement to report on use of natural person power and exceptions to the requirement to report.

(10) Section 208.1 is amended**(a) in subsection (2)**

- (i) **In clause (b) by striking out “Freedom of Information and Protection of Privacy Act” and substituting “Access to Information Act”;**
 - (ii) **In clause (c) by striking out “Freedom of Information and Protection of Privacy Act” and substituting “Protection of Privacy Act”;**
- (b) **In subsection (3) by striking out “Where” and substituting “Subject to subsections (3.1) and (3.2), where”;**
- (c) **by adding the following after subsection (3):**
- (3.1) Where the chief administrative officer or a person designated by the chief administrative officer provides publicly available information to a councillor, the chief administrative officer or a person designated by the chief administrative officer may provide the information to all other councillors.
- (3.2) Subject to a bylaw passed under subsection (3.3), where a councillor makes a substantial information request, the chief administrative officer must provide the information to all other councillors within 72 hours of the information being provided to the councillor.
- (3.3) A council may pass a bylaw respecting substantial information requests for the purposes of subsection (3.2).
- (3.4) Subject to the regulations, a bylaw passed under subsection (3.3)
- (a) must define a substantial information request, and
 - (b) may include the following:
 - (i) whether a resolution of council is required before the chief administrative officer complies with the substantial information request;
 - (ii) reporting requirements by the chief administrative officer in the case of a substantial information request;

- (iii) provisions respecting any matter or thing the council considers necessary or advisable to carry out the purposes of subsection (3.2) and this subsection.
- (d) **in subsection (5) by adding the following after clause (b):**
 - (c) substantial information requests and bylaws respecting substantial information requests.

NOTE: (10) Section 208.1 presently reads in part:

(2) Where the requested information is personal or confidential information, the chief administrative officer or a person designated by the chief administrative officer may refuse to provide the information after considering the following factors:

- (b) whether a public body would be authorized or required to disclose the information if it were contained in a record requested under section 7(1) of the Freedom of Information and Protection of Privacy Act;*
- (c) if the information is personal information, whether the use or disclosure of the information is authorized by the Freedom of Information and Protection of Privacy Act;*

(3) Where the chief administrative officer or a person designated by the chief administrative officer provides information referred to in section 153(d) to a councillor, the chief administrative officer or a person designated by the chief administrative officer must provide the information to all other councillors within 72 hours of the information being provided to the councillor.

(5) The Minister may make regulations respecting

- (a) procedures for the provision of information referred to in section 153(d) to a councillor under this section;*
- (b) additional factors for the purposes of subsection (2)(e).*

Mayor

From: Dylan Bressey <president@abmunis.ca>
Sent: April 2, 2026 12:25 PM
To: Mayor
Subject: Bill 28 Tabled in the Assembly

Hello Mayors, Councillors, and CAOs,

The Government of Alberta introduced Bill 28, the *Municipal Affairs & Housing Statutes Amendment Act*, on April 2, 2026. The legislation is a large omnibus bill that proposes several amendments to the *Municipal Government Act* (MGA), the *Alberta Housing Act*, and the *Libraries Act*. Given the complexity of the legislation, ABmunis will engage with you to share our preliminary analysis and to gather your feedback to help form our advocacy on the Bill and its implementation, which will include extensive regulatory development.

Councillor Accountability Framework

Included in the proposed amendments is a Councillor Accountability Framework that will establish expectations for councillor behaviour. The framework is intended to help build and maintain public trust, along with creating a strong foundation for good governance across Alberta.

ABmunis is encouraged to see the inclusion of the framework in the proposed amendments. Advocacy efforts by ABmunis, municipalities, and other associations across Alberta have included focused efforts on replacing the previously repealed codes of conduct. We are also pleased to see the inclusion of independent third-party investigators to hear complaints related to the framework. ABmunis and its members have been advocating for an independent body to manage complaints since codes were introduced.

We understand that many details related to the accountability framework will be established through regulations. We are encouraged by the commitment from the Minister to engage with municipalities and municipal associations, including ABmunis, on developing the necessary regulations. ABmunis will need your help in ensuring that our analysis of Bill 28 includes areas of consideration for future discussions related to the framework and we intend to continue the conversation during future events such as Summer MLC.

Other Amendments

There are several other amendments included in Bill 28. Key themes and topics include:

- Enabling Growth and Housing
 - "Automatic yes" and Automated Technology
 - Development permit statistics
 - Off-site levies
 - Non-statutory studies
 - Reserve land for charter schools
 - Community Design Codes
- Assessment and Property Tax
 - Municipal Vacancy Tax
 - Standardized Assessment Rates
 - Grandfathering Historical Costs
 - Compliance and Reporting
- Governance & Accountability
 - Municipal viability
- Municipal Transparency

- Public disclosure of municipal official salaries
- Transparency of policing costs
- Clarification of Reporting the Use of Natural Persons Powers
- Modernizing Business Improvement Area (BIA) Governance
- Public Institutions & Utilities
 - Municipal Utility Governance
- Aggregate Pits (Environment and Protected Areas)
- Seniors Lodges (Assisted Living and Social Services)

Bill 28 is lengthy and ABmunis is completing a full analysis. A draft report outlining key changes will be published next week and will include the implications as well as ABmunis' proposed position. ABmunis will also hold a webinar with municipal elected officials and staff on April 14, 2026, at noon. Register [here](#) for the webinar.

We understand that there will be several supporting regulations and orders developed in the future to supplement the legislation. Similar to engagement on the Councillor Accountability Framework, we look forward to engaging with our members to provide input to Municipal Affairs on the details of the various regulations.

We look forward to connecting with you on the 14th and hearing your feedback and questions! In the meantime, if you have any questions or recommendations, please contact your ABmunis Board representative or send an [email](#) to our Policy and Advocacy team.

Dylan Bressey | President

E: president@abmunis.ca
 300-8616 51 Ave Edmonton, AB T6E 6E6
 Toll Free: 310-MUNI | 877-421-
 6644 | www.abmunis.ca



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We respectfully acknowledge that we live, work, and play on the traditional and ancestral territories of many Indigenous, First Nations, Métis, and Inuit peoples. We acknowledge that what we call Alberta is the traditional and ancestral territory of many peoples, presently subject to Treaties 4, 6, 7, 8 and 10 and Six Regions of the Métis Nation of Alberta.

Mayor

From: Amanda Peffers
Sent: March 30, 2026 12:25 PM
To: CAO; Mayor
Subject: Fwd: Help Share Plains' Educational Grant Program! Plains
Attachments: image001.png; Plains Educational Grant Program Poster.pdf

Pls feel free to forward on if you feel appropriate.

Council, Amanda Peffers

Town of Bowden

Box 338, 2101 20th Ave

Bowden, Alberta, T0M 0K0

Begin forwarded message:

From: Amanda Peffers <Amanda.Peffers@plains.com>
Date: March 30, 2026 at 7:47:29 AM MDT
To: Amanda Peffers <amandapeffers@bowden.ca>
Subject: FW: Help Share Plains' Educational Grant Program! Plains

Forwarding on for you to review and pass along if you feel appropriate.

From: Tricia E Guerra <Tricia.Hika@plains.com>
Sent: Friday, March 27, 2026 7:17 AM
To: Adriann G Fuentes <Adriann.Fuentes@plains.com>; Argentina Briley <Argentina.Briley@plains.com>; Ashley E Milioto <Ashley.Milioto@plains.com>; Candi D Welch <Candi.Welch@plains.com>; Carmen Garcia <Carmen.Garcia@plains.com>; Cassandra C Rizer <Casie.Rizer@plains.com>; Daniela Guerrero <Daniela.Guerrero@plains.com>; Darlene K Hartman <Darlene.Hartman@plains.com>; Emily A Casey <Emily.Casey2@plains.com>; Erica K Davenport <Erica.Davenport@plains.com>; Jessica L Jones <Jessica.Jones@plains.com>; Karen L Still <Karen.Still@plains.com>; Kathy A Griffin <Kathy.Griffin@plains.com>; Keylee C Glass <Keylee.Glass@plains.com>; Kim Francis <Kim.Francis@plains.com>; Lea A Ladd - Kuykendall <Lea.Ladd@plains.com>; Maira Lujan <Maira.Lujan@plains.com>; Megan L Grubbs <Megan.Grubbs@plains.com>; Melissa J Reeves <Melissa.Reeves@plains.com>; Michelle A Medrano <Michelle.Medrano@plains.com>; Nicki L Roberts <Nicki.Roberts@plains.com>; Pamela Davis <Pamela.Davis@plains.com>; Sheryl Ellis <Sheryl.Ellis@plains.com>; Tiffany Cruce <Tiffany.Cruce@plains.com>; Tish Kille <Tish.Kille@plains.com>; Victoria Tarango <Victoria.Tarango@plains.com>; Zane Herrera <Zane.Herrera@plains.com>; Amanda Kyle <Amanda.Kyle@plains.com>; Angela Thompson <Angela.Thompson@plains.com>; Britian Pokorny <Britian.Pokorny@plains.com>; Cynthia Horvath <Cynthia.Horvath@plains.com>; Diane Foster <Diane.Foster@plains.com>; Lisa M Wilson <Lisa.Wilson@plains.com>; Lori Tkacik <Lori.Tkacik@plains.com>; Melody Ellenor <Melody.Ellenor@plains.com>; Rhoda Dumont <Rhoda.Dumont@plains.com>
Cc: Alex Cartwright <Alex.Cartwright@plains.com>; Duane D Nottingham

<Duane.Nottingham@plains.com>; Jeff Harper <Jeff.Harper@plains.com>; Toby R Gordon
<Toby.Gordon@plains.com>; Mark Eilerman <Mark.Eilerman@plains.com>

Subject: Help Share Plains' Educational Grant Program!

Good morning!

I'm reaching out to ask for your help in sharing information about Plains' Educational Grant Program with employees at your locations.

While some employees may not yet be aware of this program, it is designed to support local schools in the communities where we live and work. Employees are encouraged to share this opportunity with their children's schools and teachers.

How you can help:

Please share the attached grant program flyer with employees at your location, and print and post it in break rooms or other high-visibility areas.

Key points to highlight:

1. The program is available year-round, so applications can be submitted at any time as needs arise
2. Schools, teachers, and PTAs/PTOs are eligible to receive one grant per year

Thank you for helping us increase awareness of the Educational Grant program and for supporting the communities our employees call home! If you have any questions, please do not hesitate to reach out.

Thanks,
Tricia

Tricia (Hika) Guerra | Specialist, HSE - Public Awareness | Plains
O: 713-993-5224 | C: 832-627-3310 | tricia.hika@plains.com
333 Clay Street, Suite 1900 | Houston, TX 77002 www.plains.com

ATTENTION:

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Plains

Educational Grant Program

Did you know?

Plains proudly awards grants to local schools for programs, resources, and projects.

Tell your school to apply today!

Apply by visiting the **School Grants** page on **Plains.com**

OR

Scan the QR code



Eligibility Criteria

- The school, teachers and PTA/PTO organizations must be located within our operating areas to qualify.
- Funding can only be directed toward programs/projects that have an educational purpose.

Questions?

Please reach out to Pipelineawareness@plains.com.



We are committed to supporting our communities through investments in education.

Mayor

From: Bowden FCSS
Sent: March 30, 2026 12:03 PM
Subject: FW: Upcoming Webinars for Non Profits that use volunteers.
Attachments: 2026 Non Profit Webinar Series (3).jpg

Good morning,

Please see the email invitation below for "Support for Non-Profits" Webinar series that the Community Connection Centre in Olds is hosting in partnership with Volunteer Alberta.

Perhaps you or members of your organization would be interested in attending.

Thank you,

Jade Scott
FCSS Community Navigator
Town of Bowden
FCSS: 403-224-2207
Cell: 403-586-5028
Fax: 403-224-2244
Email: fcss@bowden.ca



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Good Afternoon,

Calling all Non-Profit Leaders in Olds! We've partnered with Volunteer Alberta to bring you a FREE webinar series starting April 22nd. You must register by emailing Ashley Keenan at akeenan@olds.ca

Learn about:

Volunteerism 101

Volunteerism 101 will cover a variety of topics related to what volunteering is, its relationship to safety and risk, and how engaging volunteers works for a nonprofit organization. If you've ever felt lost or stuck in your thinking about volunteering, this session will be a great chance to explore new strategies to conceptualize volunteering opportunities and try new ways to work with volunteers. This presentation will give attendees a refreshed understanding of the volunteering landscape in Alberta and tools they can use in their organizations to help volunteers succeed.

Volunteer Role Descriptions and Screening

Does your organization have job descriptions for its volunteers? It may seem like a stretch, but this is an important tool in the volunteer management toolkit. Come learn how to draft volunteer role descriptions, identify risks associated with different roles, and learn the basics of the volunteer screening process. In this session, you will have a chance to dive deep into the role development process and Volunteer Canada's 10 Steps to Screening, leaving your organization with critical knowledge in volunteer management.

Volunteer Policy Development

How long has it been since you reviewed your organization's volunteer policies? Policy writing can be a daunting task that involves a lot of forethought and effort, but it could be time to update them if it's been a few years since your last review. This webinar will be an excellent chance to learn the ins and outs of policy development, leaving you more confident in the policy writing process. In this session, you will learn how to frame policy, who is responsible for writing policy, and how to think about volunteer policies in specific.

Volunteer Onboarding and Training

Your volunteers deserve a good first impression of your organization. That's why onboarding and training are so critical for the start of a volunteer's relationship with your nonprofit. In this detailed session, the Volunteer Alberta team will guide you through creating an effective onboarding and training process that leaves volunteers confident and ready to work with you. If you've ever felt like volunteers need more support as they start the journey with your organization, this webinar could be for you!

In-person Q&A/Meet and Greet

Come meet the folks behind The Town of Olds' most recent webinar series on volunteerism! Ask your questions about volunteer management, engagement, and screening to an expert who has been managing volunteers for many years.



Heather Dixon

Community Development Supervisor

- 📍 4911-51 Ave., Olds, AB
- 📞 D: 403.507.4838

SUPPORT FOR NON PROFITS

Webinar Series

Join us for 5 Webinars presented by Volunteer Alberta to support and grow your organization.

- April 22 Volunteerism 101
- May 6 Volunteer Screening and Building Job Descriptions
- May 20 Policy Development
- June 3 Onboarding and Training

*Online sessions run from 12:00 PM - 1:00 PM

- June 17 In Person Q & A with Volunteer Alberta
- *In person Q&A will be by appointment.

Must register by emailing akeenan@olds.ca



Stronger Together



**VOLUNTEER
ALBERTA**

Mayor

From: Devin Dreesen <greenvelope@invites.greenvelope.com>
Sent: April 2, 2026 4:55 PM
To: Mayor
Subject: Stampede 2026!

Devin Dreesen sent you an invitation for

Stampede 2026!

Sunday, July 5, 2026

**Join me and special guests for our annual reception at the
Greatest Outdoor Show on Earth:**

The Calgary Stampede!

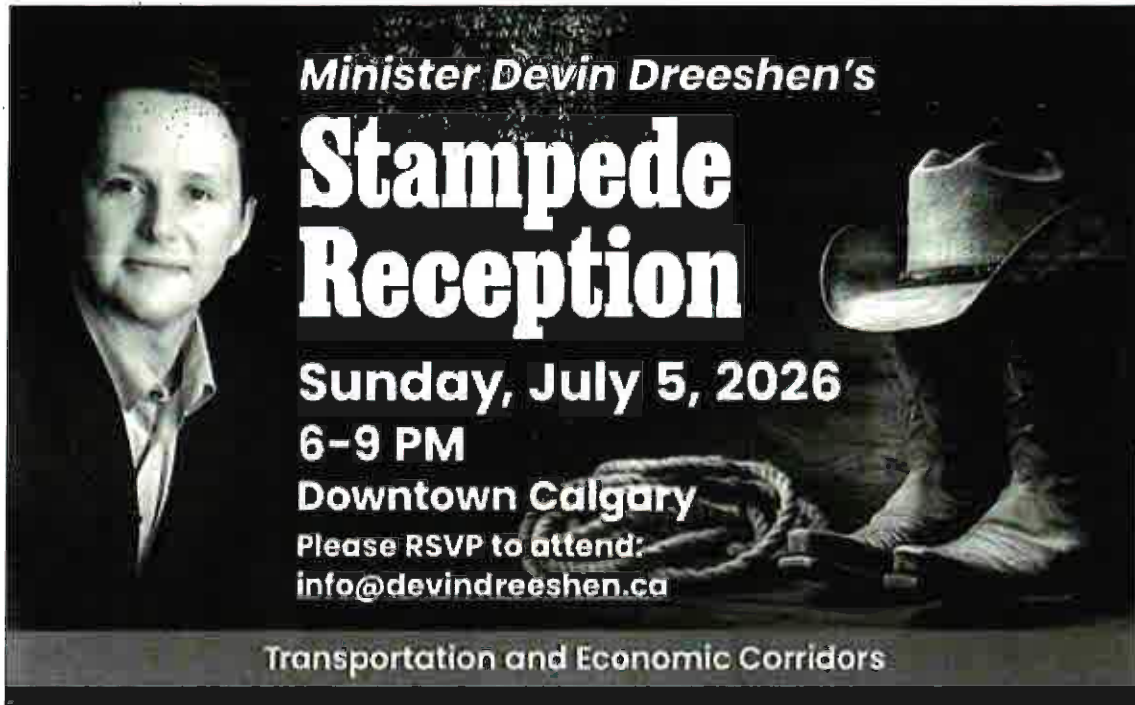
Network, catch up with old friends, and have a good time.

RSVP to attend. +1s must be registered in advance.

July 5, 2026. 6pm. New location, same event.

Any questions? info@devindreeshen.ca

WILL ATTEND WILL NOT ATTEND



This email is personalized for you. Please do not forward.

RSVP | Messaging

Calgary Alberta

6:00 PM Sunday, July 5, 2026

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support@greenvelope.com greenvelope.com/contact

Mayor

Subject: FW: BRIEFING NOTES MTMC
Attachments: Briefing Sheet Talking Points for MTMC Advocacy - March 2026.pdf

From: Betty Ann Formstone <bettyann.f@sundre.com>
Sent: March 20, 2026 11:02 AM
Subject: BRIEFING NOTES MTMC

Good Morning,

Please find attached the Briefing Notes developed to assist you when speaking to Mayors of municipalities that have yet to join the Caucus or your Council members.

Should you have any questions, please do not hesitate to contact Mayor Richard Warnock, Chair of MTMC, at richard.w@sundre.com.

Best Regards,
Betty Ann

--



BETTY ANN FORMSTONE

Legislative Executive Assistant

T. 403-638-3551 Ext. 114

F. 403-638-2100

bettyann.f@sundre.com

www.sundre.com



**Alberta Mid-Sized Towns Mayor's Caucus
Briefing Sheet/Talking Points for MTMC Advocacy**

Topic: Supplemental Funding & Membership Collaboration
(For Discussion and Advocacy)

Why It Matters

- Mid-sized towns face rising costs, aging infrastructure, and increasing service demands.
- Current funding programs are not keeping pace with inflation or true replacement costs.
- Mid-sized communities are disproportionately impacted due to limited revenue sources.

Supplemental Funding – Our Ask

- Establish a predictable, indexed supplemental funding stream for mid-sized towns.
- Funding is urgent to address aging infrastructure capital needs:
- Underground water, wastewater and storm water is failing
- Underground infrastructure replacement costs are escalated with the added road replacement
- Supplemental funding will ensure safe, reliable services without unsustainable tax increases for residents and businesses.

Member Association – Strength in Numbers

- A unified municipal voice increases our influence with the Alberta government.
- Priorities for coordinated action:
 - Advocate for sustainable funding frameworks.
 - Develop strategies to tackle infrastructure deficits.
 - Enhance knowledge-sharing and communication across municipalities.

Key Message

Mid-sized towns are the front line of service delivery. We must secure fair, predictable, and adequate funding to meet the needs of our residents and businesses. By working together, we amplify our voice and improve outcomes for all mid-sized communities.

March 2026

Mayor

From: angelamay.wilson@proton.me
Sent: April 6, 2026 12:24 PM
To: Mayor
Subject: Request for Museum Storage Space

April 6, 2026

Mayor Lori Miller and Members of Town Council
Town of Bowden
160C 5 Avenue
Bowden, AB T0M 0K0

Dear Mayor Miller and Members of Town Council,

I am writing on behalf of the Bowden Historical Society to respectfully request consideration for additional storage space to support the museum's ongoing operations and community service.

At present, several church pews are being stored at the local thrift store. Relocating these pews to a designated storage space would not only preserve these historical items more appropriately, but also free up valuable room at the thrift store for its primary retail purposes, benefiting both organizations and the community.

In addition, access to adequate storage would allow the museum to refresh and rotate exhibits through a seasonal reset, including a seasonal and holiday reset. This would enable us to better showcase our collection, keep displays engaging for returning visitors, and ensure the proper care and preservation of artifacts when they are not on display.

We believe these improvements would enhance both the museum experience and the efficient use of community spaces. We appreciate your time and consideration of this request and would be happy to provide any further information if needed.

Sincerely,
Angela Wilson
Curator
Bowden Historical Society

Mayor

From: info@pr01.wixemails.com on behalf of Central Alberta Economic Partnership
<psalvatore@investcentralalberta.ca>
Sent: March 27, 2026 10:41 AM
To: Mayor
Subject: CAEP Annual General Meeting: Friday, May 8, 2026 - Registration Now Open!

Can't see this message? [View in browser](#)



Annual General Meeting

Friday, May 8, 2026

Date: Friday, May 8, 2026

Time: 8:00 am - 2:00 pm

Location: Wolf Creek Golf Resort, Ponoka, AB

Registration Fee:

CAEP Members - \$55 (member organizations are welcome to register up to 3 people at that rate)

Non Members - \$125

Open to CAEP Members and the general public.

Join us for Central Alberta Economic Partnership's Annual General Meeting—an opportunity to connect, learn, and be part of shaping the region's economic future.

This year's AGM will unveil CAEP's new 3-year business plan, outlining our vision and strategic priorities for strengthening economic growth across Central Alberta. Attendees

will also get an exclusive look at the exciting projects and initiatives planned for the coming year.

The meeting will include two additional sessions that explore emerging economic opportunities in Central Alberta. Expert speakers will offer important regional insights relevant to businesses, municipalities, and community leaders alike.

Whether you're a member or new to CAEP, this event is your chance to engage with regional partners, gain valuable knowledge, and discover how you can be part of Central Alberta's continued success.

A detailed agenda will be available soon!

[Register Here](#)

For more information, please contact:

Paul Salvatore, BA, ALUP, CLGM

Executive Director

Email: psalvatore@investcentralalberta.ca

Phone: 587-447-2237



Subscribe to The Spark below to receive monthly updates from CAEP.

[SUBSCRIBE HERE](#)

Regular Council Meeting: April 13, 2026	Agenda Item: 11.a
Prepared by: Jacqui Molyneux	Approved by: Mayor
Report Type: Information	Attachment(s): LGFF/CCBF Funding Discussion

CAO's Report

1 General

Transitioning from Greg back to me as of April 2nd, now my desk is a little slower with year end behind me and the audit pretty much completed.

2 Staffing

Looking for summer students for public works we have two resumes so far, so hoping that we get some more soon to have a few to look at. We are also looking for a casual summer student for the office to cover vacation for the front.

3 Sewer Lining-Budget

Working with ISL to see what can be done with the sewer lining, at this point we may have to up the budget for this as it has come in over a little of what was approved, this may come forward in another meeting to consider the increase to accommodate one area instead of deleting it for this year.

4 Water Leak

Water leak on the west side of the tracks has been found and fixed. We have some clean up to do and fence repair and road repair to be done when the weather clears up and things dry out.

5 LGFF and CCBF

Please see my report of the LGFF and CCBF that is attached to my report.

Recommended Motion:

Motion by Councillor _____ that Council accepts the CAO's report as information.

LGFF/CCBF FUNDING DISCUSSION APRIL 13, 2026

LGFF/CCBF-These are capital funding that we receive from government of Alberta and the Federal Government and there is a yearly allocated amount which from year to year may change.

For example, LGFF for 2026 is \$400,010.00 and the CCBF is \$127,743.00

How they work is as follows:

Capital projects are brought to council to have them approved for the year which has been done for 2026.

These capital projects are then taken, and an application is done online with either LGFF or CCBF which ever is decided to use for certain projects. Once these projects are approved which most usually are there are the odds ones that are rejected or do not qualify under the funding program.

The projects are then proceeded with and the funds to pay for these are taken out of the general account and paid to the contractors. This however puts a strain on our everyday funding which is done mostly by tax bases.

Funding is not paid to us until a SFE is completed after year end which is December 31st last year alone, we had over \$500,000.00 in projects to be completed and paid for.

Each year I do an SFE for all projects in February for our auditors to show what was used with this funding. The SFE now must be certified by the government and then that is when payment will be paid to us. CCBF is a little different in if we do not use an amount equal to a year of funding they will not pay until a certain criterion is reached. This usually means we must have at least 95% of any previous year coming forward to have this paid to us.

Financially this puts a huge strain on our everyday funding for paying monthly expenses especially starting in December when funds are now running short from paying out large capital projects through the year and puts us into our LOC which incurs more expenses due to paying interest on the funds used in the LOC.

LGFF stands for Local Government Fiscal Framework (Provincial)

CCBF stand for Canada Community Building Fund (Federal)

SFE stand for statement of funding and expenditures

Regular Council Meeting: 2026-04-13	Agenda Item: 11.b / 11.c
Prepared by: Laurie Miller	Approved by: Mayor
Report Type: Information	Attachment(s): As per content

Agenda Item 11.a / 11.c

Content:

11.b Council Committee Reports

- i. Special Events Committee
 - Minutes – 2026-03-26

11.c Other Bodies and Organizations

- i. Bowden Frienship Club
 - AGM Minutes – 2025-03-19
- ii. Alberta Counsel
 - The News, Issue 244 March 2026
 - Session 2 Summary, Alberta 31st Legislature (March 16 to 19)
 - Session 2 Summary, Alberta 31st Legislature (March 30 to April 2)
- iii. Bowden Agricultural Society
 - Mayor's Report
- iv. MLA & Regional Mayors Meeting
 - Mayor's Report
- v. Parkland Foundation Board Meeting
 - 2026-03-26 Agenda Package
 - ASCHA Summary & Analysis of Alberta's 2026 Provincial Budget
 - Minutes
- vi. Red Deer County Enforcement Contract
 - March 2026 Enforcement Report
- vii. Chinook's Edge School Division
 - 2026-03-24 Board Highlights
- viii. Central Alberta Realtors Association
 - 2026-03-24 Letter – outlining advocacy priorities

- ix. Spring Caucus – Councillor's Reports/Hand-outs
- The Evolution of Enforcement: Collaboration, Technology, Public Trust in Policing
 - Premier Smith's Speech
 - Minister Williams and Ministerial Panel
 - ABmunis President – Address Summary
 - Councillor Liability, Duties and Governance – Legal Panel (Report)
 - Councillor Liability & Governance Training Handout

Note:

All meeting minutes where submitted should be assumed to be "unapproved".

Recommended Motion:

Motion by Councillor _____ that Council accepts the submitted reports as information.



Town of Bowden – Special Events Committee Meeting

Thursday, March 26, 2026 at 6:30 pm

Purpose

Bowden Daze Planning (July 10 -12)

MINUTES

PRESENT	Mayor	Laurie Miller (Recorder)
	Councillor	Randy Brown
	Councillor	Ryan Howlett
	Councillor	Cam Morrison
	Councillor	Amanda Peffers
	Lions Club	Stan Mills
	Volunteer	Anaya Lea
	Volunteer	Alexis Masse

ACTIVITIES PLANNING HISTORY AND NOTES:

Note: current meeting comments/direction are in this font.

Budget: \$3,000 (Last year \$2515.48)

- Candy (Administration to provide information regarding purchase from last year)
- Dignitary bags (Town Swag)
- Food supplies (Administration to provide information regarding purchase from last year)
- Participant ribbons (Inquire with Jade regarding history on judging and awards) – Check with CAO re status.

Pancake Breakfast (July 11 - 8 to 10am) Lion's Club host and fundraiser

- Purchase supplies (pre-cooked sausage) (Town; usually Council members)
- Atco BBQ (pick up on Friday before 4) or Igloo kitchen grill? BBQ booking confirmed, staff to pick up and return.
- AHS registration – training (We have enough members with training, Amanda to submit registration)
- Tim Horton's Tim's will support with product and possibly staff member.
- Tables/Chairs (Bowden Friendship Club- Museum) (Staff)
- Breakfast volunteers to arrive at 6:00 am
- Town staff presented a summary of their discussions about planning. They suggested that with the timelines for breakfast completion and the start of parade staging, that Council partner and assist at the Fortis lunch, rather than the breakfast. That would allow Council to be at the staging area to greet participants and decrease the rush between the two events. The committee discussed this and felt that we could split up between events to cover all. We felt that we could have Administration reach out through FCSS and other groups (i.e. school) for extra volunteers.

Parade (11 am)

- **Theme?**
 - Committee members reviewed previously suggested theme ideas Community Spirit (Celebrating business); Celebrating Youth (with a youth parade marshall selected by the school) A Retro or ol' School theme was suggested by Bowden Ag to include old time competitions during the rodeo (i.e. greasy pig race). During discussions; committee arrived at the theme: Salute to the 50's & 60's
 - Ideas: car clubs (Laurie to reach out to her contacts), bike decorating contest (FCSS/Boys & Girls Club contact); school band programs (Innisfail/Penhold – initiate contact through Grandview School Council), local musicians/buskers and retro events at the rodeo.
- Parade Marshall/Organizer Town staff suggested, senior member of Bowden Ag. It was noted that Bowden Ag marshalled a few years ago. There has been contact with Kurt Browning and waiting on response. Consider other options next meeting.
- Staging (9:30 start)
- Route (unchanged)
- Invitations (CAO/Mayor to review list and send)
 - Dignitaries (MP, MLA, Mayors, County)
 - Bowden Penitentiary Honour Guard
 - Business
 - RCMP
 - Double T
 - Christmas Carolling Truck
 - Radio/News Media
 - Local groups (hockey, 4H, BFC, Expanding Horizons, etc.)
 - Cultural groups listing from Marietta
 - Committee suggested adding: Red Deer Polytechnic, Olds College, Dog Training Centre, dance troupes/school bands
 - CAO and staff to update the invitation letter and parade registration form to align with the theme. There is a master Christmas card listing that contains all or most of the businesses and dignitaries as of last December. Would only need to update that for any 2026 businesses. The mayor has a draft emails for the businesses and dignitaries as of December.
- Note: need to encourage participants to generate noise and excitement
- Local business – promote participation; as per above – invitations will be sent to all with licences in town
- Float
 - Theme has been chosen: Salute to the 50's & 60's. Decorations and planning for this theme.
- Band/Piper
 - Laurie and Alexis were unable to source with their contacts. Alexis was given one other referral to check.
- Candy (check on liability concerns)
- Dignitary vehicles for council or Olds Chamber – people mover (Laurie – contact Chamber via Town of Olds)
- Dignitary bags (Town swag – Administration)

Smokies at Igloo (1 pm)

- Fortis (Ryan to reach out to our contact)

Liaison

- Bowden Golf Club (carts) (Administration to contact)
- FORTIS (BBQ lunch) Ryan to contact
- ATCO (BBQ) Booked
- Bowden Ag Society (Rodeo events) Invite to next meeting
- Bowden Grandview School (use of staging area – washroom access)
- Fire Department (Administration to contact)
- Purchase food supplies at new grocery
-

Duties checklist

- Invites – Admin/Mayor
- Parade Registration forms – communications
- BBQ pick-up – return – staff
- Pick up/set up tables & chairs/return – staff
- Traffic control/barricade - staff
- Float vehicle driver (TBD)
- Parking - staff
- Cleaning
 - Arean Kitchen – Lions
 - Atco BBQ – staff
 - Arena floors/washrooms - staff
- Leftover food – staff
- Pick up/return golf carts - staff
- Dignitary swag bags - staff

NEW ITEMS/IDEAS:**Scavenger Hunt**

- Joe Furman forwarded an idea to have a scavenger hunt involving a search for gnomes throughout town.
 - Check to see if Historical Society is interested in coordinating this event out of their facility from 1-3pm on July 11.
 - Prize structure: 1st three to complete
 - Need puzzle writers and map
 - Contact Joe for input. (Ryan)

National Indigenous History Month

- Plan an event around the Camp Crow site in the park
 - Refer to Historical Society for more information on Camp Crow. (Ryan/Amanda – Committee reps)

Escape Room

- Anaya brought up the idea of having an escape room event for 5 hours each day on Saturday and Sunday for groups of 4 to 6. She will investigate and report back.
 - Groups would be minimum 3, maximum 6. Set up themes in two of the four dressing rooms.
 - Anaya would need volunteers to assist her with creation of the event and manning the rooms during the weekend. Need to have crafty skills.
 - Charges for events: can we charge or would it have to be lending cupboard/food bank donation?

Ball Hockey Tournament

- Cam suggested holding a tournament with Saturday and Sunday. Noted that the arena would be unavailable Saturday until after the Fortis lunch. Ryan to consult Dean Turnquist about the logistics. Suggestion for a trophy to be awarded (approx. value of \$100).
 - Due to the full itinerary and usage of the arena facility, this will be tabled for next year or look to scheduling full-weekend events at other times of the year.

Post meeting note: The rates and fees bylaw would have to be reviewed and/or amended to allow for charging admissions to escape room or tournament type events. CAO to update for next meeting.

Minutes to be communicated to CAO for necessary action and staff engagement.

Next Meeting: Wednesday, April 22, 2026 at 6:30 pm; Council Chambers

1BOWDEN FRIENDSHIP CLUB

P.O. Box 496, 2133-18 Ave.

Bowden, Alberta TOM OKO

ANNUAL GENERAL MEETING – March 19, 2026(7 pm)

MINUTES

Attendance: Katie Imler, Don Peterson, Donna Peterson, Glen Fox, Joan Green, Ian Marshall, Richard Sybbilis, Grant Johnston, Audrey Johnson, Charlie Brittain, Rob Stuart, Rob Wilcox, Sandy Wilcox, Cam Morrison, Pauline Parlee, Marg Westman, Carol Christenson, Michelle Johnson, Karilynn Marshall

Call the Meeting to Order: Time: 7:03 p.m. by Karilynn Marshall.

Tonight's supper was sponsored by Sunoco Industries. Brad Urichuck dropped the groceries today for the BBQ and gave us a burger buffet style meal. Richard Sybbilis from Sunoco worked the chef duties cooking the burgers with Don Peterson. Thank you Sunoco for sponsoring the meal.

Approval of Agenda:

Additions: Back Door:

Approval of the agenda with additions: Motion: Don P. Second: Robb. S. All in favour. Motion Carried.

Approval of Past Minutes: AGM – 2025.03.27

The minutes were sent out digitally before the AGM to all 2026 members.

Summarized by Katie.

Past minutes approved by: Robb S. and second by: Sandy. All in Favour. Motion Carried.

COMMITTEE REPORTS

TREASURER'S REPORT: CAROL CHRISTENSEN

February 28, 2025 Bank Balances:

Casino Account (701) \$8,814.02

General Account (724) \$44,836.06

GIC Investments: \$43,997.94

G.I.C. Summary to Y/E December 31, 2024

Balance Jan. 1, 2024	Purchase	Interest Earned	Balance Dec. 31, 2024	Maturity Date
\$7,265.29		\$272.45	\$7,537.74	Dec. 24, 2026
\$12,380.32		\$779.25	\$13,159.57	Mar. 22, 2026
\$11,282.30		\$603.53	\$11,885.83	Jul. 26, 2026
\$7,417.68		\$296.71	\$7,714.39	Nov. 2, 2026
\$3,116.49		\$79.14	\$3,195.63	Feb. 18, 2026
\$41,462.08	\$0.00	\$2,031.08	\$43,493.16	TOTAL

Reviewed by Sandra Radau, Member on, February 12, 2026

and by Don Peterson, Director on February 19, 2026

(Signed copy on file)

Statement of Deposits and Expenditures to Y/E December 31, 2026

Bank Balance	Current Account – January 1, 2025	\$32,778.74
Bank Balance	Casino Account – January 1, 2025	\$19,702.00
	Total	\$52,480.74
Deposits	To Current Account	\$25,645.03
Deposits	To Casino Account	\$2,982.31
	Total	\$28,627.34
Expenditures	From Current Account	\$14,205.56
Expenditures	From Casino Account	\$9,336.87
	Total	\$23,542.43
Bank Balance	Current Account – December 31, 2024	\$44,218.21
Bank Balance	Casino Account – December 31, 2024	\$13,347.44
	TOTAL	\$57,565.65

Reviewed by Sandra Radau, Member on, Feb. 12, 2026

and by Don Peterson, Director on February 19, 2026

(Signed copy on file)

Assets & Liabilities to Y/E December 31, 2025

ASSETS:

Bank Balance (Business – Casino Account)	\$13,347.44
Bank Balance (General Account)	\$44,218.21
Term Deposits (G.I.C.'s)	\$43,493.16
 Total Assets In Bank	 \$101,058.81
 Bowden Friendship Club - Building	 \$101,058.81
 Bowden Friendship Club – Land	 \$40,230.00
 Total Building and Land Assets	 \$147,153.27
 TOTAL ASSETS:	 \$248,227.56

LIABILITIES:

NIL

Reviewed by Sandra Radau, Member on, February 12, 2026

and by Don Peterson on February 19, 2026

(Signed copy on file)

Treasurer's Report Approved by Charlie and second by Rob W. All in favor. Carried.

SECRETARY'S REPORT: KATIE IMLER

As of this meeting there are 34 BFC members that have paid their membership of \$10 each. We continue to foster our partnerships with the County of Red Deer and the Town of Bowden. As part of this culture of partnership:

- the Bowden Event Center is identified as an Emergency Response Centre within the County of Red Deer
- We uphold the appropriate inspections of the kitchen facility through the Public Health Agency.
- The Town has been helping us promote the facility through the town newsletter and promotions.
- The Center continues to sponsor flower baskets that add to the beautification of our Town every year.

- The Town has included the site in their roster for fire extinguisher inspections.
- Annual funding from the Town also helps us continue to maintain the facility.
- We are grateful for the ongoing rentals from residents and visitors.

Meetings/Events:

- Feb 20, Mar 27 (AGM), April 17, June 19, Sept 18, Nov. 20, Dec 10 (Turkey Dinner)

Promotions:

- Newsletters: Every month we submit a newsletter that is included with the Town of Bowden Newsletter. It is also sent out to the BFC Membership.
- Website and social media presence.
- Phone call outs to all members to share major news (raffle, Xmas Dinner, AGM, etc.)

RENTAL AGENT REPORT: CHARLIE BRITTAIN

Summary of rentals for the past year:

- 49 rental days
- 1 set of crutches and 1 wheelchair loan no charge

Charlie is working on a list of music performances to have for six months starting in October this year.

MAINTENANCE REPORT: GRANT JOHNSTON

- Routine checks at the centre include:
 - Check the exit lights (repair/replace any burnt out bulbs)
 - Check the doors and bathrooms
 - Check all windows
 - Check the furnaces to ensure they are operating properly.
 - Check the furnace filters and replace if necessary.
- Front door exit bar replaced.

Bowden Institution Community Service crew engagement:

- Scope of work for Bowden Institution Community Service crew was outlined at the October 16, 2024. Work was completed in January 2025.

- Grant has ensured that all the fire exits have new operating signs. He has also installed the basement door lock and deadbolt. We now have access from outside to the basement level.

KITCHEN REPORT: SANDY WILCOX

In addition to the private rental usage, the Kitchen has been utilized on a regular basis for the Bowden Event functions.

Sandy Wilcox continues to stock and ensure that the supplies are available for use during these functions. (ie. Coffee supplies, toilet paper, paper towels, soap and garbage bags, etc.)

A Kitchen and Supplies list has been compiled as well as a Semi-Annual Checklist, and both copies are included in the annual report 2025.

GAMING REPORT: ASHLEY WILLERT

Alberta Gaming:

- Our next Casino event is scheduled for 2026.
- We are still in need of some volunteer positions that we need to fill in at this meeting
- It was suggested to put a notice on the Facebook page for more volunteers if we need.

TOWN OF BOWDEN REP: MAYOR LAURIE MILLER

- The Town recognizes how important volunteer-led organizations are to the strength and spirit of Bowden. As we look ahead, I am hopeful we can work together to promote and renew volunteerism in our community, supporting not only your Society but all the groups that help make Bowden such a vibrant place to live.
- Cam Morrison was in attendance, as the alternate for Laurie and had no other report.
- We thank the Town of Bowden for their support and unending commitment to the BFC.

MEETING SCHEDULE – 2026/27 (TENTATIVE)

- **2026** (all meetings begin at 7:00 pm)
 - April 16
 - June 18
 - September 17
 - November 19
 - December 19 – Members Turkey Dinner (Wednesday)
- **2027**
 - February 18
 - March 18 – Annual General Meeting

HALL RENTAL RATES

Main hall	per day	250
	per hour	40
meeting room	per hour	15
kitchen	w. hall rental	25
	1 – 4 hours	50
	4 – 8 hours	100
Table cloths rec 60x102" each		10
Table cloths round 90" each		10
Downstairs hall	per day	100

- Motion to leave all rates the same by Charlie and second by Sandy.
- Discussion: We looked at the rates of renting the whole building and believe that we are very reasonable for the amenities that the BFC has in the community.
- All in favour. Motion carried.

MEMBERS VOTING ELIGIBILITY**BY-LAWS SPECIAL RESOLUTION:**

Corporate Access Number: 500091400

Registration Date: 1976-03-19

Date: Annual General Meeting - March 19, 2026

Meeting Type: Annual General Meeting Special General Meeting

Location: Bowden Event Centre, 2133-18 Avenue, Bowden, Alberta T0M 0K0

WHEREAS the Members of the Society wish to amend the Bylaws of the Society in accordance with the *Societies Act*,

BE IT RESOLVED THAT the following bylaw(s) be rescinded, altered, or added as follows:

Section 20 of the bylaw be changed **FROM:**

Any member who has not withdrawn from membership nor been suspended nor expelled as herein provided shall have the right to vote at any meeting of the society. Such votes must be made in person and not by proxy or otherwise.

TO:

- a) Only Active Members in Good Standing are entitled to vote at any meeting of the Society. Votes must be made in person and not by proxy or otherwise.
- b) For the purposes of this bylaw, an Active Member is defined as a Member in Good Standing who has attended a minimum of three (3) Society meetings, events, or activities within the preceding twelve (12) months.
- c) Members who do not meet the definition of Active Member may attend meetings but shall not have voting privileges.
- d) The Secretary shall maintain records of member attendance for the purpose of confirming voting eligibility.

FURTHER BE IT RESOLVED THAT the following bylaw(s) be rescinded, altered, or added as follows:

Section 29 of the bylaw be changed **FROM:**

The Bylaws may be rescinded, altered or added to by a "Special Resolution".

TO:

Bylaws may be rescinded, altered, or added to by Special Resolution at an Annual General Meeting or a Special General Meeting called for that purpose. The Special Resolution if passed only if not less than seventy-five percent (75%) of the eligible voting Members present vote in favour of the resolution. Notice of the proposed amendments must be provided to all members at least 21 days prior to the meeting. Bylaw amendments do not come into effect until the Society files a certified copy of the Special Resolution and the amended bylaws with Alberta Corporate Registry and the Registrar accepts the filing.

This Special Resolution requires a three-quarters (75%) majority vote of the Members present and entitled to vote.

Voting Record

<u>CATEGORY</u>	<u>NUMBER</u>
Total Members Present and Eligible to Vote	<u>16</u>
Votes In Favour	<u>16</u>
Votes Opposed	<u>0</u>
Absentions (if tracked)	<u> </u>

Result:

- Passed (75% or more in favour)
 Defeated (less than 75% in favour)

Certification

I certify that the above is a true and correct copy of a Special Resolution passed by the Members of the Society on the date indicated above.


Signature

Katie Imler

Name

Secretary

Title

2026-03-19

*Date***ELECTIONS: FORMER MAYOR ROB STURART ELECTION OFFICER**

Treasurer: Carol Christenson

Nominated by: Don Peterson

Any other nominations? No

Position Accepted: Yes

Carol Christenson is declared Treasurer until March 2027.

Secretary: Michelle Johnson

Nominated by: Karilynn Marshall

Any other nominations? No

Position Accepted: Yes

Michelle Johnson is declared Secretary until March 2027.

Vice-President: Sandra Wilcox

Nominated by: Don Peterson

Any other nominations? No

Position Accepted: Yes

Sandra Wilcox is declared Vice-President until March 2027

President: Don Peterson

Nominated by: Karilynn Marshall

Any other nominations? No

Position Accepted: Yes

Don Peterson is declared President Until March 2027.

BOARD MEMBERS:

Three years: Ashley Willert

Two years: Richard Sybblis, Grant Johnson

One year: Karilynn Marshall, Charlie Brittain

COMMITTEE CHAIRS:

Kitchen supplies: Sandy Wilcox

Maintenance: Grant Johnston

Rental Agent: Charlie Brittain

Website & Newsletter: Karilynn Marshall

Alberta Gaming: Ashley Willert

Phone Committee: Michele Johnston

ADDITIONS TO THE AGENDA

Back Door: Grant has installed a new door handle for access from outside with a keyed lock and a deadbolt.

Next Meeting: April 16 at 7pm

Motion to adjourn at 7:57 p.m. by Karilynn, Second by Pauline. All in favor. Motion carried.

Minutes approved by:

President Karilynn Marshall:

Secretary Katie Imler:

Attachments:

- Revised By-laws with the special resolution of the current officers up to the election.
- Attendance roll call for the 2026.03.19 AGM

**By-Laws of Bowden Friendship Club
March 19, 2026**

MEMBERSHIP

1. Membership fee, if any, in the society shall be determined, from time to time, by the members at a general meeting. Any person residing in Alberta, and being of the full age of 18 years, may become a member upon payment of the fee.
2. Membership fees are due and payable not later than the 31st day of March in each year. If said fees are not paid, the member in default shall automatically be suspended from the Association until such times as fees are paid. Annual membership shall be deemed to commence on the 1st day of January and terminate on the 31st day of December in the that calendar year.
3. Any member wishing to withdraw from membership may do so upon a notice to the Board through its Secretary. If any member is in arrears for fees or assessments for any year, such member shall be automatically suspended at the expiration of six months from the end of such year and shall thereafter be entitled to no membership privileges or powers in the society until reinstated. Any member upon a majority vote of all members of the society in good standing may be expelled from membership for any cause which the society may deem reasonable.

BOARD OF DIRECTORS

4. Board of Directors, Executive Committee or Board, shall mean the Board of Directors of the society. The Officers of the society (the "Board") will be made up on one President, one Vice-President, one Secretary and one Treasurer (or one Secretary/Treasurer) along with six Board of Directors. If the Secretary and Treasurer positions are not combined, then the President does not have a vote.
5. The Board shall, subject to the bylaws or directions given it by majority vote at any meeting properly called and constituted, have full control and management of the affairs of the society, and meetings of the Board shall be held as often as may be required, but at least once every three months, and shall be called by the President. A special meeting may be called on the instructions of any two members provided they request the President in writing to call such meetings, and state the business to be brought before the meeting. Meetings of the Board shall be called by 10 days' notice in writing mailed to each member or by three days' notice by email or telephone. Any five members shall constitute a quorum, and meetings shall be held without notice if a quorum of the Board is present, provided however, that any business transactions at such meeting shall be ratified at the next regularly called meeting of the Board; otherwise they shall be null and void.

6. A person appointed or elected a Director becomes a Director if they were present at the meeting when being appointed or elected, and did not refuse the appointment. They may also become a Director if they were not present at the meeting but consented in writing to act as Director before the appointment or election, or within ten days after the appointment or election, or if they acted as a Director pursuant to the appointment or election.

The President, Vice-President, Secretary and Treasurer (or Secretary/Treasurer) will serve one year terms. The Board of Directors will serve three year terms on a rotating basis. Each year, the required number of new Board of Directors will be elected as per the rotation.

7. Any Director or Officer, upon a majority vote of all members in good standing, may be removed from office or any cause which the society may deem reasonable.

STANDING COMMITTEES

8. Standing Committees can be established by the Board of Directors as deemed necessary. Examples include: Kitchen, Maintenance, Rental/Advertising, Finance.
9. Standing Committees do not have the power to commit the Society to any action, financial or legal liability.
10. Rules, guidelines and rates recommended by any Standing Committee (i.e. Rental Committee) to be established at the Society's Annual General Meeting.

PRESIDENT

11. The President shall be ex-officio a member of all committees. The President shall when present, preside at all meetings of the Society and of the Board. In the President's absence, the Vice-President shall preside at any such meetings, and in the absence of both a chairman may be elected to preside.

SECRETARY

12. It shall be the duty of the Secretary to attend all meetings of the society and of the Board, and to keep accurate minutes of the same. The Secretary shall have charge of the Seal of the society which seal whenever used shall be authenticated by the signature of the Secretary and the President, or in the case of the death or inability of either to act, by the Vice-President. In case of the absence of the Secretary, his/her duties shall be discharged by such Officer as may be appointed by the Board. The Secretary shall have charge of all the correspondence of the society and shall be under the direction of the President and the Board.

13. The Secretary shall also keep a record of all the members of the society and their addresses, send all notices of the various meetings as required; and shall collect and receive the annual dues or assessments levied by the society, such monies to be promptly turned over to the Treasurer for deposit in a chartered bank as hereinafter required.

TREASURER

14. The Treasurer shall receive all monies paid to the Society and shall be responsible for the deposit of the same in whatever bank the Board may order. He/she shall properly account for the funds of the society and keep such books as may be directed. The Treasurer shall present a full detailed account of receipts and disbursements to the Board whenever requested and shall prepare for submission to the Annual Meeting a statement duly audited as hereinafter set forth of the financial position of the society and submit a copy of the same to the Secretary for the records of the Society. The office of the Secretary and Treasurer may be filled by one person if any annual meeting for the election of Officers shall so decide.

AUDITING

15. The books, accounts and records of the Secretary and Treasurer shall be audited at least once a year by a duly qualified accountant or by two members of the society elected for that purpose at the Annual Meeting. A complete and proper statement of the standing of the books for the previous year shall be submitted to the auditor at the Annual Meeting of the society. December 31st in each year shall be the end of the fiscal year of the society.
16. The books and records of the society may be inspected by any member of the society at the annual meeting or at any time upon giving reasonable notice and arranging a time satisfactory to the Officer or Officers having charge of same. Each member of the Board shall at all times have access to such books and records.

MEETINGS

17. This society shall normally hold an annual meeting on or before March 31st in each year, of which meeting due notice shall be given to all members either by email, mail, or personal delivery by telephonic, electronic or other communication facility to each member – thirty days prior. At this meeting, there shall be elected a President, Vice-President, Secretary and Treasurer (or Secretary/Treasurer), and three (four if Secretary AND Treasurer) Directors. The Officers and Directors so elected shall form a Board and shall serve until their successors are elected and installed. Any vacancy occurring during the year shall be filled at the next meeting, provided it is so stated in the notice calling such meeting. Any member in good standing shall be eligible to hold any office in the society.
18. General meetings of the Society may be called at any time by the Secretary upon the instruction of the President or Board by notice to the last known address of each member,

delivered by email or mail eight days previous to the date of such meeting. A special meeting shall be called by the President or Secretary upon receipt by them of a petition signed by one-third of the members in good standing, setting forth the reasons for calling such meeting, which shall be by letter, phone or email to the last known address of each member, delivered eight days previous to the meeting.

19. Five members in good standing shall constitute a quorum at any meeting.

VOTING

20. a) Only Members in Good Standing who have held continuous membership in the Society for at least six (6) months prior to the date of the meeting are entitled to vote. Such votes must be made in person and not by proxy or otherwise.

b) new members who have not yet reached six (6) months of continuous membership may attend meetings but do not have voting privileges until the six-month period has passed.

c) The Secretary shall maintain a record of members' join dates for the purposes of confirming voting eligibility.

REMUNERATION

20. No Officer or member of the Association shall receive any remuneration for their services to the Bowden Friendship Centre. Officers and members may only be reimbursed for reasonable expenses incurred in carrying out the duties of their office.

21. Unless authorized at any meeting and after notice for same shall have been given, no Officer, Director, or member of the society shall receive any remuneration for his/her services.

22.

SPENDING POLICY

23. Anyone presenting an account for payment to the Board must include a receipt which clearly indicates the item(s) purchased.

24. Monies, promissory notes, drafts or bankers orders payable by the Society will be paid by cheque signed by any two members of the Board. (or by e-transfer upon approval of same two members).

25. No expenditure of more than \$100 shall be made without the prior consensus approval of Board Members.



ALBERTA COUNSEL

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The News from Alberta Counsel is Alberta's premier review of provincial politics and government vitality. As an original source of political news and commentary, The News will provide a fresh look at legislation, policy, committee debates, the civil service, along with party updates and events.

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FROM DRONES TO DIGNITY IN DEATH: HOW THE UCP IS SETTING THE TERMS

Mackenzie Blyth

Armed conflicts in the Middle East are not typically where Alberta's economic development diversification strategies get validated. But earlier this month, that's exactly what happened.

Iranian drone strikes on Amazon Web Services (AWS) infrastructure in the United Arab Emirates and Bahrain caused structural damage, fires, power loss, and prolonged service disruptions. AWS warned customers to migrate workloads and described the regional operating environment as "unpredictable." Banking platforms, enterprise software, and government services were knocked offline.

For the first time, commercial cloud infrastructure was physically targeted by military action.

As professor of technology policy at Aalto University, Villi Lehdonvirta, puts it, hyperscale data centres have quietly become "attractive targets" in modern conflict. They're concentrated, high-value infrastructure underpinning both civilian economies and, increasingly, military and intelligence capabilities. The cloud has now become a network of physical assets exposed to violent geopolitical risk.

Alberta's Technology and Innovation Minister Nate Glubish moved quickly to frame the moment. In a [Substack column](#), Glubish cast it as a proof point that data infrastructure is no longer just a technical asset, but a strategic one.

The framing is deliberate. For several years, the UCP has been trying to position the province as a destination for large-scale data infrastructure, pitching a familiar mix of advantages: abundant natural gas, a cold climate that reduces cooling costs, and a regulatory environment designed to accelerate project timelines. None of that is new. What is new is Glubish's emphasis on geopolitical security.

Glubish frames Alberta less as a low-cost jurisdiction and more as a low-risk one. The logic is straightforward. Data centres are physical assets located in specific jurisdictions where they're subject to the actions of local regimes, political stability, and military risk. In that context, Alberta's selling point shifts. NATO alignment, domestic stability, and distance from geopolitical flashpoints become key parts of the value proposition, alongside utility prices and permitting timelines.

But if the global case for Alberta is becoming clearer, the local reality is more complicated. Earlier this month, the Alberta Utilities Commission rejected a proposal to build a 1.4 gigawatt natural gas plant intended to power what was billed as the largest data centre complex in Olds. The regulator cited deficiencies in the application, ranging from incomplete environmental analysis to gaps in public consultation. The decision also surfaced a factor all governments are sensitive to: community resistance.

Residents raised concerns about noise, water use, and the scale of the project, with some saying they first heard of the development through government announcements rather than local engagement. Even with the application rejected on technical grounds, opposition remains organized, and the proponent is expected to return.

While Glubish is attempting to position Alberta as a secure, strategic jurisdiction for global data infrastructure, the massive energy demand, industrial-scale facilities, and long timelines are contributing to local friction.

Legislative changes allowing data centre operators to bring their own power supply, combined with efforts to shorten approval timelines, are about signalling that Alberta can move quickly to capture demand that may be re-evaluating location risk in real time.

But speed does not resolve local tension. Strategic infrastructure may be framed as a national or even geopolitical asset, but it is still built in specific communities with localized impacts that can slow or reshape projects.

Glubish's column leans heavily into the concept of "sovereign compute" — the idea that control over data storage and processing is increasingly a matter of national security, not just economic efficiency. While that argument is not unique to Alberta, the province does have an opportunity now to position itself as a jurisdiction where Canadian (and allied) data can be stored under domestic legal authority, outside the reach of foreign regimes.

The security framing elevates what might otherwise be a nice infrastructure play into something closer to strategic policy, while also opening the door to a broader market: governments and enterprises aren't just looking for cheaper operations, but for politically and legally secure environments.



**MACKENZIE
BLYTH**
Associate

Mackenzie Blyth is an Associate, External Relations at Alberta Counsel, where he supports clients through strategic communications, stakeholder engagement, and government relations initiatives. Mackenzie brings extensive experience working within Alberta politics, having worked in communications roles with the United Conservative Government Caucus and as Press Secretary in multiple ministries.

Prior to joining Alberta Counsel, Mackenzie worked as Manager of Strategic Communications for the UCP Government Caucus, overseeing media monitoring, message development, and communications coordination with elected officials. His background includes drafting speeches and communications products, staffing cabinet ministers at events and announcements, and collaborating closely with policy advisors and department staff to deliver accurate messaging on complex and time-sensitive issues.

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ALBERTA COUNSEL

Whether that market materializes remains an open question, but military action in the Middle East has introduced a new variable that policymakers like Glubish are clearly intent on amplifying. The challenge will be translating that narrative into real projects that clear both global scrutiny and local resistance.

Medical Assistance in Dying

If the debate about data centres is about economic and security considerations, the debate over Medical Assistance in Dying (MAID) is about something far more politically volatile: how governments define dignity, vulnerability, and the limits of choice. The UCP has moved quickly to define that terrain.

Through Bill 18, the UCP is attempting to set new boundaries on MAID in Alberta, positioning the legislation as a necessary correction to a regime that has expanded beyond its original intent. The core message, repeated in both public statements and the Legislature, is that assisted dying should be limited to end-of-life circumstances, not extended into areas where recovery remains possible.

In a member's statement, Grande Prairie-Wapiti MLA Ron Wiebe described a system that has "rapidly expanded" in recent years, pointing to rising MAID deaths as evidence that the current framework is moving beyond its original intent.

Camrose MLA Jackie Lovely's questions to Justice Minister Mickey Amery during question period focused on MAID being introduced as a last resort, which has revealed "blatant gaps where vulnerable people are not protected." She pointed to the planned federal expansion to include mental illness and invoked international concerns, asking what Alberta is doing to "introduce strong protections" and "keep patients safe."

Minister Amery's response built directly on that line of questioning. MAID deaths, he argues, are growing at an "alarming" rate, with non-end-of-life cases increasing sharply since 2021. He framed Bill 18 as a direct response that prohibits access where mental illness is the sole condition, and ensures minors are excluded.

Beyond just access to MAID is the issue of exposure, whether patients are being pressured or whether physicians should be allowed to raise MAID, and whether safeguards are sufficient to prevent coercion. This concern is central to the government's message that MAID should never be presented as an option unless explicitly requested, and the system must prioritize "hope over despair."

Despite the issue's sensitivity, the NDP has so far declined to engage directly during question period. The avoidance is understandable. This is a politically hazardous issue. It cuts across ideological lines, engages medical, religious, and disability communities, and carries significant reputational risks.

However, the UCP is already establishing a clear narrative that the system is moving too far, too fast, and that the government has a duty to intervene. Without a competing frame, that premise becomes the launching point for debate. And once established, it is difficult to dislodge.

The longer the NDP remains silent, the more political questions and public perception risk being defined by the UCP. And in politics, the side that defines the framing rarely needs to win the argument outright, they only need to ensure it is argued on their terms.





AILEEN BURKE

Director of Nonprofit and
Voluntary Sector

Aileen is an experienced lobbyist, researcher, facilitator, and communicator. She has been a part of creating and adapting policy and procedure, and complex problem solving. She has significant knowledge of the non-profit industry, with more than 15 years of front-line, management, and volunteer experience in the non-profit sector. Aileen pursued her master's degree in political science from the University of Lethbridge, where her work focused on public policy and systems integration as it relates to the Housing First philosophy. Aileen has put her expertise in political advocacy into action with a run for office at the municipal, provincial, and federal levels.

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ALBERTA COUNSEL

TIGER CALCIUM

CLIENT SPOTLIGHT

TIGER CALCIUM: THE HIDDEN FORCE BEHIND ALBERTA'S ROADS AND RESOURCE CORRIDORS

Across Alberta's vast geography, from municipal roads to resource corridors, maintaining safe and reliable infrastructure is both a logistical challenge and economic necessity. Tiger Calcium plays a critical role in meeting that challenge, supplying calcium chloride solutions that support road safety, industrial operations, and year-round mobility across Western Canada.

With operations spanning production, transportation, and distribution, Tiger Calcium provides essential support that many communities and industries rely on but rarely see. Its products are widely used in dust control, soil stabilization, and winter road maintenance, all applications that are fundamental to keeping transportation networks functional in both peak summer activity and harsh winter conditions.

In rural and industrial regions, where heavy traffic and environmental conditions can quickly degrade roadways, effective dust suppression and stabilization are key to extending infrastructure life and maintaining safe driving conditions. Tiger Calcium's services help municipalities and industrial operators reduce the need for maintenance, improve air quality, and enhance the durability of critical transportation routes.

During winter months, Tiger Calcium's anti-icing and de-icing products are essential. Designed to perform in extreme cold, these solutions prevent ice formation and improve traction, supporting safer travel for motorists, commercial carriers, and emergency services. In a province where weather has a direct impact on economic activity, this reliability is critical.

Tiger Calcium also supports Canada's energy sector through specialized fluid solutions used in drilling and well operations. These products help regulate pressure and maintain operational stability, contributing to safe and efficient resource development in one of the nation's most important industries.

Through its work across infrastructure, transportation, and energy, Tiger Calcium contributes to the foundational sectors of Alberta's economy. Its role may often be behind the scenes, but its impact is visible in safer roads, more resilient infrastructure, and the continued movement of people and goods in every Western Canadian province.



Our Services

-  Political and Communication Strategy
-  Writing, Revising, & Refining Advertising Messaging
-  Designing/Editing Creative for all Platforms
-  Registration and Logistical Campaign Set-Up
-  Ad Targetting
-  Website Design
-  Ad Reporting/Website Analytics



POLITICAL EVENTS

A Conversation with Hon. Anita Anand, Minister of Foreign Affairs of Canada

Wed, April 8 – 11:30am–1:30pm

Location: The WestIn Calgary

- The Calgary Chamber will host Foreign Affairs Minister Anita Anand for a discussion on Canada's global strategy and economic diplomacy.
- The event will include a keynote and fireside chat focused on trade, competitiveness, and how shifting international dynamics impact Canadian businesses.

Webinar: Improving Canada's Impact Assessment Processes

Thurs, April 9 – 12:30–1:30pm

Location: Virtual

- Canada West Foundation and IAA–Western and Northern Canada will host a panel on reforming federal impact assessment processes and project approval timelines.
- Discussion will include perspectives from Indigenous, regulatory, and industry leaders on balancing faster approvals with environmental oversight and Indigenous consultation.

Central Alberta Leader's Dinner

Thurs, April 16 – 5:30pm (program at 7pm)

Location: Westerner Park, Red Deer

- UCP Leader Danielle Smith and MLAs from across Alberta will headline the party's Central Alberta Leader's Dinner, a key annual gathering for supporters.
- The event will feature remarks on the province's political direction and priorities, while serving as a key fundraising and networking opportunity for the United Conservative Party.

An Evening with Searle Turton and Brian Jean Wed, April 22 – 6:30pm (program at 7pm)

Location: Best Western Sunrise Inn & Suites, Stony Plain

- The Spruce Grove–Stony Plain UCP Association will host a fundraising reception featuring MLAs Searle Turton and Brian Jean.
- The event offers an opportunity to hear updates on provincial priorities and connect with local supporters, with proceeds supporting the United Conservative Party.

First Nations Major Projects Coalition (FNMPC) Annual Conference

Wed–Fri, April 29 – May 1

Location: Sheraton Centre, Toronto

- The FNMPC will host its 9th annual conference, bringing together Indigenous leaders, government, and industry to advance partnerships in major resource and infrastructure projects.
- Discussions will focus on Indigenous economic participation, project ownership, and long-term prosperity, guided by the "seven-generation" principle and evolving approaches to trade, energy, and investment.

THE NEWS

from ALBERTA COUNSEL



STEPHEN BLANCHETTE
Associate

Stephen Blanchette brings a results-driven background in real estate, public policy, and strategic communications to his role as an Associate Lobbyist with AB Counsel. He spent five years in the real estate sector as a valuation and property tax consultant, progressing from appraisal work to senior consulting roles. In 2025, Stephen transitioned into politics full-time, first managing a federal election campaign and later supporting an Indigenous self-government in the Northwest Territories, where he contributed to executive operations and communications strategy.

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Source: LinkedIn

KEY INFLUENCER PROFILE

DANA MACKIE

CHIEF EXECUTIVE OFFICER, ALBERTA MUNICIPALITIES

Mackenzie Blyth

Dana Mackie has served as Chief Executive Officer of Alberta Municipalities since January 2025. In this role, he leads Alberta's largest municipal advocacy organization, representing 260 member communities in which approximately 85 per cent of Albertans reside. As CEO, Mackie is responsible for advancing municipal priorities with the provincial and federal governments while overseeing a broad suite of programs and services that support local governments across the province.

Mackie assumed the role following a lengthy career in Alberta's public service, bringing nearly two decades of senior leadership experience across multiple ministries. Most recently, he served as Assistant Deputy Minister of the Seniors Division within Seniors, Community, and Social Services, where he oversaw income support programs, community initiatives, and policy development impacting vulnerable populations. His experience in this role reflects a strong background in program delivery, stakeholder engagement, and navigating complex policy environments.

Prior to this, Mackie held several roles within Environment and Parks, including Executive Director of Results-Based Management, where he led business planning, performance measurement, and system transformation initiatives. He also served as Executive Director of the Climate Change Office, supporting implementation of Alberta's Climate Leadership Plan and coordinating cross-government policy efforts. Earlier in his career, Mackie held senior roles in Economic Development and Trade, including Chief of Staff to the Deputy Minister, as well as leadership positions in Apprenticeship and Industry Training and international relations, where he supported trade and investment initiatives across key global markets.

Mackie's career reflects a consistent focus on intergovernmental relations, policy coordination, and large-scale leadership. His experience working across sectors, including economic development, environmental policy, social services, and workforce development, positions him to engage effectively with a wide range of issues facing Alberta municipalities.

As Alberta Municipalities prepares to convene its 2026 Spring Municipal Leaders' Caucus, Mackie will play a central role in shaping the organization's advocacy agenda and positioning municipal priorities within the broader provincial policy arena at a time of ongoing fiscal pressure and growing infrastructure demands.

THE NEWS

Alberta's Premier Review of
Politics and Government Vitality

from ALBERTA COUNSEL



PASCAL RYFFEL
Senior Vice President

After completing his MA in Media and International Development, Pascal spent four years with the Alberta NDP Caucus. Pascal has been directly involved in Alberta politics for almost two decades, including as a candidate in 2008, and has a deep and current knowledge of Alberta politics. Pascal has been with Alberta Counsel since 2015.

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ALBERTA COUNSEL

AT A GLANCE

In the Media

Alberta Proposes Stronger MAID Safeguards

The Government of Alberta is proposing new legislation aimed at strengthening safeguards around medical assistance in dying (MAID). The proposed changes would prohibit access to MAID in cases where mental illness is the sole underlying condition and introduce additional oversight of health care professionals involved in assessments and referrals.

Premier Danielle Smith stated: "This legislation strengthens safeguards and restores clear limits on eligibility to protect vulnerable Albertans facing mental illness or living with disabilities. Those struggling with severe mental health challenges need treatment, compassion and support, not a path to end their life at what may be their lowest moment. In Alberta, a patient whose sole underlying condition is mental illness will not be eligible for MAID."

Inspection Launched into Calgary Watermain Breaks

Alberta's government has announced a formal municipal inspection into the City of Calgary's management and operation of the Bearspaw South Feeder Main following repeated infrastructure failures. The review will be conducted by a third-party inspector to assess how the city handled two major water breaks in 2024 and 2025 that resulted in significant water restrictions and disruptions for residents.

Minister of Municipal Affairs, Dan Williams, commented: "Given the recurring nature of this situation and the severe impact it is having on the daily lives of Calgarians and surrounding communities, all of whom rely on a safe, reliable water system to support their families and businesses, I believe an inspection is necessary. This decision was not taken lightly."

New Supports for Albertans with Disabilities

Budget 2026 proposes an investment of \$3.7 billion to support Albertans with disabilities, representing the largest commitment of its kind in the province's history. The funding is intended to enhance a range of programs and services, including income supports, employment initiatives, and community-based services that help individuals live more independently.

"Our government will bet on Albertans every time. That's why Budget 2026 makes a historic \$3.7-billion investment into supports for Albertans with disabilities. Because giving all Albertans the support they need to chase their dreams and help build a better future for our province – that's the real Alberta Advantage," stated Minister of Assisted Living and Social Services, Jason Nixon.

Fairview Campus to Remain Open

The Government of Alberta has confirmed that Fairview Campus will remain open, with Northern Lakes College becoming its new post-secondary provider in September 2026. Northern Lakes College is expected to offer in-person apprenticeship and health care programs, along with online learning opportunities.

"Our government heard clearly how important Fairview Campus is to students, families and the community. As an established public comprehensive community college in northern Alberta, Northern Lakes College's program offerings at the Fairview Campus will provide stability for learners and create the foundation for a community-led future that reflects the needs and strengths of the Peace Country," commented Minister of Advanced Education, Myles McDougall.

THE NEWS

from ALBERTA COUNSEL



JANELLE JIMINEZ

Fund Development Associate

Born and raised in Edmonton, Janelle Jiminez has built a career that bridges the worlds of science, business, and innovation. Her professional journey began in research, where her passion for biology and animal health led her to complete a Master of Science in Animal Science at the University of Alberta. Following her graduate studies, Janelle joined Livestock Gentec at the University of Alberta, where she coordinated multidisciplinary research in livestock genomics and led partnerships focused on genetic innovations in animal health. She later became Project Manager for the AMR – One Health Consortium at the University of Calgary, managing a \$16M provincial initiative connecting academia, industry, and government to advance antimicrobial resistance research.

Janelle earned her MBA focused on Strategy and Innovation from the Alberta School of Business in 2022. Following this she went on to join SVG Ventures | THRIVE as a Corporate Innovation Manager, supporting agri-food startups, corporate partnerships, and investment strategies across Canada. She is currently focused on supporting small business growth in Edmonton and has recently dedicated her time to support the opening of a women-run cocktail bar focused on agave education in downtown Edmonton.

j.jiminez@albertacounsel.com



A NEW BACKBONE FOR HEALTH CARE —OR JUST A NEW NAME?

By Alberta Counsel Staff



Alberta's health care system is undergoing a significant structural evolution. With the introduction of Health Shared Services (HSS), officially launched on December 1, 2025, the Government of Alberta has created an entity to provide services to clinical and non-clinical teams across the province's health care system.

Health Shared Services, a Provincial Health Corporation, is responsible for delivering and coordinating corporate and support services related to the administration and operation of the health care system, with a budget of \$2.3 billion.

With the dismantling of Alberta Health Services (AHS) as part of the larger health reorganization and the creation of Health Shared Services, the change is positioned as transformative but could reflect more focused administrative change.

Although the budgets of these two entities, AHS and HSS, are entirely different, at approximately \$34.4 billion vs. \$2.4 billion, respectively, the functions and roles appear to have overlap.

What Was Alberta Health Services?

AHS was one of the largest integrated health systems in North America. It consolidated multiple regional health authorities into a single, province-wide entity responsible for:

- Delivering frontline care (hospitals, clinics, continuing care)
- Managing public health programs
- Overseeing workforce and clinical operations
- Providing centralized support services (IT, procurement, labs, etc.)

AHS combined both service delivery and support within a single organization.

What Is Health Shared Services?

HSS represents a functional reorganization of Alberta's health care system. Rather than one entity managing all aspects of care, the system is being broken into specialized organizations, with shared services acting as a backbone.

While still evolving, Health Shared Services will generally focus on:

- Procurement and supply chain management
- Information technology and digital infrastructure
- Finance, HR, and administrative services
- Laboratory and diagnostic coordination (in some models)

These services support multiple health care delivery organizations, rather than being embedded within one.

HSS separates support functions from direct care delivery.

Key Similarities

Despite structural changes, there are important continuities including centralized support functions, province-wide scope, and government oversight.

Both models recognize the value of centralized services like procurement, IT, and HR to reduce duplication, achieve economies of scale, and standardize processes across the province.

Both AHS and HSS operate at a provincial level, ensuring consistency in service access, coordinated planning and investment, and the ability to leverage provincial scale.

In both systems, the provincial government maintains strategic control, funding authority, and policy direction.

Key Differences

The most important distinctions relate to structure, accountability, and flexibility. AHS was a fully integrated model with one organization delivering care and managing support services, whereas HSS acts in a more modular fashion with separate entities for care delivery and support. This difference reflects the shift from a single operator model to a multi-organizational system.

Another key difference is in the focus and specialization of each. AHS had a broad mandate across all aspects of health care, whereas HSS has a narrower and specialized mandate focused on efficiency and support services. HSS acts as a provider to the system rather than a system operator.

The accountability and governance of each organization also differ significantly, with AHS having a single leadership structure accountable for both clinical and operational outcomes, while HSS supports multiple organizations with distinct leadership and accountability frameworks.

Lastly, AHS had a very integrated model with the goal of reducing fragmentation with an increase in bureaucracy, whereas HSS introduces an increased risk of silos between organizations if coordination is weak.

If the goal of this change is to build a system that is more responsive to patient needs, more efficient in its use of resources, and better positioned for innovation and growth, HSS will need to focus on the coordination of a new, networked ecosystem of health entities.

The ultimate success of this transition will depend on execution, emphasizing integration across multiple entities rather than integration within one.



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Alberta 31st Legislature, Session 2 Summary
March 16th to 19th

Alberta 31st Legislature, Session 2 Summary: March 16th to 19th

Bill Updates

Government Bills

- **Bill 15: Public Safety and Emergency Services Statutes Amendment Act, 2026:** Amends the *Police Act* and the *Safer Communities and Neighbourhoods Act* to support the transition of certain public safety functions to an independent agency police service in Alberta. The bill allows the Minister of Public Safety and Emergency Services to transfer employees from the Government of Alberta to the new police service through formal transfer orders while maintaining continuity of employment. It also establishes labour-relations provisions to ensure collective bargaining rights, existing bargaining units, and collective agreements continue following the transfer. In addition, the bill expands delegation authority under the *Safer Communities and Neighbourhoods Act*, allowing the Director to delegate powers to employees of the independent agency police service.

 - **Status:** Passed Committee of the Whole.
 - **Bill Text:** [Bill 15: Public Safety and Emergency Services Statutes Amendment Act, 2026](#)
 - **GOA Overview:** [Advancing the Alberta Sheriffs Police Service](#)

- **Bill 16: Traveller Protection and Destination Development Act:** Creates a new framework for destination marketing fees and tourism development in Alberta. The bill allows the Minister of Tourism and Sport to designate a destination marketing organization, an accommodation association (where applicable), and a trustee for each geographic area. Operators may choose to charge a destination marketing fee on accommodation or prescribed tourism experiences, but if charged, it must be collected at purchase and remitted in full to the designated trustee, who must hold the funds in trust and transfer them for regulated tourism promotion purposes. The bill adds enforcement tools (inspections, penalties, offences) and a limited right of appeal. It also amends the Consumer Protection Act to require disclosure of mandatory fees at booking.

 - **Status:** Passed Committee of the Whole.
 - **Bill Text:** [Bill 16: Traveller Protection and Destination Development Act](#)
 - **GOA Overview:** [Legislation targets tourism fee transparency](#)

- **Bill 17: Fiscal Measures Statutes Amendment Act, 2026:** Amends several provincial statutes to implement fiscal and regulatory updates across taxation, financial services, pensions, and tourism. Key changes include amendments to the *Alberta Corporate Tax Act* affecting the calculation of levies on data centres, and revisions to the *Alberta Personal Income Tax Act* to introduce an updated Alberta caregiver credit for dependants with mental or physical infirmities. The bill also modifies the *Credit Union Act* to strengthen oversight and liquidity standards, expands regulatory authority shared between the Minister and the Credit Union Deposit Guarantee Corporation, and modernizes governance and compliance rules. Additional amendments update the *Employment Pension Plans Act* to allow pension plan administrators to transfer assets to purchase annuities and adjust eligibility rules for multi-employer plans, revise provisions under the *Loan and Trust Corporations Act*, and increase Alberta's tourism levy from 4% to 6% on accommodation purchases made after April 1, 2026.

 - **Status:** Passed first reading.
 - **Bill Text:** [Bill 17: Fiscal Measures Statutes Amendment Act, 2026](#)
 - **GOA Overview:** [Alberta advances budget legislation](#)

Government Bills (continued)

- **Bill 18: Safeguards for Last Resort Termination of Life Act:** Establishes additional provincial safeguards governing the provision of medical assistance in dying (MAID) in Alberta. The bill sets out enhanced eligibility and procedural requirements, including that an individual's natural death must be reasonably foreseeable within 12 months and that requests cannot be based solely on mental illness. It requires practitioner assessments, documentation safeguards, and, where possible, the presence of a family member as a witness. The legislation also introduces new rules for health care facilities, including the right to refuse provision of MAID, the creation of exclusion zones around certain facilities, and restrictions on the display or provision of MAID-related information. Additionally, it establishes a care coordination service, outlines complaint and disciplinary processes for regulated health professionals, and imposes mandatory sanctions for non-compliance.

 - **Status: Passed First Reading.**
 - Bill Text: [Bill 18: Safeguards for Last Termination of Life Act](#)
 - GOA Overview: [Advancing the Alberta Sheriffs Police Service](#)

- **Bill 19: Appropriation Act, 2026:** Authorizes government spending from Alberta's General Revenue Fund for the 2026–27 fiscal year. The bill allocates funding across government operations, including approximately \$62.5 billion for public service expenses, \$4.76 billion for capital investments, \$1.45 billion for financial transactions, and \$2 billion in contingency funding, along with \$217.7 million for the Legislative Assembly. It also permits limited transfers between expense, capital, and financial transaction votes, subject to Treasury Board approval, and includes provisions for targeted infrastructure funding such as school and health facility projects.

 - **Status: Passed First Reading.**
 - Bill Text: [Bill 19: Appropriation Act, 2026](#)
 - GOA Overview: The government did not provide a news release.

Private Member Bills

- **Bill 205: Non-Disclosure Agreements Act:** Prohibits the use of non-disclosure agreements (NDAs) in cases involving sexual misconduct or sexual exploitation. The bill would prevent respondents and responsible persons from entering into agreements that restrict individuals from disclosing experiences of sexual misconduct or participating in related complaints or investigations. Any such agreements would be deemed void, and the legislation establishes penalties for contraventions, including fines for individuals and organizations. The bill also applies retroactively to invalidate existing NDAs that conflict with its provisions and affirms that rights under the Act cannot be waived.

 - **Status: Passed First Reading.**
 - Bill Text: [Bill 205: Non-Disclosure Agreements Act](#)

- **Bill 206: Accessible Alberta Act:** Proposes creating an Accessibility Standards Committee, composed primarily of persons with disabilities, to develop and recommend accessibility standards to the government. These standards may apply to areas such as employment, the built environment, information and communications technology, government services, housing, transportation, health, education, and procurement. The legislation aims to identify, prevent and remove barriers through regulatory standards and consultation with persons with disabilities, Indigenous Peoples, and affected organizations, with the broader goal of achieving a more accessible Alberta by 2040.

 - **Status: Adjourned during Second Reading.**
 - Bill Text: [Bill 206: Accessible Alberta Act](#)

Session Transcripts

Monday, March 16, 2026, Afternoon: [Transcript](#)

Tuesday, March 17, 2026, Afternoon: [Transcript](#)

Wednesday, March 18, 2026, Afternoon: [Transcript](#)

Thursday, March 19, 2026, Afternoon: [Transcript](#)



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Alberta 31st Legislature, Session 2 Summary
March 30th to April 2nd

Alberta 31st Legislature, Session 2 Summary: March 30th to April 2nd

Bill Updates

Government Bills

- **Bill 15: Public Safety and Emergency Services Statutes Amendment Act, 2026:** Amends the *Police Act* and the *Safer Communities and Neighbourhoods Act* to support the transition of certain public safety functions to an independent agency police service in Alberta. The bill allows the Minister of Public Safety and Emergency Services to transfer employees from the Government of Alberta to the new police service through formal transfer orders while maintaining continuity of employment. It also establishes labour-relations provisions to ensure collective bargaining rights, existing bargaining units, and collective agreements continue following the transfer. In addition, the bill expands delegation authority under the *Safer Communities and Neighbourhoods Act*, allowing the Director to delegate powers to employees of the independent agency police service.

 - **Status: Passed Third Reading.**
 - **Bill Text:** [Bill 15: Public Safety and Emergency Services Statutes Amendment Act, 2026](#)
 - **GOA Overview:** [Advancing the Alberta Sheriffs Police Service](#)

- **Bill 16: Traveller Protection and Destination Development Act:** Creates a new framework for destination marketing fees and tourism development in Alberta. The bill allows the Minister of Tourism and Sport to designate a destination marketing organization, an accommodation association (where applicable), and a trustee for each geographic area. Operators may choose to charge a destination marketing fee on accommodation or prescribed tourism experiences, but if charged, it must be collected at purchase and remitted in full to the designated trustee, who must hold the funds in trust and transfer them for regulated tourism promotion purposes. The bill adds enforcement tools (inspections, penalties, offences) and a limited right of appeal. It also amends the Consumer Protection Act to require disclosure of mandatory fees at booking.

 - **Status: Has come into force as legislation.**
 - **Bill Text:** [Bill 16: Traveller Protection and Destination Development Act](#)
 - **GOA Overview:** [Legislation targets tourism fee transparency](#)

- **Bill 17: Fiscal Measures Statutes Amendment Act, 2026:** Amends several provincial statutes to implement fiscal and regulatory updates across taxation, financial services, pensions, and tourism. Key changes include amendments to the *Alberta Corporate Tax Act* affecting the calculation of levies on data centres, and revisions to the *Alberta Personal Income Tax Act* to introduce an updated Alberta caregiver credit for dependants with mental or physical infirmities. The bill also modifies the *Credit Union Act* to strengthen oversight and liquidity standards, expands regulatory authority shared between the Minister and the Credit Union Deposit Guarantee Corporation, and modernizes governance and compliance rules. Additional amendments update the *Employment Pension Plans Act* to allow pension plan administrators to transfer assets to purchase annuities and adjust eligibility rules for multi-employer plans, revise provisions under the *Loan and Trust Corporations Act*, and increase Alberta's tourism levy from 4% to 6% on accommodation purchases made after April 1, 2026.

 - **Status: Has come into force as legislation.**
 - **Bill Text:** [Bill 17: Fiscal Measures Statutes Amendment Act, 2026](#)
 - **GOA Overview:** [Alberta advances budget legislation](#)

Government Bills (continued)

- **Bill 18: Safeguards for Last Resort Termination of Life Act:** Establishes additional provincial safeguards governing the provision of medical assistance in dying (MAID) in Alberta. The bill sets out enhanced eligibility and procedural requirements, including that an individual's natural death must be reasonably foreseeable within 12 months and that requests cannot be based solely on mental illness. It requires practitioner assessments, documentation safeguards, and, where possible, the presence of a family member as a witness. The legislation also introduces new rules for health care facilities, including the right to refuse provision of MAID, the creation of exclusion zones around certain facilities, and restrictions on the display or provision of MAID-related information. Additionally, it establishes a care coordination service, outlines complaint and disciplinary processes for regulated health professionals, and imposes mandatory sanctions for non-compliance.
 - **Status: Passed Second Reading.**
 - Bill Text: [Bill 18: Safeguards for Last Termination of Life Act](#)
 - GOA Overview: [MAID protections for Albertans with mental illness](#)

- **Bill 19: Appropriation Act, 2026:** Authorizes government spending from Alberta's General Revenue Fund for the 2026–27 fiscal year. The bill allocates funding across government operations, including approximately \$62.5 billion for public service expenses, \$4.76 billion for capital investments, \$1.45 billion for financial transactions, and \$2 billion in contingency funding, along with \$217.7 million for the Legislative Assembly. It also permits limited transfers between expense, capital, and financial transaction votes, subject to Treasury Board approval, and includes provisions for targeted infrastructure funding such as school and health facility projects.
 - **Status: Has come into force as legislation.**
 - Bill Text: [Bill 19: Appropriation Act, 2026](#)
 - GOA Overview: The government did not provide a news release.

- **Bill 20: Appropriation (Supplementary Supply) Act, 2026:** Authorizes additional government spending from Alberta's General Revenue Fund for the 2025–26 fiscal year to cover expenditures not previously approved. The bill allocates approximately \$326.2 million in additional operating expenses, \$17.8 million for capital investments, \$202.2 million for financial transactions, and \$18.2 million for the Legislative Assembly. It also includes targeted transfers between departments, notably reallocating funds to support social services, justice, and other priority areas.
 - **Status: Has come into force as legislation.**
 - Bill Text: [Bill 20: Appropriation \(Supplementary Supply\) Act, 2026](#)
 - GOA Overview: The government did not provide a news release.

Government Bills (continued)

- **Bill 21: Interprovincial Trade Mutual Recognition Act:** Establishes a framework to reduce internal trade barriers by requiring Alberta to recognize goods and services that meet regulatory standards in other Canadian jurisdictions. The bill implements “mutual recognition rules,” meaning goods and services approved elsewhere in Canada are generally treated as meeting Alberta’s requirements, with limited exceptions. It enables Alberta to participate in agreements such as the Canadian Free Trade Agreement and New West Partnership, while allowing Ministers to issue exemption orders where necessary. The legislation also provides regulatory authority to manage standards, approvals, and verification processes across jurisdictions.

 - **Status: Passed Second Reading.**
 - **Bill Text:** [Bill 21: Interprovincial Trade Mutual Recognition Act](#)
 - **GOA Overview:** [Reducing barriers to interprovincial trade](#)

- **Bill 22: Animal Protection Amendment Act, 2026:** Amends the *Animal Protection Act* to strengthen animal welfare standards, enforcement powers, and penalties in Alberta. The bill expands the definition of “distress” to include conditions affecting an animal’s physical and psychological well-being, and introduces enhanced duties for persons responsible for animals, including requirements related to shelter, care, and the ability to express natural behaviours. It provides increased authority to peace officers, including new inspection powers, the ability to stop vehicles transporting animals, and expanded mechanisms to take animals into custody and ensure their care. The legislation also significantly increases penalties for offences, introduces prohibition orders restricting individuals from owning animals, and enables recognition of similar orders from other jurisdictions.

 - **Status: Passed First Reading.**
 - **Bill Text:** [Bill 22: Animal Protection Amendment Act, 2026](#)
 - **GOA Overview:** [Modernizing Alberta’s Animal Protection Act](#)

- **Bill 23: Justice Statutes Amendment Act, 2026:** Amends several statutes related to elections, citizen initiatives, public sector disclosure, and justice processes. Key changes to the *Citizen Initiative Act* and *Recall Act* include restricting initiative activity around election periods, introducing “scrutineers” to observe petition verification processes, and enhancing transparency requirements. The bill also amends the *Election Finances and Contributions Disclosure Act* to regulate the creation and distribution of misleading “deepfakes” in political contexts, including enforcement powers and penalties. Additional amendments update public sector compensation disclosure thresholds and modernize various procedural and administrative provisions across justice-related legislation

 - **Status: Passed First Reading.**
 - **Bill Text:** [Bill 23: Justice Statutes Amendment Act, 2026](#)
 - **GOA Overview:** [Boosting transparency and election integrity](#)

Government Bills (continued)

- **Bill 24: Alberta Whisky Act:** Establishes a regulatory framework and designation system for “Alberta Whisky” as a provincially recognized product. The bill sets out specific production standards, including requirements that whisky be produced entirely in Alberta using locally sourced grains and water, and limits post-distillation modifications. It designates the Alberta Gaming, Liquor and Cannabis Commission as the oversight body responsible for administering declarations, inspections, and enforcement, including the authority to revoke designations for non-compliance. The legislation also restricts the use of the term “Alberta Whisky” to products that meet the established standards, supporting product authenticity and geographic indication recognition.
 - **Status: Passed First Reading.**
 - Bill Text: [Bill 24: Alberta Whisky Act](#)
 - GOA Overview: [This Is Alberta Whisky](#)

- **Bill 25: An Act to Remove Politics and Ideology from Classrooms and Amend the Education Act, 2026:** Amends the *Education Act* to introduce new requirements aimed at promoting neutrality, academic rigor, and intellectual diversity in Alberta’s education system. The bill revises curriculum and instructional standards to emphasize critical thinking, a range of perspectives, and the avoidance of political or ideological bias in educational programming. It also places new restrictions on school boards, including limits on taking positions unrelated to their statutory responsibilities, requirements for ministerial approval of superintendent contracts, and expanded provincial oversight through strategic priorities. Additional provisions address school governance, including rules respecting flags and the national anthem, naming of school buildings, and the transfer of certain school board-owned property to the Crown.
 - **Status: Passed First Reading.**
 - Bill Text: [Bill 25: An Act to Remove Politics and Ideology from Classrooms and Amend the Education Act, 2026](#)
 - GOA Overview: [Removing politics and ideology from classrooms](#)

- **Bill 26: Immigration Oversight Act:** Establishes a comprehensive regulatory framework governing the recruitment and employment of foreign workers in Alberta. The Act introduces mandatory registration requirements for employers hiring foreign nationals and licensing requirements for foreign worker recruiters and immigration consultants. It sets out codes of conduct, prohibits exploitative practices (including charging recruitment fees to foreign workers), and imposes disclosure and contract requirements. The legislation also creates enforcement mechanisms, including inspections, administrative penalties, compensation orders, and significant fines for non-compliance. Additional provisions address information sharing, complaint processes, and provincial selection programs aligned with federal immigration agreements.
 - **Status: Passed First Reading.**
 - Bill Text: [Bill 26: Immigration Oversight Act](#)
 - GOA Overview: [Restoring trust in the immigration system](#)

Government Bills (continued)

- **Bill 27: Financial Statutes Amendment Act, 2026:** Introduces amendments to multiple financial statutes to support updated fiscal policy and program alignment in Alberta. The bill amends legislation including the *Alberta Enterprise Corporation Act*, *Automobile Insurance Act*, *Insurance Act*, *Seniors Benefit Act*, and other financial frameworks, reflecting changes to government financial operations, oversight, and program administration. As an omnibus bill, it bundles a range of technical and policy updates into a single piece of legislation, streamlining statutory changes related to Alberta's broader budget and financial management priorities.
 - **Status: Passed First Reading.**
 - **Bill Text:** [Bill 27: Financial Statutes Amendment Act, 2026](#)
 - **GOA Overview:** [Implementing Budget 2026](#)

- **Bill 28: Municipal Affairs and Housing Statutes Amendment Act, 2026:** Amends the *Alberta Housing Act*, *Libraries Act*, and *Municipal Government Act* to introduce a broad range of changes affecting municipal governance, housing administration, planning, and public-sector transparency. Key measures include new rules for housing management body reserve funds and requisitions, expanded ministerial inspection and regulatory powers over public libraries, and the creation of a provincial councillor accountability framework with complaint, investigation, sanction, and appeal processes. The bill also introduces new municipal employee compensation disclosure requirements, changes to property tax and assessment rules, expanded provincial authority over planning and development matters, and new provisions respecting pits, automated permitting systems, community design codes, and off-site levies.
 - **Status: Passed First Reading.**
 - **Bill Text:** [Bill 28: Municipal Affairs and Housing Statutes Amendment Act, 2026](#)

Private Member Bills

- **Bill 205: Non-Disclosure Agreements Act:** Prohibits the use of non-disclosure agreements (NDAs) in cases involving sexual misconduct or sexual exploitation. The bill would prevent respondents and responsible persons from entering into agreements that restrict individuals from disclosing experiences of sexual misconduct or participating in related complaints or investigations. Any such agreements would be deemed void, and the legislation establishes penalties for contraventions, including fines for individuals and organizations. The bill also applies retroactively to invalidate existing NDAs that conflict with its provisions and affirms that rights under the Act cannot be waived.
 - **Status: Referred to Standing Committee on Families and Communities.**
 - **Bill Text:** [Bill 205: Non-Disclosure Agreements Act](#)

- **Bill 206: Accessible Alberta Act:** Proposes creating an Accessibility Standards Committee, composed primarily of persons with disabilities, to develop and recommend accessibility standards to the government. These standards may apply to areas such as employment, the built environment, information and communications technology, government services, housing, transportation, health, education, and procurement. The legislation aims to identify, prevent and remove barriers through regulatory standards and consultation with persons with disabilities, Indigenous Peoples, and affected organizations, with the broader goal of achieving a more accessible Alberta by 2040.
 - **Status: Defeated on division.**
 - **Bill Text:** [Bill 206: Accessible Alberta Act](#)

Private Member Bills (continued)

- **Bill 207: Primary Provincial Industries Recognition Statutes Amendment Act, 2026:** Amends the Education Act and the Special Days Act to promote awareness of Alberta’s primary provincial industries, including fossil fuels, forestry, agriculture and construction. The bill would require the Minister of Education to incorporate age-appropriate curriculum content on the economic importance of these sectors, related career opportunities, and the role they play in provincial revenues. It also establishes February 13 as “Fossil Fuel Recognition Day” to recognize the contributions of Alberta’s fossil fuel industry and increase public awareness of its economic impact.
 - **Status: Passed Second Reading.**
 - **Bill Text:** [Bill 207: Primary Provincial Industries Recognition Statutes Amendment Act, 2026](#)

Session Transcripts

Monday, March 30, 2026, Afternoon: [Transcript](#)

Tuesday, March 31, 2026, Afternoon: [Transcript](#)

Wednesday, April 1, 2026, Afternoon: [Transcript](#)

Thursday, April 2, 2026, Morning: Transcript has not been posted online.

Estimates Transcripts

[Advanced Education](#)

[Affordability and Utilities](#)

[Agriculture and Irrigation](#)

[Arts, Culture and Status of Women](#)

[Assisted Living and Social Services \(Part One\)](#)

[Assisted Living and Social Services \(Part Two\)](#)

[Children and Family Services](#)

[Education and Childcare \(Part One\)](#)

[Education and Childcare \(Part Two\)](#)

[Energy and Minerals](#)

[Environment and Protected Areas](#)

[Executive Council](#)

[Forestry and Parks](#)

[Hospital and Surgical Health Services \(Part One\)](#)

[Hospital and Surgical Health Services \(Part Two\)](#)

[Indigenous Relations](#)

[Infrastructure](#)

[Jobs, Economy, Trade and Immigration](#)

[Justice](#)

[Mental Health and Addiction](#)

[Municipal Affairs](#)

[Public Safety and Emergency Services](#)

[Primary and Preventative Health Services](#)

[Service Alberta and Red Tape Reduction](#)

[Technology and Innovation](#)

[Tourism and Sport](#)

[Transportation and Economic Corridors](#)

[Treasury Board and Finance \(Part One\)](#)

[Treasury Board and Finance \(Part Two\)](#)

Meeting

Bowden Ag Society

Wednesday, March 18, 2026

Financials: CPRA insurance is coming due (large expense).

Casino: scheduled for July 4 & 5.

Bowden Daze:

- Trick riders available
- Sponsorship drive is underway
- Ambulance is booked
- Stock fee is approx. \$37k
- Consider a sponsor and volunteer appreciation event
- Mayor advised that first planning meeting had been held and invited the President to attend the next on March 26. Advised that:
 - ATCO barbecue had been booked for the pancake breakfast
 - Looking at getting some cultural groups for the parade
 - AHS registration underway
 - CAO and staff have reviewed work requirements
 - Committee has been asked to consider a theme for the parade to discuss on March 26. (One suggestion at this meeting was "Retro" or "Ol' School" with items like a greasy pig race.

Strategic Planning: The group reviewed the previous strategic plan and updated 1-3 year goals and long term goals for the organization.

Other: President would like to present to Council. Invited as delegate to the April 13 regular council meeting.

The minutes of the meeting will follow.

Prepared by:
Laurie Miller, Mayor

Meeting

Hon. Minister Devin Dreeshen & Regional Mayors

Wednesday, March 18, 2026

Attendees:

- Minister Dreeshen
- Trelene Baycroft, Assistant to the Minister

Mayors/Deputy Mayor

- Jas Payne, Sylvan Lake
- Jean Barclay, Innisfail
- Leah Nelson, Elnora
- Jeff Bourne, Delburne
- Carly Hansen, Red Deer County
- Michael Yargeau, Penhold
- Laurie Miller, Bowden

Roundtable:

Minister

- Welcome and congratulations
- Provincial budget – hoping to pass this sitting,
- Projects approved or in progress for Central AB:
 - Twinning Highway 11 continues
 - 2 new schools Sylvan Lake
 - Red Deer hospital – 200 new beds, heart catheterization clinic, 6 new emergency beds
 - 791 (east of Innisfail on 590) to Highway 42 (east of Penhold)
 - Mackenzie Bridge on 590
- Meeting with Chinooks Edge next week
- Plans for quarterly meetings with Regional Mayors.

Innisfail

- Little to report
- Recreation funding grant not approved

Penhold

- Asked the Minister about any updates regarding boundary changes. Response was that there was nothing yet, but maps may be tabled next week. Rumours/comments:
 - The commission may consider both a majority and minority map.
 - Hoping to save Rimbey-Rocky Mountain House – Sundre seat
 - Heard Red Deer county might be quartered.
- Penhold received notice from the federal government that it will receive a tariff refund (approx.. \$211K of a \$7 to 8 million project), however, payment will not be reviewed until the summer of 2026. Minister Dreeshen will see if payment can be expedited. (New public works/firehall.)

Sylvan Lake

- The bylaw for the golf card project is with the MLA for approval.
- Asked if there is any funding for ambulatory care. Minister to follow-up.
- Would like to see STIP grants spread out if possible to assist with paving projects (i.e. McGonigal Rd.)
- Budget open house will be rescheduled next week.

Delburne

- Had meeting today with Red Deer Polytechnic regarding medical centre
- Have a shovel-ready daycare project in partnership with CESD. Waiting to hear on funding agreement and announcement of grant.
- Potential for a large development that will require ministerial consultations.

Bowden

- Have had initial workshops on our MDP, LUB and Strategic Plan. Rolling up public submissions regarding these documents and moving forward.
- Scheduled second round interview for CAO for March 27. Looking forward to settle in with some stability in administration.
- Would like an update on the status of a Code of Conduct (Minister to follow-up on status of same)

Red Deer County

- Thanked Minister Dreeshen for continuing to invest in projects that benefit our region.
- Asked the group about data centres and what do the approvals look like. Comments/discussion:
 - Applications to AUC first and then local permitting
 - Goal posts have been moving, need to have the right parameters in the application
 - Left up to the community for resource costs (i.e power plants)
 - Mayor Barclay shared that she heard:
 - i. GE is sold out of gas turbines for the next five years
 - ii. Only 8-10% of actual value is realized for the tax base.
 - Minister Dreeshen asked to be notified if we are approached.

Prepared by:

Laurie Miller, Mayor

AGENDA

1.	Call to Order
2.	Review of Agenda
3.	Delegation – Metrix Presentation of the 2025 Audited Financial Statements
4.	Approval of Minutes - February 5, 2026 Regular meeting
5.	Correspondence
	a. ALSS – 2026 Budget Letter
6.	Reports
	a. Financial Reports – for the two months ending February 28, 2026
	b. Occupancy Stats to February 28, 2026
	c. CAO Report
7.	New Business
	a. 2025 Audited Financial Statements – approval
	b. SSC Max Rents and Power charges
8.	Next Meeting - Thursday May 7, 2026 at 10:00 am - Tour of Autumn Grove
9.	Adjournment

MINUTES

Board Members	Carly Hansen Red Deer County	Ken Denson Town of Penhold	Gail Moise Village of Elnora
	Lyle McKellar Town of Innisfail	Amanda Peffers Town of Bowden	Kathy Faulk Village of Delburne
The Bethany Group	Carla Beck CEO, The Bethany Group	Shannon Holtz Director of Housing & Lodges	Melodie Stol Stakeholder Relations

1.	Call to Order The meeting was called to order at 10:01am by Chair Ken Denson.
2.	Review of Agenda PF 26-02-01 MOVED by K. Faulk to Approve the February 4, 2026 Agenda as presented. CARRIED
3.	Orientation Power point presentation reviewing the lodge program, Parkland Foundation and The Bethany Group. PF 26-02-02 MOVED by L. McKellar to accept the presentation as information. CARRIED
4.	Approval of Minutes PF 26-02-03 MOVED by G. Moise to Approve the December 4, 2025 Organizational and Regular Meeting Minutes as presented. CARRIED <i>Chair Denson and CEO Beck approved the use of electronic signature for the minutes.</i>
5.	Correspondence
	a. ALSS HMB interim Budget
	PF 26-02-04 MOVED by A. Peffers to accept the correspondence as information. CARRIED
6.	Reports
	a. Year-end Occupancy Report to December 31, 2025

		Review of the year-end summary . One unit in Bowden community housing being repaired. PF 26-02-05 MOVED by K. Faulk to accept the occupancy report as presented. CARRIED
	b.	CAO Report Staffing update. 2025 financial audit process overview. 2026 Seniors income amounts. Lodge events Christmas highlights and menu review process. Waitlist information 61 applicants for lodge, 48 for SSC. ASCHA conference update Lyle and Gail attending. Lodge program review government had early discussion with CEO Beck regarding a 24/7 home care demonstration project. PF 26-02-06 MOVED by L. McKellar to accept the CAO report for information. CARRIED
7.	New Business	
	a.	Audit Planning and Response letter Reviewed the audit engagement letter, planning letter and response letter. PF 26-02-07 MOVED by G. Moise to accept the audit correspondence as information. CARRIED <i>Chair Denson approved the use of electronic signature for the audit correspondence.</i>
8.	Next Meeting Regular Meeting Thursday March 26, 2026 at 10:00 am on Zoom.	
9.	Adjournment With no further business, Board Chair Denson declared the meeting adjourned at 11:00am	

 Ken Denson, Board Chair
 Parkland Foundation

 Carla Beck or Shannon Holtz
 The Bethany Group

 Date

 Date



Office of the Director
HMB Operations and Compliance
Housing Division
3rd Floor, 44 Capital Boulevard
10044 – 108 Street
Edmonton, AB T6J 5E6

March 6, 2026

Ms. Carla Beck
Chief Executive Officer
Parkland Foundation
4035 50 Avenue
Innisfail, AB T4G 1B1

Dear Ms. Beck:

The provincial Budget 2026 was formally announced on February 26, 2026 and is subject to Royal Assent through the Legislature of Alberta. We are pleased to provide your 2026 Alberta Social Housing Corporation (ASHC) funding allocations for the applicable programs, including Social Housing, Lodge Assistance, and Capital Maintenance & Renewal.

These targets replace the interim 2026 ASHC budget information shared with you in mid-December, as well as the related funding provided to support operations during the first quarter of 2026. Adjustments to your monthly funding will take effect beginning in April 2026, aligning with the start of our 2026–27 ASHC fiscal cycle.

The ASHC recognizes the important contribution of the Government of Canada to social housing programs in Alberta. Funding provided through the Social Housing Agreement and the Canada Community Housing Initiative, as part of the National Housing Strategy, supports efforts to improve housing affordability and strengthen housing outcomes across the province.

For more information on the Canada Community Housing Initiative and the National Housing Strategy, please visit: <https://www.cmhc-schl.gc.ca/en/nhs>.

Social Housing Operating Budget

Your 2026 approved operating program deficit budget is **\$125,712** resulting in a monthly payment of **\$10,476**.

Your 2026 budget is intended to support the continued operation of housing units and help address operating costs, including utilities, staffing, supplies, and other expenses.

Ms. Carla Beck
Parkland Foundation

As in previous years, Housing Management Bodies (HMBs) may adjust revenue and expense allocations between properties within their Social Housing budgets, provided the overall budget remains balanced to the approved operating budget target. Site-level budget templates will be provided to you in the coming weeks. Please complete and return your 2026 site-level budget reallocations to your Housing Advisor no later than **June 30, 2026**.

Lodge Assistance Program (LAP)

In 2025, the income threshold for eligible lodge residents increased from \$31,230 to \$34,770 to align with the Alberta Seniors Benefit (ASB) total income threshold for single seniors.

- For 2026, the LAP income threshold remains at \$34,770.

As noted in the February 18, 2026, email sent to all lodge operators, all lodge residents aged 65 and over must retain the minimum disposable income amount after payment of the lodge rate by March 1, 2026. For 2026, the minimum disposable income is \$373 per month. Waivers or exceptions are not permitted, and minimum lodge rates may not be imposed.

To support HMBs through this transition, LAP rates are being increased by \$2.00 per eligible lodge resident per day to help offset potential revenue impacts while continuing to promote affordability for lodge residents. The new rates provided by ASHC are increasing for 2026 as follows:

- LAP and Unique Homes are increased from \$21.50 to **\$23.50**,
- Small Lodge Grant rate is increased from \$9.50 to **\$11.50**,
- Cottage rates are increased from \$3.50 to **\$5.50**.

As in previous years, your LAP grant will be adjusted to reflect the new rates and the 2026 eligible resident count, effective July 1, 2026. Monthly LAP funding for January through June 2026 will remain unchanged and will continue to be based on the final eligible resident counts from 2025.

We appreciate your cooperation in ensuring that only your lodge residents are submitted through the Housing Partner Portal. Please remember that Continuing Care Type B residents (formerly Designated Supportive Living) are not eligible for LAP; however, they may be eligible to receive the Supplementary Accommodation Benefit (SAB) to help offset Continuing Care – Residential accommodation charges. Additional information on SAB is available [here](#).

Ms. Carla Beck
Parkland Foundation

Capital Maintenance & Renewal (CMR)

Department staff are currently reviewing the 2026 Provincial Budget, along with the Capital Maintenance and Renewal (CMR) projects identified in your most recent business plan submission. Decisions regarding funding availability for both ASHC-owned and non-ASHC-owned assets will be communicated in due course.

Project approvals are based on factors such as asset age and condition, the potential impact of failure, and facility component priorities (e.g., life safety, building envelope, mechanical, electrical, and environmental sustainability). In accordance with established processes, proposed CMR projects are reviewed by Infrastructure and Treasury Board and Finance (TBF). CMR projects submitted through other ministries follow a similar review process.

2026 Surplus Carryovers

Surplus funds resulting from favorable operational performance may be transferred into your Deferred Operating Reserve Fund (DORF) for use in future years to support operational requirements within your Community Housing and Seniors Self-Contained portfolios. The transfer and subsequent use of DORF funds will be reported in your annual financial statements (Statement of Changes in Deferred Operating Reserve Fund). Any questions regarding these transfers can be discussed with your Housing Advisor.

The approved operating "budgeted" surplus required to be transferred to the Minister will be confirmed in your annual audit review letter, along with the expected balance in your DORF as recorded by ASHC.

Additional clarification can be found in Section 4.4 of the Management Body Handbook.

Stronger Foundations – Affordable Housing Strategy

Stronger Foundations: Alberta's 10-year strategy to improve and expand affordable housing. launched in November 2021. The strategy outlines changes needed to provide safe, stable, affordable housing for an additional 25,000 households.

For an update on the status of the key goals and actions taken go to [Stronger Foundations](#).

Budget 2026 continues to provide additional funding to build, deliver and support affordable housing options as part of Alberta's Stronger Foundations strategy.

Ms. Carla Beck
Parkland Foundation

Overall

We appreciate your ongoing efforts to operate within your approved budgets while minimizing impacts on tenant services and ensuring that units remain fully operational.

Section 21 of the Management Body Operation and Administration Regulation requires that expenditures be made within approved budgets. ASHC has limited contingency funding, and HMBs are accountable for managing operations within their budgets. Budget amendments will only be considered in the event of unforeseen emergencies.

If you have any questions or concerns regarding your budget, please contact your Housing Advisor directly.

Yours truly,



Philip Henke, CPA, CGA
Director
HMB Operations and Compliance
Housing Division

cc: Ken Denson, Board Chair, Parkland Foundation
Janet Parsons, Housing Advisor

AUTUMN GROVE LODGE
Statement of Operations
For the 2 months ended February 28, 2026

	MTD Actual	MTD Budget	Variance	% Var	YTD Actual	YTD Budget	Variance	% Var	Notes	Annual
REVENUE										
Rental Revenue	102,924	105,584	(2,660)	-3	205,654	211,167	(5,513)	-3		1,267,003
Grant - AB Seniors	30,082	20,273	9,809	48	60,164	40,546	19,619	48		243,273
Resident Services Other	3,534	3,302	232	7	7,128	6,603	525	8		39,620
Non-Resident Services	2,970	2,846	124	4	2,418	5,691	(3,273)	-58	1	34,147
Investment Income	718	758	(40)	-5	1,301	1,517	(216)	-14		9,100
TOTAL REVENUE	140,228	132,762	7,466	6	276,665	265,524	11,141	4		1,593,143
EXPENSES										
Salaries and Benefits	78,562	97,598	19,036	20	176,360	195,195	18,835	10	2	1,171,172
Operating Expenses	4,816	6,973	2,157	31	13,044	13,945	902	6		83,672
Food	19,276	22,092	2,817	13	40,146	44,184	4,038	9	3	265,105
Maintenance	3,811	5,940	2,128	36	7,340	11,879	4,539	38	4	71,276
Utility Costs	13,297	11,202	(2,095)	-19	20,773	22,404	1,631	7	5	134,421
Carbon Tax	-	-	-	N/A	0	0	-	N/A		0
Administration - All other Admin	2,614	3,338	724	22	4,450	6,676	2,226	33	6	40,055
Administration - Management Fee	5,277	5,277	(0)	0	10,553	10,553	(0)	0		63,320
TOTAL EXPENSE	127,652	152,418	24,766	16	272,666	304,837	32,171	11		1,829,022
SURPLUS (DEFICIT) BEFORE OTHER ITEMS	12,576	(19,657)	32,232	(164)	3,999	(39,313)	43,312	(110)		(235,879)
OTHER ITEMS										
Requisition Revenue	23,333	23,333	-	-	46,667	46,667	(0)	(0.00)		280,000
TOTAL OTHER ITEMS	23,333	23,333	-	-	46,667	46,667	-	-		280,000
SURPLUS (DEFICIT) BEFORE AMORTIZATION	35,909	3,677	32,232	N/A	50,666	7,354	43,312	N/A		44,121

AUTUMN GROVE LODGE
Statement of Operations
For the 2 months ended February 28, 2026

NOTES

- 1** YTD variance due timing of deposit
- 2** YTD Payroll is estimated based on 59 working days YTD.
- 3** Food costs tracking well to budget. Running slightly under
- 4** No major maintenance expense YTD
- 5** YTD variances due to timing of Invoices.
- 6** Performing as expected. Tracking under budget

HOUSING OPERATIONS
Statement of Operations
For the 2 months ended February 28, 2026

	MTD Actual	MTD Budget	Variance	% Var	YTD Actual	YTD Budget	Variance	% Var	Notes	Annual
REVENUE										
Rent	74,025	68,576	5,449	8	147,374	137,153	10,222	7	1	822,916
Resident Services Other	7,582	7,402	181	2	15,014	14,803	211	1		88,820
Non-Resident Services	65	-	65	N/A	65	-	65	N/A		-
Investment Income	1,959	2,111	(152)	(7)	3,998	4,221	(223)	(5)		25,326
TOTAL REVENUE	83,632	78,089	5,543	7	166,452	156,177	10,275	7		937,062
EXPENSES										
Salaries and Benefits	28,200	28,288	88	0	57,377	56,577	(800)	(1)		339,459
Operating	3,462	4,588	1,125	25	7,486	9,176	1,690	18	2	55,055
Operating Maintenance	10,325	24,349	14,024	58	16,966	48,697	31,731	65	3	292,183
Utilities										-
Utilities/Carbon Tax	20,116	23,984	3,868	16	31,592	47,968	16,375	34	4	287,806
Administration										-
Administration - All other Admin	3,367	3,831	463	12	6,612	7,662	1,050	14	5	45,970
Administration - Management Fee	3,525	3,525	(0)	(0)	7,050	7,050	(0)	(0)		42,300
TOTAL EXPENSES	68,995	88,564	19,569	22	127,083	177,129	50,046	28		1,062,773
SURPLUS (DEFICIT)	14,637	(10,476)	25,113	240	39,369	(20,952)	60,321	288		(125,711)

HOUSING OPERATIONS
Statement of Operations
For the 2 months ended February 28, 2026

NOTES

- 1** Rental income is up due to low vacancy rates
- 2** Operating expenses lower due to Janitorial supplies 1,000
- 3** No major maintenance expense YTD
- 4** YTD variances due to timing of invoices.
- 5** Performing as expected. Tracking under budget

Occupancy/Waitlist

For Selected Properties
Date From: 02/01/2026 to 02/28/2026

Building Name	Type	Town	No. Of Units	Move Outs	Move Ins	Vacant Units	Current Avg. Age	Current Gender	Avg. Length of Stay (Years)	Occupancy
AUTUMN GROVE LODGE	Lodge	INNISFAIL	68	1	2	0	65	FEMALE 45 MALE 22	3	100%
BOWDEN R&N	Rural and Native	BOWDEN	2	0	0	1	33	FEMALE 1 MALE 1	4	50%
Bow Glen Court	Senior Self Contained	BOWDEN	18	0	0	2	75	FEMALE 4 MALE 4	6	80%
Westview Manor	Senior Self Contained	BOWDEN	20	0	0	2	72	FEMALE 13 MALE 8	4	90%
ELK HAVEN	Senior Self Contained	DELBORNE	12	0	0	1	77	FEMALE 5 MALE 7	3	92%
JURBEE MANOR	Senior Self Contained	ELBORA	4	0	0	0	71	FEMALE 1 MALE 3	3	100%
PIONEER MANOR	Senior Self Contained	ELBORA	4	0	0	0	78	FEMALE 0 MALE 4	4	100%
AUTUMN GROVE SSC	Senior Self Contained	INNISFAIL	30	0	0	1	80	FEMALE 21 MALE 14	3	97%
Dodds Lake Manor	Senior Self Contained	INNISFAIL	32	1	0	2	78	FEMALE 22 MALE 5	5	94%
Penhold Royal Manor	Senior Self Contained	PENHOLD	8	0	0	0	80	FEMALE 4 MALE 4	7	100%
Totals			182	2	2	9	73	FEMALE 123 MALE 72 UNSPECIFIED 0	4	

Total Albertans Served

Program Type	Child (Under 18)	Adult (18 - 64)	Senior (65+)
Lodge	0	0	67
Rural and Native	0	2	0
Senior Self Contained	0	3	123
Total	0	5	190

The following items are provided in summary of key activities at Autumn Grove Lodge and Parkland Foundation Housing:

Provincial Budget 2026/2027

The ASCHA budget analysis is attached for your information.

2026 Social Housing Budget

We received our social housing budget for 2026 from the ALSS Ministry (attached, in your package). The social housing budget remains static from the previous year, but the provincial lodge assistance program (LAP) grant will increase this year from \$21.50 to \$23.50 per day for eligible lodge residents as determined on February 28th of this year. For 2026, the LAP income threshold remains at \$34,770.00 – so any residents with annual income at, or below, this rate on February 28th will be eligible for this grant which is paid directly to Parkland Foundation for operations. Capital maintenance and renewal projects have not yet been approved and shared with HMBs.

Staffing and Labour Relations

Our Lodge Manager is scheduled to return on March 23. We look forward to welcoming her back and appreciate the leadership, experience, and continuity she brings to the role. Her return will support ongoing operational stability, staff coordination, and resident services at the Lodge. We would also like to acknowledge and thank the team members who have supported operations during her absence and helped ensure continuity of service.

Resident Spring Meetings

The Autumn Grove Lodge meeting is on Friday April 17 at 1:30 pm. We provide this date in the event that any Board members would like to attend the meeting, but attendance is not required should the date not fit into your schedules. We will share the Fall meeting dates for the seniors self-contained apartments once they are scheduled. Administration will continue to bring forward topics of interest to share with the Board

Capital Projects

All approved capital projects have now been completed and formally signed off. This includes the replacement and upgrades of the boilers, make-up air units, and hot water tanks at both Dodds Lake Manor and Westview Manor. These improvements support the ongoing reliability and efficiency of building systems, enhance resident comfort, and help ensure continued compliance with operational and safety standards. We will continue to monitor system performance and address any follow-up requirements as needed.

Lodge Events



Waitlist information

Autumn Grove Lodge: 65 Applications

Parkland Housing: 50 Applications

Lodge Program Review

Lodge priority ratings have been updated to reflect revisions to the point-scoring methodology and the process used to establish waitlist priority, as directed by the Government of Alberta. These updates are intended to support greater consistency, transparency, and alignment with current operational needs and policy direction.

Menus

The Spring/Summer menu has been approved by our registered Dietitian, the next step in our process is to give the residents 30 days to review and give feedback and we will launch once that has been completed.


ASCHA

The conference will be held April 12-15 in Edmonton. ASCHA uses a weighted ballot voting system based on the number of units with the HMB. Parkland Foundation has two votes, and the votes need to be assigned.

Former Board member Tim Wilson

We were all saddened to hear of the passing of our former board member from Delburne, Tim Wilson. Tim was a strong representative for his community and strong advocate for seniors.

Timothy Lloyd Wilson
 September 8, 1935 – February 6, 2026
 Celebration Of Life
 March 2 from 11 am – 3 pm
 Delburne Community Hall



FAMILY
17811 DELBURN
COMMUNITY
SUPPORT

It is with great sadness that Tim's family announces his passing on February 6, 2026. He will leave a great emptiness in all our lives. He was an amazing husband, father, grandfather, brother and son. He is missed dearly.

Tim always strove to help make Delburne an inclusive, thriving and growing community.

His mentorship to upcoming council members, the school and businesses was always a priority to him after his family.

Tim went through a double lung transplant last year and was looking forward to raising funds for housing for people going through the same.

Donations in lieu of flowers in Tim's name can be made to Breathing Space with the Alberta Lung Association.

Alberta Lung Association
 Toll-free 1-888-774-5864, press 0
 In Memory of Tim Wilson
 Website: www.ablung.ca

EDI

Over the past two months, we recognized Pink Shirt Day, Lunar New Year, Ramadan, and Black History Month (February) as part of our ongoing Equity, Diversity, and Inclusion (EDI) initiatives. These observances were acknowledged through a range of activities and communications designed to promote awareness, foster cultural understanding, and support an inclusive environment for residents, staff, and visitors.

Efforts included sharing educational materials, highlighting the cultural and historical significance of each observance, and encouraging respectful dialogue and participation across our sites. These initiatives reflect our continued commitment to building an inclusive organizational culture that recognizes and celebrates the diverse backgrounds, experiences, and traditions within our community.



March 26, 2026

Parkland Foundation
c/o The Bethany Group
4612 - 53 Street
Camrose, Alberta
T4V 1Y6

Attention: Board of Directors

Dear Board Members:

RE: 2025 AUDIT

The purpose of this communication is to summarize certain matters arising from the audit that we believe would be of interest to the Board. This communication should be read in conjunction with the financial statements and our report thereon, and it is intended solely for the use of the Board and should not be distributed to external parties without our prior consent. Metrix Group LLP accepts no responsibility to a third party who uses this communication.

SIGNIFICANT FINDINGS FROM THE AUDIT

The objective of our audit was to obtain reasonable assurance that the financial statements are free of material misstatement. Our audit procedures were performed in order to form an opinion on the financial statements and although they might bring possible fraudulent or illegal activities to our attention, our audit procedures were not designed to detect fraudulent or illegal activities.

The audit findings contained in this letter did not have a material effect on the Foundation's financial statements, and as such, our audit report is without reservation.

Internal Controls

Our audit procedures did not reveal any significant deficiencies in internal control.

Accounting Policies

Management is responsible for determining the significant accounting policies. The choice of different accounting policy alternatives can have a significant effect on the financial position and results of the Foundation. The application of those policies often involves significant estimates and judgments by management.

We are of the opinion that the significant accounting policies, estimates and judgments made by management, and financial disclosures do not materially misstate the financial statements taken as a whole.



Uncorrected Misstatements

There were no significant uncorrected misstatements aggregated by our Firm, for the year ended December 31, 2025.

After considering both quantitative and qualitative factors with respect to the uncorrected misstatements above, we agree with management that the financial statements are not materially misstated.

Significant Difficulties Encountered During the Audit

We encountered no significant difficulties during our audit that should be brought to the attention of the Board.

AUDITOR INDEPENDENCE

We believe it is important to communicate, at least annually, with you regarding all relationships between the Foundation and our Firm that, in our professional judgment, may reasonably be thought to bear on our independence.

In determining which relationships to report, these standards require us to consider relevant rules and related interpretations prescribed by CPA Alberta and applicable legislation, covering such matters as:

- (a) holding a financial interest, either directly or indirectly, in a client;
- (b) holding a position, either directly or indirectly, that gives the right or responsibility to exert significant influence over the financial or accounting policies of a client;
- (c) personal or business relationships of immediate family, close relatives, partners or retired partners, either directly or indirectly, with a client;
- (d) economic dependence on a client; and
- (e) provision of services in addition to the audit engagement.

We are not aware of any relationships between the Foundation and ourselves that, in our professional judgment, may reasonably be thought to bear on our independence that have occurred from January 1, 2025 to March 26, 2026.

We wish to thank the management and staff for their assistance during the audit. We appreciate the opportunity to work with the Foundation.

Yours very truly,

METRIX GROUP LLP



Curtis Friesen CPA, CA
Partner

PARKLAND FOUNDATION
Financial Statements
FOR THE YEAR ENDED DECEMBER 31, 2025

Draft



INDEPENDENT AUDITORS' REPORT

To the Board of Directors of the Parkland Foundation

Opinion

We have audited the financial statements of the Parkland Foundation (the "Foundation"), which comprise the statement of financial position as at December 31, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Foundation as at December 31, 2025, and the results of its operations and the changes in its net assets and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.



Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

METRIX GROUP LLP

Chartered Professional Accountants

Edmonton, Alberta

March 26, 2026

**PARKLAND FOUNDATION
STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2025**

	<u>Lodge</u>	<u>Self Contained</u>	<u>2025</u>	<u>2024</u>
ASSETS				
CURRENT				
Cash and cash equivalents (Note 2)	\$ 621,377	\$ 670,951	\$ 1,292,328	\$ 824,739
Accounts receivable (Note 3)	39,800	39,650	79,450	127,145
Prepaid expenses	<u>3,202</u>	<u>8,360</u>	<u>11,562</u>	<u>23,074</u>
	664,379	718,961	1,383,340	974,958
TANGIBLE CAPITAL ASSETS (Note 4)	<u>120,829</u>	<u>72,555</u>	<u>193,384</u>	<u>227,909</u>
	<u>\$ 785,208</u>	<u>\$ 791,516</u>	<u>\$ 1,576,724</u>	<u>\$ 1,202,867</u>
LIABILITIES				
CURRENT				
Accounts payable and accrued liabilities (Note 5)	\$ 97,912	\$ 139,030	\$ 236,942	\$ 205,684
Deferred revenue	79,203	31,421	110,624	82,277
Interfund (receivable) payable	<u>(171,326)</u>	<u>171,326</u>	<u>-</u>	<u>-</u>
	5,789	341,777	347,566	287,961
DEFERRED CONTRIBUTIONS	<u>-</u>	<u>316,951</u>	<u>316,951</u>	<u>179,329</u>
	<u>5,789</u>	<u>658,728</u>	<u>664,517</u>	<u>467,290</u>
NET ASSETS				
Unrestricted net assets	648,749	50,233	698,982	487,827
Internally restricted net assets (Note 6)	9,841	10,000	19,841	19,841
Invested in tangible capital assets	<u>120,829</u>	<u>72,555</u>	<u>193,384</u>	<u>227,909</u>
	<u>779,419</u>	<u>132,788</u>	<u>912,207</u>	<u>735,577</u>
	<u>\$ 785,208</u>	<u>\$ 791,516</u>	<u>\$ 1,576,724</u>	<u>\$ 1,202,867</u>

APPROVED ON BEHALF OF THE BOARD:

_____ Director

_____ Director

**PARKLAND FOUNDATION
STATEMENT OF OPERATIONS
FOR THE YEAR ENDED DECEMBER 31, 2025**

	<u>2025</u>	<u>2024</u>
REVENUE		
Accommodation	\$ 2,110,460	\$ 1,976,182
Lodge assistance and social housing program grants	486,697	580,613
Recoveries	140,266	160,019
Interest	34,575	40,328
Donations	100	4,000
Other grant	<u>-</u>	<u>33,075</u>
	<u>2,772,098</u>	<u>2,794,217</u>
EXPENSES		
Wages and benefits	1,431,840	1,398,980
Utilities	408,002	427,406
Building and ground maintenance	382,631	364,722
Food and kitchen supplies	275,453	248,383
Management fees	115,648	115,059
Office	54,680	48,275
Equipment and appliances	30,576	54,939
Professional fees	16,440	20,710
Insurance	15,127	21,021
Travel, training and conferences	8,889	1,126
Rent	6,370	6,000
Laundry and cleaning supplies	<u>2,664</u>	<u>8,799</u>
	<u>2,748,320</u>	<u>2,715,420</u>
SURPLUS BEFORE OTHER ITEMS	23,778	78,797
OTHER ITEMS		
Municipal requisitions (Note 7)	280,000	250,000
Amortization of tangible capital assets	(34,525)	(42,705)
Alberta Social Housing Corporation surplus remittance	<u>(92,623)</u>	<u>(98,360)</u>
ANNUAL SURPLUS	<u>\$ 176,630</u>	<u>\$ 187,732</u>

**PARKLAND FOUNDATION
STATEMENT OF CHANGES IN NET ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2025**

	<u>Unrestricted Net Assets</u>	<u>Invested in Tangible Capital Assets</u>	<u>Internally Restricted Net Assets (Note 6)</u>	<u>2025</u>	<u>2024</u>
NET ASSETS - BEGINNING OF YEAR	\$ 487,827	\$ 227,909	\$ 19,841	\$ 735,577	\$ 547,845
Annual surplus	176,630	-	-	176,630	187,732
Amortization of tangible capital assets	34,525	(34,525)	-	-	-
Transfers	-	-	-	-	-
NET ASSETS - END OF YEAR	\$ 698,982	\$ 193,384	\$ 19,841	\$ 912,207	\$ 735,577

Draft

**PARKLAND FOUNDATION
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2025**

	<u>2025</u>	<u>2024</u>
OPERATING ACTIVITIES		
Annual surplus	\$ 176,630	\$ 187,732
Items not affecting cash:		
Amortization of tangible capital assets	<u>34,525</u>	<u>42,705</u>
	<u>211,155</u>	<u>230,437</u>
Change in non-cash working capital		
Accounts receivable	47,695	4,191
Prepaid expenses	11,512	(8,159)
Accounts payable and accrued liabilities	31,258	(26,324)
Deferred revenue	28,347	22,738
Deferred contributions	<u>137,622</u>	<u>18,717</u>
	<u>256,434</u>	<u>11,163</u>
INCREASE IN CASH FLOW	467,589	241,600
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	<u>824,739</u>	<u>583,139</u>
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>\$ 1,292,328</u>	<u>\$ 824,739</u>

**PARKLAND FOUNDATION
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025**

NATURE OF OPERATIONS

Parkland Foundation was established by Ministerial Order, pursuant to the Alberta Housing Act. It is responsible for the operation and administration of Westview Manor, Penhold Royal Manor, Dodds Lake Manor, Bow Glen Court, Poplar Grove Court, Elk Manor, Jubilee Manor, Pioneer Manor, Autumn Grove Lodge and Rural and Native Housing Units. The Foundation qualifies as a not-for-profit organization as defined in the Income Tax Act and is exempt from income taxes.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Presentation

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.

(b) Fund Accounting

The Foundation follows the deferral method of accounting for contributions and reports using fund accounting, and maintains two funds: Lodge Fund and Self Contained Fund. The Lodge Fund reports the Foundation's revenue and expenses related to Autumn Grove Lodge. The Self Contained Fund reports the Foundation's revenues and expenses related to the self contained housing.

(c) Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand and balances with banks. All amounts are readily converted into known amounts of cash and are subject to an insignificant change in value.

(d) Tangible Capital Assets

Tangible capital assets are stated at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution. When fair value cannot be reasonably determined, the capital asset is recorded at a nominal value. Tangible capital assets are amortized over their estimated useful lives at the following rates and methods:

Buildings and leasehold improvements	40 years, Straight-line method
Equipment	20%, Declining balance method

(e) Long-lived assets

Long-lived assets consist of tangible capital assets. Long-lived assets held for use are measured and amortized as described in the applicable accounting policies.

The Foundation writes down long-lived assets held for use when conditions indicate that the asset no longer contributes to the Foundation's ability to provide goods and services. The assets are also written-down when the value of future economic benefits or service potential associated with the asset is less than its net carrying amount. When the Foundation determines that a long-lived asset is impaired, its carrying amount is written down to the asset's fair value.

(f) Contributed materials and services

Contributions of materials and services are recognized in the financial statements at fair value at the date of contribution, but only when a fair value can be reasonably estimated and when the materials and services are used in the normal course of operations, and would otherwise have been purchased.

**PARKLAND FOUNDATION
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025**

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(g) Revenue Recognition

The Foundation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions for tangible capital assets are recorded as deferred contributions until spent. Once spent, they are transferred to unamortized capital allocations which are amortized to revenue on the same basis as the tangible capital assets acquired by the contribution.

Rent and recoveries are recognized as revenue in the year the service is provided.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned.

(h) Internally restricted net assets

The Foundation's Board of Directors hold internally restricted net assets in reserves to be used for specific purposes (see details in Note 7). These internally restricted amounts are not available for general purposes without approval by the Board of Directors.

(i) Measurement uncertainty

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant areas requiring the use of management's estimates include the useful lives of tangible capital assets, the corresponding rates of amortization and the amount of accrued liabilities. All estimates are reviewed periodically and adjustments are made to the statements of operations as appropriate in the year they become known.

(j) Financial Instruments

Measurement of financial instruments

The Foundation initially measures its financial assets and financial liabilities at fair value, and subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash and cash equivalents and accounts receivable. The Foundation has no financial assets measured at fair value.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in net income. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the statement of operations.

**PARKLAND FOUNDATION
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025**

2. CASH AND CASH EQUIVALENTS

	<u>2025</u>	<u>2024</u>
Operating accounts	\$ 1,291,528	\$ 823,939
Petty cash	<u>800</u>	<u>800</u>
	<u>\$ 1,292,328</u>	<u>\$ 824,739</u>

3. ACCOUNTS RECEIVABLE

	<u>2025</u>	<u>2024</u>
GST recoverable	46,393	27,223
Resident and government receivables	<u>\$ 33,057</u>	<u>\$ 99,922</u>
	<u>\$ 79,450</u>	<u>\$ 127,145</u>

4. TANGIBLE CAPITAL ASSETS

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net Book Value</u>	
			<u>2025</u>	<u>2024</u>
Buildings and leasehold improvements	\$ 72,300	\$ 9,787	\$ 62,513	\$ 64,320
Equipment	<u>464,956</u>	<u>334,085</u>	<u>130,871</u>	<u>163,589</u>
	<u>\$ 537,256</u>	<u>\$ 343,872</u>	<u>\$ 193,384</u>	<u>\$ 227,909</u>

5. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	<u>2025</u>	<u>2024</u>
Accounts payable and accrued liabilities	\$ 182,781	\$ 146,101
Salary and vacation benefits payable	<u>54,161</u>	<u>59,583</u>
	<u>\$ 236,942</u>	<u>\$ 205,684</u>

6. INTERNALLY RESTRICTED NET ASSETS

Internally restricted net assets are not available for unrestricted purposes without the approval of the Board of Directors. The Board has restricted \$19,841 (2024 - \$19,841) of net assets for future use.

**PARKLAND FOUNDATION
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2025**

7. MUNICIPAL REQUISITIONS

	<u>2025</u>	<u>2024</u>
Red Deer County	\$ 219,800	\$ 195,850
Town of Innisfail	38,360	34,425
Town of Penhold	14,280	12,800
Town of Bowden	4,004	3,575
Village of Delburne	2,800	2,675
Village of Elnora	<u>756</u>	<u>675</u>
	<u>\$ 280,000</u>	<u>\$ 250,000</u>

8. RELATED PARTY TRANSACTIONS

The Bethany Nursing Home of Camrose, Alberta acts as a Chief Administrative Officer (CAO), providing management, administrative, and operational support for the Foundation.

Autumn Grove Lodge collects accommodation fees and pays all expenditures on behalf of the Self Contained Housing and is reimbursed monthly. As at December 31, 2025, the amount due to the Lodge for expenditures incurred for Housing amounted to \$171,326 (2024 -\$245,141).

The Foundation paid \$115,648 (2024 - \$115,059) for shared administrative services to Bethany Nursing Home of Camrose, Alberta for the year ended December 31, 2025.

These transactions were in the normal course of operations and were recorded at the exchange amount, which is the amount agreed upon by the related parties.

9. FINANCIAL INSTRUMENTS

It is management's opinion that the Foundation is not exposed to significant credit, liquidity, market, currency, interest rate or other price risk through its financial instruments which include cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities.

**PARKLAND FOUNDATION
STATEMENT OF OPERATIONS - LODGE
DECEMBER 31, 2025**

Schedule 1

	<u>2025</u>	<u>2024</u>
REVENUE		
Accommodation	\$ 1,259,867	\$ 1,198,810
Lodge assistance program grants	360,985	390,156
Recoveries	52,590	54,584
Interest	9,900	6,408
Donations	100	4,000
Other grant	<u>-</u>	<u>33,075</u>
	<u>1,683,442</u>	<u>1,687,033</u>
 EXPENSES		
Wages and benefits	1,092,084	1,062,926
Food and kitchen supplies	275,453	248,383
Utilities	139,875	142,202
Building and ground maintenance	121,763	128,192
Management fees	73,348	72,759
Office	25,091	21,436
Equipment and appliances	10,160	8,364
Professional fees	5,280	6,688
Insurance	4,431	6,423
Laundry and cleaning supplies	2,664	8,799
Travel, training and conferences	<u>2,138</u>	<u>424</u>
	<u>1,752,287</u>	<u>1,706,596</u>
 DEFICIT BEFORE OTHER ITEMS	 (68,845)	 (19,563)
 OTHER ITEMS		
Municipal requisitions	280,000	250,000
Amortization of tangible capital assets	<u>(32,943)</u>	<u>(40,728)</u>
 ANNUAL SURPLUS	 <u>\$ 178,212</u>	 <u>\$ 189,709</u>

**PARKLAND FOUNDATION
STATEMENT OF OPERATIONS - SELF CONTAINED
DECEMBER 31, 2025**

Schedule 2

	<u>2025</u>	<u>2024</u>
REVENUE		
Accommodation	\$ 850,593	\$ 777,372
Social housing program grant	125,712	190,457
Recoveries	87,676	105,435
Interest	<u>24,675</u>	<u>33,920</u>
	<u>1,088,656</u>	<u>1,107,184</u>
 EXPENSES		
Wages and benefits	339,756	336,054
Utilities	268,127	285,204
Building and ground maintenance	260,868	236,530
Management fees	42,300	42,300
Office	29,589	26,839
Equipment and appliances	20,416	46,575
Professional fees	11,160	14,022
Insurance	10,696	14,598
Travel, training and conferences	6,751	702
Rent	<u>6,370</u>	<u>6,000</u>
	<u>996,033</u>	<u>1,008,824</u>
 SURPLUS BEFORE OTHER ITEMS	 92,623	 98,360
 OTHER ITEMS		
Alberta Social Housing Corporation surplus remittance	(92,623)	(98,360)
Amortization of tangible capital assets	<u>(1,582)</u>	<u>(1,977)</u>
 ANNUAL DEFICIT	 \$ <u>(1,582)</u>	 \$ <u>(1,977)</u>

Parkland Foundation

To: Parkland Foundation Board

From: Shannon Holtz, Senior Director, Housing & Lodges

cc: Carla Beck, Chief Executive Officer

Date: February 20, 2026

Re: Max Rent Senior Self Contained

Rent Ceilings are set annually as part of the annual budget approval process. These are set based on the most current provincial rent surveys completed by the Federal and Provincial Government.

Proposed Motion:

It is recommended that the Board approve the following Maximum rents for the following buildings:

Building Name	Rent 2026
Westview Manor / Bowden	\$ 789.00
Bow-Glen Court / Bowden	\$ 789.00
Dodds Lake Manor / Innisfail	\$ 902.00
Penhold Royal Manor / Penho	\$ 759.00
Jubilee	\$ 525.00
Pioneer	\$ 525.00
Elk Haven	\$ 600.00
Autumn Grove SSC	\$ 902.00

According to Social Housing Accommodation Regulations we are only able to increase the rent by 10%. In the municipalities that indicated a higher than 10% increase we have only increased to the appropriate rent.

We have taken the average rents based on the current Open Alberta 2024 information.

Thank you,

Shannon Holtz
Director, Housing & Lodges

Parkland Foundation

To: Parkland Foundation Board

From: Shannon Holtz, Senior Director, Housing & Lodges

cc: Carla Beck, Chief Executive Officer

Date: February 20, 2026

Re: Power charge Senior Self Contained

Annually we do an extensive review of all of the power charges per site. After reviewing for 2025 we have a few increases/decreases we would like to propose.

Proposed Motion:

It is recommended that the Board approve an increase/decrease to power charges for the following:

Power Charges*

<u>Building Name</u>	<u>Current Charge</u>	<u>Proposed Change</u>
Westview Manor	\$42.00	\$50.00
Dodds Lake Manor	\$50.00	\$42.00
Penhold Royal Manor	\$50.00	\$49.00

*Decreased charge

*power is charged out at 80% of annual utility invoice

Shannon Holtz
Senior Director, Housing & Lodges

ASCHA's Summary and Analysis of Alberta's 2026 Provincial Budget

Prepared by ASCHA for Members

March 2, 2026

Updated as further details become available.



Alberta's Overall Fiscal Position

Budget 2026 was tabled with a projected \$9.4 billion deficit for 2026–27, declining to \$7.6 billion in 2027–28 and \$6.9 billion in 2028–29. The provincial government has indicated that Alberta's fiscal framework permits deficits when revenues decline significantly and has signalled that the framework itself will be reviewed.

Ahead of the 2026 Budget, Premier Danielle Smith mentioned expanding income testing for certain social support programs to strengthen long-term sustainability. Budget 2026 reflects that direction. Most notably, effective July 1, 2026, seniors' income thresholds for the Alberta Seniors Benefit will be reduced by 9%, along with corresponding reductions to Special Needs Assistance for Seniors and the grant component of the Seniors Home Adaptation and Repair Program. These changes are expected to generate savings of \$23 million in 2026–27 and \$31 million annually thereafter.

Revenue pressures are driven primarily by lower non-renewable resource revenue and a more modest oil price assumption of approximately \$60.50 West Texas Intermediate. Total revenue is estimated at \$74.55 billion in 2026–27, compared to \$75.29 billion in the prior fiscal year.

Total expenses are forecast at \$83.9 billion, representing a 5.8% year-over-year increase. Growth is concentrated in health and education and reflects population growth, compensation agreements, and structural system changes rather than broad program redesign.

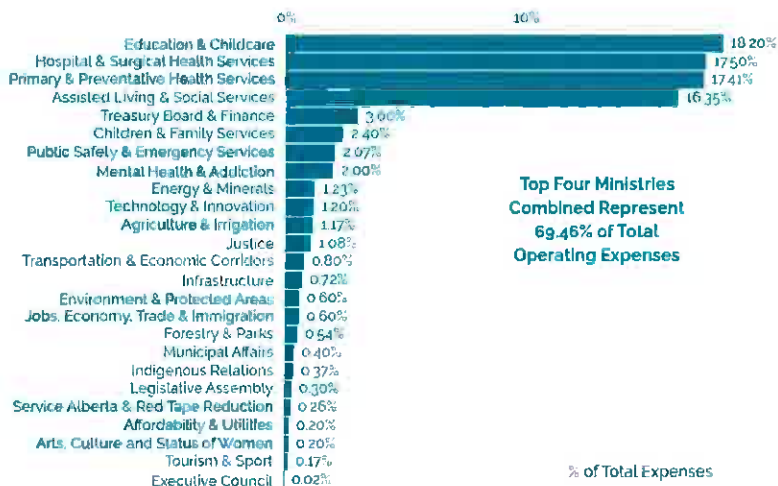
Debt servicing costs rise to \$3.4 billion, and taxpayer-supported debt is projected to reach \$109 billion by the end of 2026–27. The annual voted contingency returns to \$2 billion, signalling a normalization from elevated levels in the prior year.

Alberta Budget 2026 in 12 Numbers

- \$74.55B total revenue
- \$83.9B total expenses
- \$9.4B deficit
- \$24.4B health care spending
- \$6.35B continuing care
- \$1.08B continuing care capital (3 years)
- \$150M lodge modernization (3 years)
- \$782.5M Affordable Housing Partnership Program (3 years)
- \$125.5M rent assistance this fiscal year
- \$2B contingency
- \$3.4B debt servicing
- \$109B taxpayer-supported debt

Revenues and Expenditures

Where Alberta Allocates Its Operating Budget by Government Ministry In 2026-27



Total revenue for 2026–27 is estimated at \$74.55 billion, slightly below the \$75.29 billion forecast in 2025–26. Revenue pressures are driven primarily by lower non-renewable resource revenue, now estimated at \$13.213 billion, reflecting a more modest oil price assumption.

Combined provincial tax revenue, including corporate, personal, education, and other taxes, is projected at approximately \$30.47 billion.

Federal transfers remain a significant component of Alberta’s revenue framework, estimated at \$13.715 billion in 2026–27.

Federal transfers underscore the intergovernmental dimension of funding health, social services, and housing-related programs.

Total expenses are forecast at \$83.9 billion, representing a 5.8% year-over-year increase. Spending growth is concentrated in health and education and reflects demographic pressures, negotiated compensation agreements, and structural system modernization rather than broad program expansion.



Expenses

Total expenses for the fiscal year are forecast at \$83.922 billion for 2026–27, an increase from the \$79.3 billion forecast for 2025–26 in the 2025 Budget, a 5.8% increase year over year (\$4.6 billion).

Expenses are projected to grow to \$88.4 billion by 2028–29, averaging approximately 2.7% per year from 2026–27 onward.

This level of expenditure growth reflects population pressures, compensation agreements across the public sector, and continued demand in core service areas.

Public sector compensation, like previous budgets, remains a large portion of overall expenses.

Public Sector Compensation

(excluding physician compensation)

Composition of Spending - Operating Expenses

Operating expenses in 2026–27 are estimated at \$70.4 billion, accounting for approximately 84% of total expenses, a \$3.4 billion increase (5%) from 2025–26.

Increases are primarily concentrated in health and education, with more modest increases in social services (which will be covered in the section on Assisted Living and Social Services below).

The government continues to state that operating growth is being managed within the framework of population growth plus inflation, though elevated demographic growth and negotiated compensation settlements are placing upward pressure on budgets.

With the Ministry reorganization, the Ministry of Assisted Living and Social Services is the fourth largest ministry, behind Education and Childcare, Hospital and Surgical Services, and Primary and Preventative Health Services (see chart under the respective ministry details).

Contingency

The annual voted contingency has been returned to \$2 billion, down from elevated levels in 2025–26 (previously \$4 billion), which were used to manage tariff uncertainty and public sector

Last year's budget estimate
for 2026–27 - **\$27.09 B**
2026–27 Expense - **\$30.23 B**



Full-time Equivalents (across ministries & agencies):
232,500 an increase of **6,572** since last year's budget

Approximately 89% of growth is outside of ministries
in agencies, operationally independent entities etc.

compensation pressures. This signals a return to a more typical contingency but also suggests reduced flexibility if new cost pressures emerge.

Strategic Priorities in the 2026 Budget

Budget 2026 is framed around two central priorities: Maintaining Alberta's Advantage and Supporting Albertans. Together, these pillars position the province to manage fiscal pressures while sustaining core public services and long-term economic competitiveness.

Priority One: Maintaining Alberta's Advantage

Under this pillar, the government emphasizes economic resilience, fiscal stability, and competitive positioning. The budget advances this objective by:

- Supporting a strong and adaptable workforce
- Investing in post-secondary education and apprenticeship training
- Building communities through infrastructure and capital expansion
- Supporting trade and diversification in emerging sectors
- Investing in business and industry to strengthen Alberta's competitive position

These measures are presented as essential to protecting Alberta's tax advantage, encouraging private sector growth, and maintaining productivity amid global uncertainty.

Priority Two: Supporting Albertans

The second pillar centres on strengthening public services and addressing affordability and population growth pressures.

The most significant investment is in health care, with funding directed toward expanding hospital capacity, reducing surgical and emergency wait times, growing the health workforce, and increasing access to continuing care, mental health, and addiction services.

Kindergarten to grade twelve education is the second major area of growth, with funding tied to enrolment increases, classroom complexity, specialized learning supports, and school construction and modernization.

Additional investments under this priority include childcare, income supports, affordable housing, seniors' benefits, homelessness programming, and community-based social services.

Taken together, Budget 2026 emphasizes substantial investments in health and education, continued infrastructure expansion, and targeted supports for families and communities, while maintaining a stated commitment to fiscal discipline within a projected deficit environment.

Below is a chart detailing our recommendations and asks from our 2026 Pre-Budget Submission, which was shared with relevant ministries in December 2025.

It is important to note that many of these recommendations are not explicitly under the domain of Treasury Board and Finance. In other words, if a recommendation appears to be addressed in the 2026 Budget, it does not mean the approach is off the table.



Sharing our recommendations in the manner we do is strategic; it helps reinforce what the sector is looking for broadly and supports the larger budget asks that the respective ministries are making. They are also positioned to support ASCHA's broader advocacy efforts, which ASCHA Members can easily refer to if the topic comes up in conversation. Our strong one-sector voice helps frame the issues that arise, not as one-offs, but as part of a larger picture. We look at how the system could better support our member organizations so that they can do what they do best: serve and support the Albertans who call our member communities home.

These outcomes will be included in our four board advocacy priorities.

Strategic Priority One: Stabilizing the Foundation		
What We Asked For	What is in Budget 2026	What's Missing/What's Next
Modernize contracted continuing care funding modes	Emphasis on the system restructuring into the four new agencies, with Assisted Living Alberta funded at \$5.3B and the Continuing Care Capital Program Increased	No explicit modernization of contracted provider funding formulas; no revenue adequacy review framework
Index and modernize operating funding across housing/care		Inconsistent use of Indexation across housing and continuing care. It remains a key advocacy priority as costs continue to rise.

	General operating growth in Assisted Living & Social Services; approximately \$1 million in additional funding for the Lodge Assistance Program (LAP) Grant	
Flexible tools to help offset aging-related costs (via tax credit or monthly benefit pilot)	No targeted benefit introduced	Continued opportunity to position as a cost-avoidance strategy
Restore/expand community health supports and tenants' supports	Continued investment in home and community care; Aging with Dignity funding	No dedicated funding for on-site tenant support workers, pharmacist/physician access in congregate settings
Workforce recruitment and retention incentives	No housing or continuing care workforce incentives identified	Alignment with broader provincial workforce strategies and broader economic development goals
Emergency preparedness/outbreak resources for supportive living and seniors' lodges	No targeted outbreak funding identified, although requirements are mandatory	Position as an equitable system risk mitigation tactic, linking to lessons learned
Increase rent assistance; work to extend the Canada-Alberta Housing Benefit (CAHB)	Affordable Housing Partnership Program (AHPP) and rent assistance (an increase of \$11.1 million in this fiscal year to increase support to another 900 households) both see an increase in funding in this budget	No explicit confirmation of CAHB extension, but bilateral negotiations are the critical component to its future.
Overall: Capital and structural continuing care funding increased, but the operating sustainability for providers, especially those operating contracted health spaces, remains largely unaddressed.		

Strategic Priority Two: Building Capacity & Sustainability

What We Asked For	What is in Budget 2026	What's Missing/What's Next
Increase capital, capital maintenance and renewal (CMR)	Housing receives a portion (4%) of the total \$4.2 billion three-year CMR envelope - \$49.6 billion in this fiscal year	Long-range planning to extend the life of buildings or plan for replacement, which will need to be addressed to keep existing units online
Multi-year funding for CMR and extension to lodges regardless of ownership	Commitment to long-term maintenance strategy for Alberta Social Housing Corporation-owned properties; continued lodge modernization capital	No structural reform guaranteeing predictable multi-year CMR funding, no explicit ownership-neutral CMR policy
Increase the \$5,000 tendering threshold for CMR	Not mentioned	One of the challenges with this ask is that the \$5,000 threshold aligns with general accounting principles across the Government of Alberta, despite that this is a low-cost, high-impact administrative fix
Introduce targeted rural development incentive (i.e. tax measures or capital support tools) to encourage the construction or renewal of housing in undersupplied rural communities	General permitting modernization	No rural-specific housing capital incentive; no tax-based rural development measure, but there is broad language around meeting the needs of urban and rural Alberta

Property tax exemption consistency + municipal offset	Not clearly identified	Opportunity to frame as a municipal housing viability strategy, as increasing housing supply remains a key issue for the government
Establish ambitious housing supply targets (7% by 2030)	Stronger Foundations target of 25,000 more households by 2032-33	No percentage of stock targets, no system-level supply benchmarks
Reform AHPP; coordinate federal processes; extend <i>Local Authorities Capital Financing Act (LACFA)</i> borrowing eligibility	AHPP capital confirmed (\$758 billion)	No further administrative reform commitment; no borrowing reform under <i>LACFA</i>
Overall: Capital dollars are present and have been increased. Structural reform of financing, administration, and procurement remains something to be addressed.		

Strategic Priority Three: Integrating & Empowering Local Solutions		
What We Asked For	What is in Budget 2026	What's Missing/What's Next
Position housing providers as support hubs; Integrating a higher acuity model at certain sites	Health system restructuring emphasizes community-based care	Opportunity to create consistent funding models and access to the full range of wrap-around supports, which members and Albertans rely on
Increase home care; implement 24/7 home care to meet more unscheduled needs in congregate settings	Continued expansion of home and community care	The Housing Division is working on a pilot (approximately eight sites) to offer enhanced home care, which will inform our next steps on this advocacy priority

<p>Advanced data systems and continuing care funding model framework</p>	<p>IT modernization across government; systems investments</p>	<p>No dedicated continuing care revenue model framework or transparency reform, but will remain a key recommendation as the government moves forward with lodge modernization, including the potential of providers to Connect Care to allow shared platforms and access to data as key to quality care</p>
<p>Strengthen the Seniors Lodge Program; address occupancy issues</p>	<p>Lodge modernization capital; additional LAP funding</p>	<p>Implementation of the Lodge Program Review Recommendations will begin in Spring 2026</p>
<p>Overall: Directionally aligned with Integration goals, but no structural support to operationalize provider-led integration (yet).</p>		

Relevant Ministry by Ministry Details

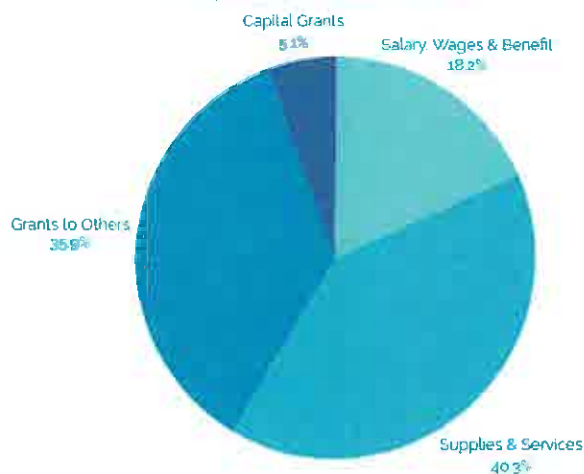
Ministry of Assisted Living & Social Services

As noted previously, this new, larger assisted living and social services-focused ministry is the fourth largest in terms of operating expenses, with estimated operating expenses of just over \$11.51 billion in 2026-27.

Continuing Care

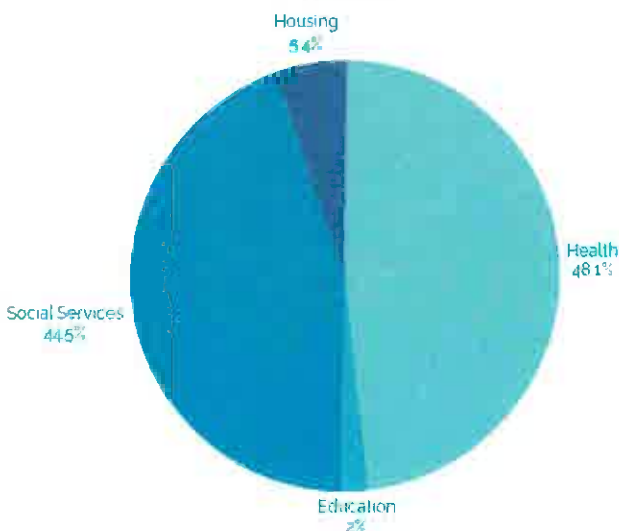
Continuing Care, inclusive of program planning and delivery, continuing care programs, and grants to Assisted Living Alberta (ALA), is estimated at \$5.369 billion for this fiscal year. Over 93% of continuing care funding now flows through ALA. Between last year's budget and this year's, there has been a \$1.34 billion increase, with the envelope for grants to ALA accounting for roughly 95% of the increase, and the other two accounting for combined growth of less than \$71 million.

Assisted Living & Social Services Expense by Object 2026-27



Source: Alberta Budget 2026 Fiscal Plan

Assisted Living & Social Services Expense by Function 2026-27



Source: Alberta Budget 2026 Fiscal Plan

Of that increase, \$495 million is to provide wraparound medical and non-medical supports, home care, community care, and social services.

Continuing care expansion is explicitly positioned as a system flow strategy to reduce pressure on alternative levels of care within hospitals and to support aging in the community. Targets in the ministry's business plan aim to increase the proportion of continuing care clients receiving home and community care from


60.7% in 2024-25 to 63.6% by 2028-29. This signals a broader policy shift toward community-based models over institutional growth.

The budget highlights \$40 million allocated to expanding continuing care, alongside \$17 million in federally funded Aging with Dignity bilateral funding. The former is intended for expanded continuing care, and the latter is intended to help seniors access home care or a care facility in their community.

While continuing care funding has increased significantly at the macro level, provider-level impacts remain unclear pending additional information. This adds to the operational uncertainty. Further details are required to understand how these funding changes will impact the sector. ASCHA will update this document for members once the entity financial details are available.

On Continuing Care Capital, the recently closed intake window saw 89 applications, totalling \$3.3 billion in projects and 9,200 units. The available capital for this round is approximately \$400 million, with a target timeline of May/June, unless they can complete approvals earlier to avoid construction delays. Successful proponents will receive a letter from the Minister of Assisted Living and Social Services. Unapproved projects will receive a letter from the Assistant Deputy Minister of Housing detailing next steps.

Continuing Care Capital

Approximately **\$1.06 billion**
over three-years
with **\$344 million** 
allocated to this fiscal year

Social and Community Housing

The Alberta Social Housing Corporation (ASHC) has been allocated \$2.28 billion over three years - a total of \$706.8 million in this fiscal year (inclusive of operating and capital). This funding comes from the provincial government and the bilateral housing agreement with the Government of Canada.

The letters to operators for operating funding are targeted to go out after the ASHC board approval the week of March 2, 2026. High-level details for operating follow. Further details will be added to this document when the budget documents covering entity financials are released.

The Lodge Program will have a total budget of \$64 million this fiscal year an increase of approximately \$1 million. This increase will likely be used as a de facto index to the Lodge Assistance Program (LAP) Grant to help address rising costs.

Rent assistance sees a budget increase in 2026-27 to \$125.5 million, an increase of 9.7% or approximately \$11 million, with the goal of maintaining support to the approximately 13,300 households currently supported, while adding an additional 900 households.

The separate line item for Gender-Based Violence Rent Assistance increases by roughly \$600,000, to \$9.01 million, with the increase attributed to the federal government (rent assistance is a key aspect of the bilateral agreement).

Community housing, which includes the seniors' self-contained program, sees a modest \$700,000 increase this fiscal year, but has seen significant cumulative growth over the past two years.

Asset Transfers

Asset transfers will be paused unless they are tied to capital investment (as in an organization applying for a specific property as part of the capital grant programs. If an organization already has a letter for a specific transfer, that will proceed.

Capital Maintenance & Renewal

The 2026-27 fiscal year will see an allocation of \$49.6 million, with a total allocation over three years of approximately \$155.2 million, representing an increase of approximately \$24.2 million. Approximately forty-five major CMR projects will be addressed this

Capital Maintenance & Renewal (CMR) 

\$155.2 million over 3 years

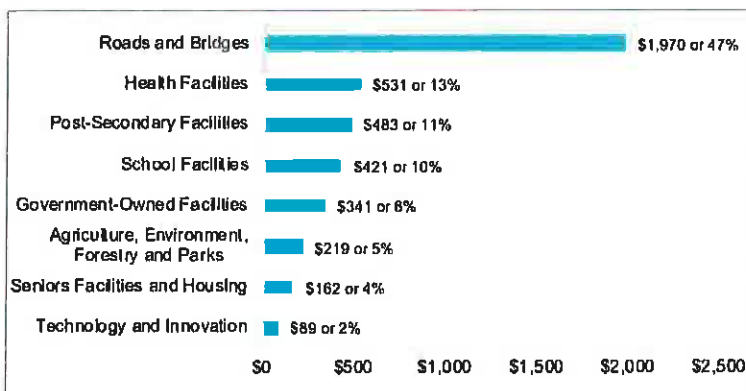
\$49.6 million in this fiscal year

An approximate **\$24.2 million** increase

year, including the completion of delayed projects. The focus is on the existing maintenance backlog and ongoing capital rehabilitation needs. Below is a chart from the Fiscal Plan detailing Seniors

Facilities and Housing CMR relative to the full CMR allocation.

Budget 2026 CMR Allocations
(millions of dollars)



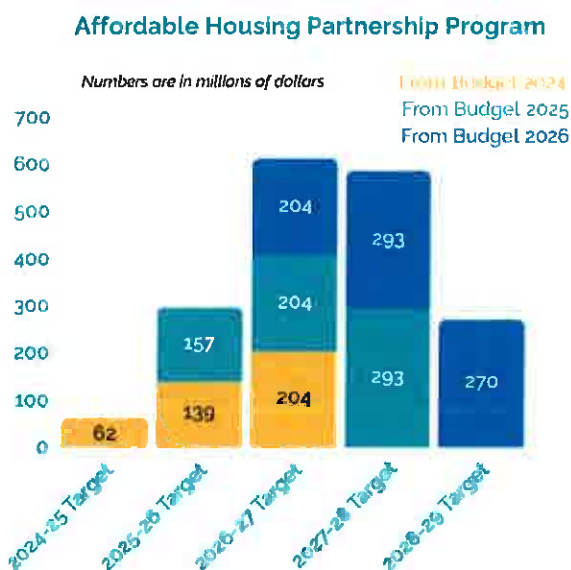
The Affordable Housing Strategy is allocated \$6.8 million in this fiscal year to continue to advance the province's Affordable Housing Strategy.

Lodge & Seniors Housing Capital Budget 2026 provides a defined capital commitment for lodge and seniors housing infrastructure

through two dedicated envelopes. The Lodge Modernization Program is funded at \$50 million annually, for a total of \$150 million over three years. This establishes a consistent, predictable capital stream specifically for lodge renewal and modernization projects which is expected to build 550 new units.

In addition, the Seniors Facilities and Housing Capital Maintenance and Renewal allocation provides \$50 million in 2026–27, with a total of \$155 million over three years. This funding supports rehabilitation, lifecycle replacement, and deferred maintenance across seniors housing assets.

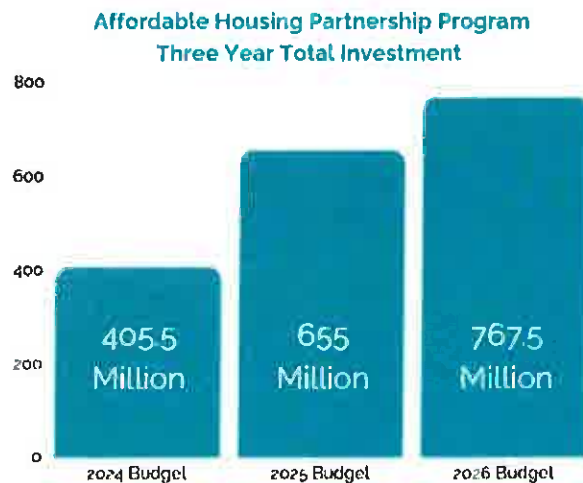
Together, these investments signal recognition of aging infrastructure pressures within the lodge and seniors housing system. However, while the annualized \$50 million lodge modernization commitment provides welcome stability, it remains modest relative to the overall capital expansion for continuing care.



Affordable Housing Partnership Program (AHPP)

A three-year allocation of \$767.5 million (rounded up in certain budget documents to

\$768 million) has been set out in this budget. This allocation is expected to contribute to the construction of 6,500 new units. Across three consecutive budgets, the AHPP commitment has nearly doubled, underscoring strong affordable housing champions in the sector and in government.



Indigenous Housing Capital Program

The Indigenous Housing Capital Program (IHCP) will receive \$25 million annually. While it may appear to be a decline from last year’s \$43 million, the approximately \$18 million difference is due to funding carried over from a previous fiscal year.

Alberta Seniors Benefit Threshold Reduction: What It Means for Providers

Effective July 1, 2026, the income threshold for the Alberta Seniors Benefit (ASB) will be reduced by 9%. For single seniors, this lowers the upper eligibility limit from roughly \$34,770

to approximately \$31,600 annually. This does not directly change housing program eligibility. However, it may affect resident income, which in turn affects provider's revenue.

This change also applies to two related income-tested programs:

- Special Needs Assistance for Seniors
- The grant component of the Seniors Home Adaptation and Repair Program

Lodge Operations

In lodges, residents must retain at least \$373 (in 2026) in disposable income per month. If a senior loses ASB eligibility due to the lower threshold, their total income may decrease, which can affect their accommodation contribution.

The lowest-income seniors are likely to remain eligible. The impact falls on modest-income seniors just above the new threshold. For operators, this may result in:

- Reduced accommodation contributions from certain residents
- Increased administrative review
- Higher arrears risk in the middle-income band

The disposable income rule remains unchanged. What shifts is the income level that qualifies for ASB.

Seniors Self-Contained Housing

Eligibility for seniors self-contained housing is separate from ASB. However, rent is typically set at 30% of income. If a resident loses part of or all of their ASB:

- Their total income decreases
- Their rent decreases proportionally
- Provider rental revenue declines accordingly

The 9% reduction in the threshold narrows eligibility for modest-income seniors. While the lowest-income residents remain protected, providers may see financial pressure in the middle-income band, either through reduced accommodation contributions in lodges or reduced rental revenue in self-contained housing. This will be something ASCHA will monitor with the sector.

Homelessness Supports

Homelessness and housing stability programs continue under the *Meeting Challenges Faced by Families and Communities* priority.

The estimated 2026-27 homelessness and community support funding totals approximately \$260 million, supporting:

- Outreach and prevention programming
- Emergency shelters
- Transitional housing

- Community-based partnerships

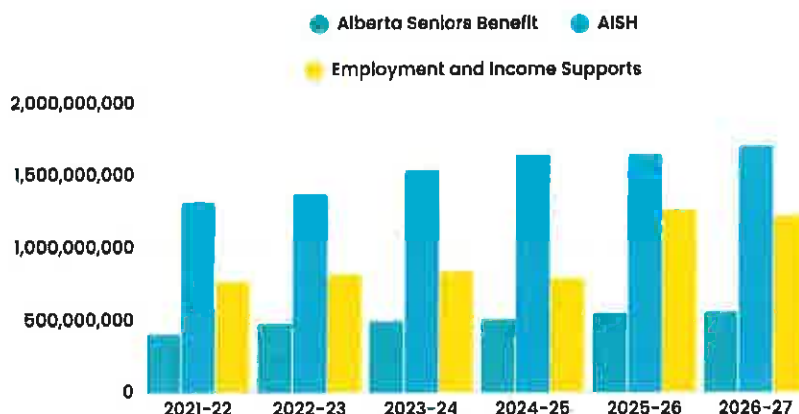
Of the total \$260 million, \$217.5 million is allocated to support homeless shelters, Navigation and Support Centres and housing support programs.

Income Support

Income Support is estimated at approximately \$1.9 billion in 2026-27.

Program spending growth is attributable to population growth, labour market conditions, and caseload volumes.

BENEFITS & INCOME SUPPORTS



Budget 2026 signals a review of eligibility within the Expected to Work stream. No across-the-board rate reductions or redesign of the full Income Support program were announced. However, targeted changes to the Expected to Work stream could result in tighter eligibility screening and caseload management measures. For community housing providers, even modest changes in eligibility or benefit stability can affect tenant rent capacity.

Assured Income for the Severely Handicapped (AISH) & Alberta Disability Assistance Program (ADAP)

- Estimated 2026-27 program expense:
- AISH: approximately \$1.7 billion
- ADAP: approximately \$300 million

Budget 2026 advances a structural shift in the administration of disability income supports.

All current AISH recipients are expected to transition administratively into ADAP and be rescreened for continued AISH eligibility.

While AISH remains indexed to inflation and no immediate benefit rate reduction has been announced, the transition process introduces:

- Reassessment of eligibility
- Administrative review of caseloads
- Potential reclassification within disability support programs

The long-term fiscal objective appears to be ensuring program alignment and sustainability, though detailed implementation guidance is still forthcoming.

For ASCHA Members with tenants on AISH/ADAP, any reassessment changes may affect individual residents' income stability and rent calculations.

Persons with Developmental Disabilities (PDD)

Budget 2026 indicates an increase to Persons with Developmental Disabilities (PDD) funding in 2026–27 of \$43 million (3.7%) over 2025–26, implying a total program envelope in the range of \$1.2 billion. The core issue to monitor is whether this growth translates into measurable improvements for clients and families, such as increased service access, stable staffing, and reduced wait times, or whether it is primarily absorbed by cost escalation. Given the role of stable housing and supports in preventing crisis and promoting community inclusion, the operational implementation of PDD funding will remain a factor for providers supporting tenants with complex needs.

Given the interconnected nature of these programs, Budget 2026 introduces a period of heightened transition across multiple income and support streams that directly affect seniors, persons with disabilities, and low-income Albertans. Adjustments to seniors' income thresholds, the review of eligibility within Income Support, the administrative transition from AISH to ADAP, and the growth but ongoing pressure within PDD funding all occur within the same budget, placing significant pressure on the Ministry's overall Budget. While no broad benefit reductions have been announced, even incremental eligibility changes, reassessments, or administrative delays can affect individual income stability.

For ASCHA Members, the cumulative effect is more significant than any single policy change. Housing providers serve residents who often rely on multiple overlapping supports. Shifts in income-tested programs, disability supports, or employment-based assistance can influence rent capacity, disposable income, and financial resilience. This may increase the risk of arrears, heighten demand for rent supplements, and place additional strain on homelessness prevention and supportive housing systems. Close monitoring of implementation details, timelines, and client-level impacts will be essential as these changes unfold.

Health Focused Spending

Drug and Supplemental Health Benefits

Budget 2026 continues the upward trajectory in publicly funded drug and supplemental health programs. The Drugs and Supplemental Health Benefits envelope is allocated \$2.542 billion in 2026–27, representing an increase of \$129 million (5.3%) year over year.

Within that total, the combined allocation for Seniors Drug, Dental, Optical, and Supplemental Health Benefits increases from approximately \$826 million in 2025–26 to \$939 million in 2026–27. This growth reflects increased utilization, an aging population and the

Health System at a Glance

- **\$34.4B** total health expenses
- Representing a **5.8%** year-over-year increase
- **\$13.8B** Hospital & Surgical Health Services
- **\$12.7B** Primary & Preventative Health Services
- **\$12.2B** Assisted Living & Social Services
- **\$2.02B** Mental Health & Addiction



listing of new therapies. Ministry business plans identify long-term sustainability, administrative reform, and strengthened program oversight as key priorities within this envelope

Implications for the Sector

Drug and supplemental benefit spending continues to grow steadily and represents a significant cost driver within the health system. While overall health spending increases by 5.8%, certain components of drug and supplemental programming are growing at or above that pace. As an income-tested program, this will be one to monitor.

Health System Modernization, Workforce Pressures and Alternative Levels of Care (ALC)

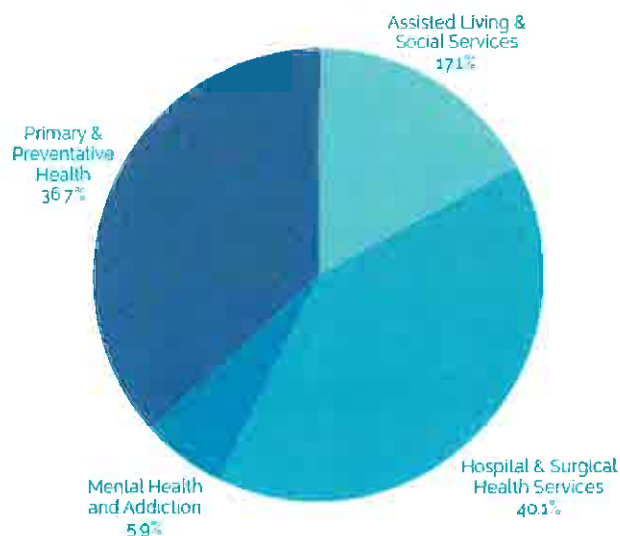
Budget 2026 advances the government's multi-year restructuring of Alberta's health system, transitioning from a centralized Alberta Health Services model to a multi-agency structure organized by sector. Health remains the largest area of provincial expenditure at approximately \$34.4 billion.

Operating increases are concentrated in hospital and surgical services, primary and preventative health services, continuing care, and mental health and addiction. These increases reflect demographic growth, compensation agreements, and system transition costs.

Health System Modernization

Approximately \$2.3 billion is allocated to shared health system services, including digital infrastructure, corporate functions, and system oversight under the new Crown governance model. These investments support structural realignment rather than direct expansion of front-line services.

Health Spending by Ministry
2026-27



Source: Alberta Budget 2026 Fiscal Plan

Continuing Care, ALC and Patient Flow

Alternative Level of Care pressures remain a central issue in the system. Budget 2026 includes:

- \$152 million for continuing care initiatives
- \$146 million for continuing care capacity and ALC initiatives

These allocations are intended to support patients transferring from hospital settings to appropriate continuing care spaces, reducing hospital congestion and improving system flow. The Fiscal Plan further emphasizes strengthening comprehensive access to continuing care, including medical and non-medical supports across:

- Home care
- Community care
- Social services

This framing signal continued emphasis on care outside of acute settings and on enabling earlier transitions from hospital to community-based options.

For ASCHA Members, the most relevant components remain home care and continuing care expansion and the operationalization of ALA. While funding growth is significant at the macro level, clarity is still required regarding provider-level funding mechanisms and system access, including digital integration.

Ministry of Municipal Affairs

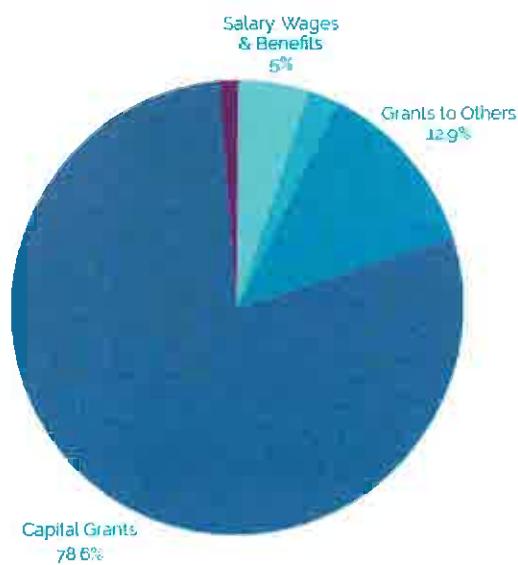
Municipal Affairs remains a mid-sized ministry in Budget 2026, with overall expense levels generally stable year-over-year. However, the composition and growth trajectory of municipal funding has prompted concern from Alberta Municipalities the Rural Municipalities Association, particularly regarding property tax implications.

Grants in Place of Taxes (GIPOT)

Budget 2026 increases funding for Grants in Place of Taxes (GIPOT) from \$55.3 million in 2025–26 to \$75.3 million in 2026–27, reflecting the decision to resume GIPOT payments at 100% of eligible property tax amounts.

Funding is projected to remain at 100% in 2027–28 and 2028–29, with allocations of approximately \$79.3 million in each year.

Municipal Affairs Expense by Object
2026-27



Source: Alberta Budget 2026 Fiscal Plan

GIPOT applies to provincially owned properties that would otherwise be subject to municipal property tax. By restoring full payment coverage, the province is reducing some fiscal pressure on municipalities that host provincial facilities.

Local Government Fiscal Framework (LGFF)

For 2026–27:

- Total LGFF allocation is \$860 million, down from \$880 million in 2025–26.
- The capital component declines from \$820 million to approximately \$800 million.
- The operating component remains at \$60 million.

While total LGFF funding may increase to approximately \$955 million under revenue-linked adjustments in the LGFF Act, the capital envelope available for municipal infrastructure declines year over year.

Municipal Infrastructure

Budget 2026 includes approximately \$7.1 billion over three years in municipal and community infrastructure funding through LGFF and related programs.

While significant in aggregate, there is no major expansion of the infrastructure envelope in fiscal year –2026-27. Municipal leaders have indicated that without additional funding, projects may be delayed, deferred, scaled back, or even cancelled. This has implications for economic growth, housing development readiness, and long-term asset management.

Family and Community Support Services (FCSS)

Budget 2026 does not increase FCSS funding. In a high-inflation and high-growth environment, flat funding represents a decline in purchasing power. Municipalities and ASCHA ([see our joint letter](#)) have noted that prevention programs funded through FCSS help mitigate pressures on the healthcare system and emergency services, and on policy, contributing to higher downstream costs over time. FCSS also plays a pivotal role in tenant support services, which the Assisted Living and Seniors Ministry has already indicated is the primary delivery model for community services in many rural municipalities.

Property Tax Implications

Alberta Municipalities has publicly stated that Budget 2026 will result in higher property taxes for Albertans, not through a direct provincial tax increase, but through fiscal pressure on municipalities.

The province maintains that it is not increasing provincial taxes. Municipal leaders argue that constrained provincial transfers reduce municipal fiscal flexibility, requiring municipalities to increase property taxes to maintain service levels and invest in infrastructure.

This dynamic reflects a broader structural issue regarding provincial and municipal fiscal capacity. Alberta Municipalities has noted that Alberta maintains a reported \$16.9 billion tax advantage relative to other provinces, while municipalities rely primarily on the property tax base. For ASCHA Members, municipal fiscal constraint could impact a multitude of areas, including infrastructure coordination for new affordable and seniors housing developments.

While Budget 2026 maintains municipal funding stability, it does not materially expand municipal fiscal capacity amid demographic growth.

Ministry of Mental Health & Addiction

Budget 2026 allocates \$2.01 billion to the Ministry of Mental Health and Addiction in 2026–27, an increase of approximately \$227 million year over year. Growth is concentrated in community-based care, hospital-based psychiatric services, and prevention programming. Community Treatment and Recovery Services increase by approximately 51%, while Prevention and Early Intervention programming rises by roughly 42%.

The ministry's business plan emphasizes expanding access to publicly funded treatment, strengthening integration across care settings, and increasing capacity along the full continuum of recovery-oriented services. For the seniors and community housing sector, the emphasis on community-based mental health supports is particularly relevant, as stable housing remains a foundational determinant of recovery, system flow, and reduced pressure on acute care and emergency services.

Miscellaneous

New Alberta Caregiver Credit (effective 2027 Tax Year)

Replacing two existing non-refundable tax credits with a single non-refundable Alberta Caregiver Credit aligns eligibility with the federal Canada Caregiver Credit. It will be available to Albertans caring for an eligible related adult dependent due to mental or physical infirmity. It will not be available to taxpayers with non-infirm senior parents or grandparents residing with them.

The non-refundable tax credit has a maximum amount of \$13,180 in 2026. A partial credit is available when the dependent's income is between \$20,956 - \$34,136.

Increased Fees

The fee for accessing the Residential Tenancy Dispute Service (used by landlords and tenants to resolve disputes) increases from \$75 to \$100 and up to \$150 (tiered).

Conclusion

Budget 2026 reinforces the central role of housing and continuing care providers within Alberta's evolving health and social support system. Capital growth and structural reform are underway. The next phase must focus on predictable operating sustainability, revenue

adequacy, and integrated implementation to ensure providers can meet rising demand without destabilizing the system they are being asked to support.

Errors and omissions are excepted.

Vern Woitas

Revenue is down with people moving in and out. Nothing stands out or jumps out.

Carla changed the point scoring meet unexpected needs to align with province focus alternate care for clients coming out of hospitals we can provide support if and when appropriate.

Tim Wilson passing.

Shannon:

All capital projects have been approved and signed off all boilers completed Dodds and Elk

Lodge event pictures provided join the Autumn grove lodge tons of things page

Wait list info: 65 applications or autumn and 50 for parkland

Carla:

Menus did spring summer menu, residents will have 30 days to review and can make suggestions Menu will be in effect May 10.

Ballot vote set up for AGM conference- we are given 2 votes

Corp services (melody) Votes on bi-law update will not be changing how Asha operates motion will not be controversial. Lodge resident meeting April 17. The role of the board is governance, support only.

Amanda:

Will provide email to Melody (corp services) with info on Bowden Historical Society for residents to visit if they so wish.



PROTECTIVE SERVICES
38106 Range Road 275
Red Deer County, AB T4S 2L9
Phone: 403.343.6301

April 1, 2026

Town of Bowden
2101 – 20 Avenue,
Box 388
Bowden, AB T0M 0K0

Sent Via Email to: cfo@bowden.ca

Attention: Chief Administrative Officer

Dear Sir/Madam:

Re: March 2026 Enforcement Contract

Please be advised for the month of March, Red Deer County Patrol Officers spent 10 hours and 22 minutes in the Town of Bowden.

Two tickets were issued during patrols conducted between 0600-2100:

- Unregistered Motor Vehicle
- Fail to Stop at Stop Sign

There were no occurrences generated during the month of March.

I trust you will find the foregoing satisfactory, if you have any questions, please feel free to contact our office.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Irv Heide', written over a light blue horizontal line.

Irv Heide
Patrol Manager
Red Deer County, Protective Services



Trustees front row L to R: Linda Wagers, Kelly Anne Jobs, Kathy Kemmere, De Anne Hutchison - Vice Chair. Middle / back rows L to R: Janine Waldo, Kathy Williams, Terry Leslie, Holly Blton - Chair, Melissa Copley

Board Highlights

March 24, 2026

2027-2030 Capital Plan approved with five priorities

- Priority 1 - New high school requested in Carstairs
- Priority 2 - New elementary school requested in Olds
- Priority 3 - Innisfail High School modernization
- Priority 4 - Didsbury Westglen School modernization
- Priority 5 - New school requested in Liberty Landing/Gasoline Alley

Reed Ranch School is in the process of exploring opportunities adding a focus of embedding agricultural programming through place-based education, reflecting the community. Programming will not be an add-on, but embedded within the curriculum at every opportunity.

School Complexity Teams Ecole Olds Elementary School and Ecole Steffie Woima Elementary School each have different approaches to integrating Complexity Teams. Both schools have worked to develop plans based on the parameters outlined by Alberta Education and will report back with results as required.

School Safety Review Division Occupational Health & Safety (OHS) Officer is currently assisting schools and the provincial OHS Officer to conduct a review of safety in Chinook's Edge facilities.

Chinook's Edge School Division Board of Trustees will next meet:

April 28, 2026

MEDIA - For more information, please contact:

Shanna Doupe, Communications | 403-227-7085

Dr. Ryan Sawula, Superintendent | 403-227-7070



March 24, 2026

Honorable Laurie Miller
2101 - 20 Avenue
Box 338
Bowden AB T0M 0K0

Dear Laurie,

RE: Greetings from the Central Alberta REALTORS® Association.

The Central Alberta REALTORS® Association (CARA) is comprised of over 650 professional REALTORS® throughout Central Alberta and our goal going forward is to improve communications within the communities our members live and work in.

Our organization works closely with Alberta Real Estate Association (AREA), our provincial association and federally with the Canadian Real Estate Association (CREA) – to advocate on behalf of members & consumers on housing issues facing all Canadians.

In 2026 we are advocating the following:

- Innovative solutions and policies to increase housing supply.
- Address current housing challenges such as lack of supply and increasing prices.
- Allow all Canadians to have access to safe and affordable housing.

There are lots of initiatives being talked about, some in process regarding increased use of Pre-Fab building. If you would like more information about the Pre-Fab Building, please reach out.

In many communities across Canada the younger generations cannot afford to own homes and even if they could, often there are none available due to the shortage of new builds or entry level homes. The same can be said for our seniors – many of them would love to downsize as they age but again, there are very few options and others too costly for them to downsize to.

This in turn creates another problem – if seniors cannot downsize then their current home is not available to a family looking for more space who in turn would then put their entry level home on the market.

We would like to start a dialogue with you and your elected representatives at any time to discuss housing issues – would love to get your take on what is happening in your area, your growth plans, and Ideas for the future.

We will be sending out information on a quarterly basis on housing Initiatives we hear about within Central Alberta and will pass this along.

Thanks for your time and for what you do for those in your community.


Allan Melbourne, Executive Officer.
Central Alberta REALTORS® Association
allanm@carassociation.ca

The Evolution of Enforcement: Collaboration, Technology and Public Trust in Policing

RCMP Deputy Commissioner Trevor Daroux, Lacombe Chief of Police Doberstien,

Edmonton Deputy Chief of Police MacIntyer

Executive Summary

Policing in Alberta is undergoing a significant shift from traditional enforcement toward a model grounded in real-time intelligence, collaboration, and community trust. Increasingly, police are responding to complex social issues rather than crime alone. Technology, workforce pressures, and rising expectations are reshaping service delivery, with important implications for municipalities.

1. Technology in Policing

- Shift to real-time, intelligence-led decision-making
- Improved safety through coordination, GPS, and live data
- High costs, administrative burden, and training challenges
- AI emerging as major disruption requiring governance
- Data residency and sovereignty are critical considerations

2. Community Policing Evolution

- **Approximately 80% of calls are non-criminal**
- **Police increasingly respond to mental health, addiction, and social issues**
- **Need for integrated response across health and social services**
- **Prevention and enforcement must be balanced**

3. Workforce, Training and Culture

- Recruitment and retention challenges across policing
- New skills: digital literacy, communication, de-escalation
- Core traits: curiosity, compassion, commitment
- Scenario-based training and evolving culture
- Increased focus on wellness and mental health

4. Financial and Operational Pressures

- **Technology and digital evidence are major cost drivers**
- Ongoing costs include storage, subscriptions, and staffing
- ***Municipalities must balance cost and service expectations***

5. Governance, Accountability and Public Trust

- Community-driven priorities are essential
- Transparency and accountability build public trust
- Body-worn cameras improve evidence and reduce complaints

6. Key Takeaways for Council

- Demand is increasingly social rather than criminal
- Technology adds both capability and cost
- Recruitment is a critical risk
- Integrated services are required for effective outcomes
- Public trust depends on transparency and responsiveness

Conclusion

Policing is evolving into a more complex, collaborative, and technology-driven service. Success depends on balancing enforcement with prevention, investing in people and systems, and maintaining strong partnerships across sectors. Municipal leadership plays a key role in ensuring policing remains effective, sustainable, and trusted.

Prepared by Councillor Marietta Tuckwell

Premier Smith's Speech

1. Productivity & Fiscal Approach

- Emphasis on productivity in taxation and fiscal policy
- Concern that certain taxes (e.g., property taxes) may negatively impact small businesses
- Interest in reviewing tax systems to improve productivity

2. Provincial Fiscal Context

- Budget based on approximately \$60/barrel oil
- ~\$7 billion structural deficit with ~\$2 billion contingency
- Preference to use surplus revenue for infrastructure instead of borrowing

3. Municipal Finance

- Differences in municipal revenue capacity acknowledged
- Rejection of full pooling of linear tax revenue
- Focus on unpaid taxes and low-producing wells

4. FCSS & Social Services

- Funding approximately \$106 million
- Emphasis on partnerships and reallocating existing funding
- Recognition of municipal pressures

5. Healthcare

- System currently focused more on treatment than prevention,
- Interest in preventative care and early detection, mobile screening access increasing

6. Energy & Nuclear

- Continued role of oil and gas
- Nuclear consultations underway
- Future framework referenced around 2027

7. Economic Development For Small Communities

- Opportunities include agri-food processing, data centres, tourism, film, and defence which will produce supply chain boon.
- Encouragement for municipalities to develop industrial zones which can then be preapproved to facilitate the solicitation of business (international) (Minister Grant Hunter)

Floor space: ice, pickleball sports.

8. Infrastructure & Growth

- Municipal growth pressures acknowledged
- Need to balance infrastructure funding with housing affordability
- Suggestion to use surplus years for project acceleration

9. Transportation

- Importance of corridors such as Highway 28
- Good road conditions in anticipation of economic and defence activity

Quick Questions & Answers

Q: Will FCSS funding increase?

A: Focus on partnerships and reallocating existing funds.

Q: Will there be increased ongoing municipal funding?

A: Preference for one-time funding during surplus years.

Q: Will tax fairness issues be addressed?

A: Open to discussion but no support for full revenue pooling.

Q: Is nuclear energy being pursued?

A: Yes, with consultations and a future framework.

Q: How will infrastructure be funded?

A: Primarily through surplus-based investments.

Minister Williams & Ministerial Panel

1. Overview

Minister of Municipal Affairs, Minister Williams, delivered remarks followed by a multi-minister panel addressing municipal concerns. Key themes included fiscal pressures, infrastructure, policing costs and options, MGA amendments, and growth.

2. Provincial Fiscal Context

- Projected provincial deficit: \$9.4 billion
- \$7.1 billion over three years for municipal infrastructure
- \$1.36 billion through Municipal Affairs programs (including LGFF)
- LGFF expected 12% increase next year
- GIPOT restored to 100% (\$75 million increase)
- Education property tax set at 33.4% of operating costs

3. MGA Amendments and Governance

- Replacement of Code of Conduct with Councillor Accountability Framework
- Independent third-party investigations and appeals
- Minister retains authority over outcomes
- Public disclosure (sunshine list) for municipal salaries

4. Policing (Key Focus)

RCMP Costs:

- **Increased from \$235M (2018) to \$432M**
- Municipal increases projected ~30%
- Province provided \$27M support and \$85M subsidy over 5 years

Police Funding Model:

- Includes vacancy rate, population density, and call volume

Alberta Sheriffs Police Option:

- Optional alternative to RCMP

- **Municipal choice: RCMP, Sheriffs, regional, or local policing**
- Local recruitment model emphasized

Transparency:

- **Municipalities can display policing costs on tax notices**

5. Infrastructure and Growth

- Rapid population and job growth (85,000 jobs)
- Alberta leading national housing starts
- Water and wastewater identified as core municipal responsibility

6. Housing and Development

- Province open to reducing building code barriers
- Emphasis on reducing development delays and costs

7. Additional Items

- **Fire Services Training Grant renewed (\$500,000)**
- MGA amendment for policing cost transparency

8. Key Takeaways

- Policing costs rising significantly; municipalities must plan long-term
- Governance changes introduce standardized accountability
- Infrastructure demand exceeds available funding
- Continued collaboration required between province and municipalities

Prepared by Councillor Marietta Tuckwell

Alberta Municipalities President Report

Purpose

To provide a summary of the Alberta Municipalities President's address, including advocacy updates, key messages, and upcoming legislative considerations.

Background

The President addressed members over two sessions. The Thursday session provided an overview of advocacy work, sector collaboration, and recent outcomes. The Friday session focused on provincial relations, legislative changes, and next steps for engagement.

Key Highlights

- Emphasis on collaboration across all municipality types
- Recognition of councils and staff supporting advocacy work
- Increased awareness of municipal financial pressures
- Strengthened relationships with the Province

Advocacy Outcomes

- Increase in Grants in Place of Taxes (GIPOT)
- Reversal of municipal loan interest rate policy
- Expansion of Nurse Practitioner Program
- Fire service mandate concerns addressed
- Increased attention on provincial property tax

Advocacy Approach

Advocacy has shifted from individual issues to highlighting the cumulative impact of provincial decisions. **Messaging focuses on impacts to residents, including services, taxation, and infrastructure.**

Emerging Priorities

- Allocation-based funding
- Infrastructure investment and asset management
- Prevention-focused funding (FCSS)
- Policing costs and governance

Provincial Relations

We are seeing better communication and a stronger working relationship with the Province. There are more opportunities to hear about changes earlier and to provide input before decisions are finalized, which is a positive step forward.

Legislative Updates

A new Council Accountability Framework is expected, along with other legislative changes. Some details are still to come, and we will need to review them carefully once they are released.

Next Steps

As new legislation is introduced, municipalities will receive information and have opportunities to provide feedback. This will likely include written input and engagement sessions, and that feedback will help guide future advocacy.

Implications

These changes may affect how municipalities operate, particularly in areas like funding, governance, and service delivery. Staying involved in the process will be important to ensure local perspectives are considered.

Conclusion

Overall, there has been good progress in advocacy and in working with the Province. At the same time, there is still more work ahead, and continued involvement from municipalities will be important as things move forward.

Prepared by Councillor Marietta Tuckwell

Councillor Liability, Duties, and Governance – Legal Panel

1. Definition of Liability

Liability is a specific legal term. It arises when a councillor fails to fulfill a legal duty or obligation established by law, resulting in potential legal consequences. It is not simply disagreement or offence—it requires a breach of duty and resulting harm.

2. Source of Duties

Primary source is the Municipal Government Act (MGA). Duties exist at both the individual councillor level and council as a whole.

3. Section 153 – Core Duties of Councillors

- Consider the welfare and interests of the entire municipality
- Participate generally in developing and evaluating policies and programs
- Participate in council meetings and vote on matters (unless required to abstain)
- Obtain information necessary to carry out duties
- Keep in confidence matters discussed in closed session
- Perform duties imposed by legislation

4. Key Legal Obligations

- Hold public meetings
- Use closed sessions only when permitted
- Respect governance vs administration roles (do not direct staff)
- Do not delegate non-delegable powers (e.g., bylaws, taxation)
- Act within authority granted under the MGA

5. Good Faith Protection

Councillors are generally protected from personal liability when acting in good faith—meaning in the public interest, without discrimination, and within their lawful authority.

6. Freedom of Expression at Council

Councillors retain freedom of expression, including the ability to debate, question, and speak openly at the council table. Respectful discussion, brainstorming, and differing opinions are a normal and protected part of governance. Liability does not arise simply

from expressing a view. However, this freedom does not extend to unlawful conduct such as defamation or misuse of confidential information.

7. When Liability May Arise

- Improper use of closed session
- Breach of confidentiality
- Acting outside jurisdiction
- Interfering in administration (CAO/staff roles)
- Failure to fulfill Section 153 duties
- Failure to vote when required

8. Personal vs Municipal Liability

- Municipal: procedural or decision errors (municipality is named in legal action)
- Personal: misuse of confidential information for gain, unauthorized spending, exceeding debt limits, defamation

9. Consequences

- Judicial review of council decisions
- Disqualification from office
- Recall petitions
- Potential provincial intervention

10. Best Practices

- Know and understand the MGA (especially Section 153)
- Attend governance training
- Follow advice from CAO, legal counsel, and professionals
- Stay within your governance role
- Act consistently in good faith

11. Key Takeaway

Liability is avoidable. When councillors understand their duties—particularly those in Section 153—act in good faith, and engage in respectful, lawful debate, they are strongly protected.

Prepared by Councillor Marietta Tuckwell

Attached PDF Councillor Liability Training Handout

Councillor Liability & Governance Training Handout

Core Concept: Liability

Liability arises when a councillor fails to meet a legal duty under the Municipal Government Act (MGA). Acting in good faith is the primary protection.

Key Duties Reminder

- 1 Act in the best interests of the municipality
- 2 Attend and participate in meetings
- 3 Vote unless required to abstain
- 4 Maintain confidentiality
- 5 Respect governance vs administration roles

Scenario 1: Closed Session Misuse

- 1 Situation: Council discusses a politically sensitive issue in closed session without proper grounds.
- 2 Risk: Judicial review; decision may be invalidated.
- 3 Correct Action: Confirm topic meets disclosure exemption before entering closed session.

Scenario 2: Breach of Confidentiality

- 1 Situation: Councillor shares in-camera discussion with a resident.
- 2 Risk: Personal liability + breach of privacy legislation.
- 3 Correct Action: Maintain strict confidentiality of all protected information.

Scenario 3: Interfering with Administration

- 1 Situation: Councillor directs municipal staff without CAO involvement.
- 2 Risk: Undermines governance structure; exposes municipality to liability.
- 3 Correct Action: Work through the CAO only.

Scenario 4: Pecuniary Interest

- 1 Situation: Councillor votes on a contract benefiting their business.
- 2 Risk: Mandatory disqualification from office.
- 3 Correct Action: Declare, disclose, and leave the room.

Scenario 5: Conflict of Interest Misuse

- 1 Situation: Councillor declares conflict to avoid voting on controversial issue.
- 2 Risk: Perception of bad faith; possible legal challenge.
- 3 Correct Action: Only declare conflict when legitimate under MGA.

Scenario 6: Use of Personal Devices

- 1 Situation: Councillor conducts business via personal texts.
- 2 Risk: Records subject to disclosure; privacy risk.
- 3 Correct Action: Use municipal email systems only.

Scenario 7: Defamation Risk

- 1 Situation: Councillor makes damaging, unverified statement about an individual.
- 2 Risk: Personal liability for defamation.
- 3 Correct Action: Keep comments factual, relevant, and respectful.

Best Practice Checklist

- 1 Read and understand the MGA
- 2 Attend governance training regularly
- 3 Follow professional advice (CAO, legal counsel)
- 4 Stay within governance role
- 5 Act consistently in good faith

Final Takeaway

Most liability risks are avoidable. Know your role, follow the legislation, and act in good faith at all times.



Closed Session

Regular Council Meeting: 2026-04-13	Agenda Item: 12.a / 12.b
Prepared by: Laurie Miller	Approved by: Mayor

CLOSED SESSION OF COUNCIL (“in camera”)

Those present in this closed session of Council are reminded that items discussed herein are required to be kept in confidence and that they can only be discussed after the items are openly discussed at a meeting held in public.

12.a Local Public Body Confidences – MVRWSC Activities

This is a closed meeting of Council as permitted by section 197 of the MGA. An exception to disclose under Division 2 of Part 1 of the Freedom of Information and Protection of Privacy Act, RSA2000, Chapter F-25 (as amended over time) therefore applies on the basis of: Section 28 “local public body confidences”.

12.b Local Public Body Confidences – Governance

This is a closed meeting of Council as permitted by section 197 of the MGA. An exception to disclose under Division 2 of Part 1 of the Freedom of Information and Protection of Privacy Act, RSA2000, Chapter F-25 (as amended over time) therefore applies on the basis of: Section 20 “harmful to personal privacy”.

Motion 12

Motion by Councillor _____ at _____ am/pm that Council moves to an “in-camera” session.

MOTION CARRIED UNANIMOUSLY

Motion 12.i

Motion by Councillor _____ at _____ am/pm that Council return to an “open meeting” of Council.

MOTION CARRIED UNANIMOUSLY

Motions 12.a / 12.b

Motions as required.

MOTION CARRIED UNANIMOUSLY